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वार्षिक प्रतिवेदन
ANNUAL
REPORT
2024-2025



इन्स्ट्रूमेन्टेशन लिमिटेड

(भारत सरकार संस्थान)

Instrumentation Limited
(A Government of India Enterprise)

Board of Directors



Shri Rajesh Kumar



Shri Madan Pal Singh



Dr. Smt. RH Lata



BOARD OF DIRECTORS : Shri Thangavelu Ravi

Chairman and Managing Director

Additional Charge

(From 24.03.2023 to 24.09.2024)

Shri Pankaj Kumar Vasisht

Chairman and Managing Director

Additional Charge

(From 25.09.2024 to 31.05.2025)

Shri Rajesh Kumar

Director (Govt. Nominee)

Director, MHI

(From 30.09.2020)

Shri Madan Pal Singh

Director (Govt. Nominee)

Joint Director (Finance), MHI

(From 09.11.2020)

Dr. Smt. RH Lata

Independent Director

(From 28.03.2025)

Company Secretary : Mrs. Anjali Gupta

Auditors : M/s. N. Singhal & Co., Jaipur - Statutory Auditors
M/S. Ramachandran & Ramachandran - Branch Auditors

Registered Office : G-229, Sitapura Industrial Area,
Jaipur-302022(Rajasthan)

Manufacturing Works : Kanjikode (West), Palakkad-678623, Kerala



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CHAIRMAN'S STATEMENT

Dear Members,

I have great pleasure in extending to you a warm welcome to the 61st Annual General Meeting of the Company. The report of the Directors, together with the audited accounts for the year ended 31st March 2025 and the comments of the Comptroller and Auditor General of India are with you. With your permission, I hereby take the above documents as read.

PERFORMANCE HIGHLIGHTS

During the year 2024-2025, the Company has achieved turnover of ₹12820.94 Lakhs, as compared to turnover of ₹ 9585.57 Lakhs in 2023-2024. The total income in 2024-25 ₹13379.81 Lakh as compared to ₹10178 lakh in 2023-24. The order booking was ₹12500 lakh as compared to previous year's order booking of ₹12400 lakh.

In the year 2024-2025, the operational profit was ₹ 2290 lakh against ₹1292 lakh in 2023-24. Similarly the net after tax in 2024-25 1378 lakh as compared to ₹ 701.00 Lakhs in the previous year.

I would like to place on record the extreme support of Ministry of Heavy Industries in guiding the company which helped the company in exceeding the targets of turnover and order booking.

The company has added 11 new customers in its portfolio and you will be happy to know that more than 53% orders are received from private sector.

Many strategic decisions were taken to enhance the customer experience and execute the orders as per the requirements of customers by formation of a Project Management Group (PMG) under a senior level officer and an experienced team of 4 employees. The PMG takes over the execution of selected orders and interacts & coordinates between all departments, vendors, inspecting agencies, customers, etc ensuring that critical inputs are available in time. This also relieves the commercial dept from order execution responsibilities and they in turn have more time for marketing activities and booking orders.

The procurement process has been made more efficient through smart execution strategy by focusing on getting balance items for easy to execute orders, re-assessing and fixing re-order level inventory, regular visits to vendors etc. This resulted in executing the priority orders as per customer's requirements and helped sustain the operation of the company efficiently in difficult and disruptive market.

All organizational issues were properly addressed considering market and financial conditions. The company has intrinsic strength of having its own technology and has good orders in hands and is continuously striving to enhance the same. The company is successfully sustaining its operations due to capable Managers, hard working employees and extremely good industrial relations.



ISO-9001 (2015), ISO-14001 (2015), ISO 29001 AND OHSAS- 45001 (2018) CERTIFICATION

During the year under review company maintained ISO-9001:2015, ISO 14001:2015, OHSAS 45001 (2018) and ISO 29001 accreditations. This has imparted status of quality products and services which is much needed in contemporary business. The latest acquisition of ISO 29001 for Oil & Gas and Natural Gas sector has enhanced company's business in this sector including exports.

MOU with MHI

As per DPE letter no M-03/0009/2019-DPE(Mou) dated 29.10.2021, the MoU target for the year 2024-25 were fixed internally and monitored by Ministry of Heavy Industries (MHI). As per the MOU targets submitted to MHI for the year 2024-2025, the company has achieved targets corresponding to Excellent rating for revenue from operations, operating profit and PAT and good rating for Order booking.

STATUS OF SUBSIDIARY COMPANY

The company has no Subsidiary company.

PRESENT STATUS OF THE COMPANY

The company is independently sustaining its operation in a profitable manner under MHI without any kind of monetary support from GoI.

STATUS CLOSURE ACTIVITIES AT KOTA

Closure activities of Kota are complete.

THE ROAD AHEAD

I wish to state that in spite of a continued stretched business environment, the year gone by can be considered very good from an operational perspective. The Company made all out efforts to maintain the presence of its products in the market. All earnest, we have endeavored to deliver the trust, the customer reposed in us which gave us the strength to face the situation realistically.

FUTURE PROSPECTS

The company is having its own indigenous technology and capable of designing new products as per latest national and international standards and severe operating conditions of process industries. Company is also capable of customization of existing products according to end user's flow requirements. This way company is achieving the vision of Honorable Prime Minister's Aatma Nirbhar Bharat and Make in India.

The Four new products developed by IL and commercially launched have given good orders in the year 2024-25. Work for development of 6 new products is under way.

The products manufactured with own technology are technically equivalent and sometimes superior in performance to the products of any foreign manufacturer or MNC, at lesser cost. The prices of company's products are very competitive and comparable to private players. The company is able to meet the competitive nature of market.

The strategic sectors catered by the

company are Nuclear, Atomic Research and Space. The other verticals catered by the company in process industries are Steel, Thermal, Petrochemical, Oil & Gas, Refining, Oil Pipelines, Fertilizers, Paper and Pulp, Cement, Minerals and Mining, etc.

Demand fluctuation in any particular sector does not affect the business of the company. The products of the company are required by all the above mentioned verticals during initial set-up, expansion, renovation and modernization and also for replacement of existing valves after few years of usage as spares. Hence, there will be continuous business from existing projects and from new projects coming up in future.

The recent fillip by Govt of India to Thermal power sector and finalization of more than 40 800MW units has started resulting in increased order booking from Thermal sector from BHEL, GE Power, L&T MHPS, etc and IL have started receiving orders in FY 2024-25. The company will continue to get benefitted in 2025-26 also, as the tenders for control valves get finalized such companies.

The spectrum of customers include private companies like GE Power, L&T, Reliance Industries, Adani, TLT Engg, Tata Steel, JSW, Arcelor Mittal, Nayara, Hindalco, Birla group of companies, etc; pure Govt organizations like ISRO, Dept of Atomic Energy, IGCAR, State Electricity Boards; CPSEs like NPCIL, BHEL, IOCL, SAIL, ONGC, NFL, NTPC, NLC, GNFC, etc., and consultants like EIL, Technip, Thermax, Thyssen Krup, ISGEC, etc. Company is also getting repeat orders due to its excellent performance at site and meeting the schedule of customers. This

wide spectrum of customers ensure business continuity in future.

Company is developing 6 new products for highly technically demanding customers like NPCIL, ISRO, IGCAR, BHEL and EIL. All these new initiatives will ensure continuity and scaling up of business operation of the company in future.

There is some concern in the business of newly developed Butterfly Valves for Climate Control process systems like FGD, as Govt has relaxed the policy of SO2 emmission norms which will adversely affect the Valves for FGD. However, Company's diverse product portfolio has the capability to balance the loss of business from one portfolio to other.

Company is receiving adequate orders from its diversified new vertical of Third Party Inspection Service for state Discoms and Valves for the Pipeline applications.

Continuing its pursuit to diversify, company is exploring into Project Management Consultancy (PMG) business. This however, is in addition to its main business of control valves which continues to thrive.

VIGILANCE:

The company ensures transparency, objectivity and quality of decision making in its operations. We have Vigilance Department headed by Chief Vigilance Officer. During the year Vigilance Department functioned as an effective part of management. Our greater emphasis was laid on preventive vigilance.



INDUSTRIAL RELATIONS & HUMAN RESOURCE MANAGEMENT

The industrial relations during the year continued to be harmonious and cordial and supporting to smooth operation as ever. In the current year Company has improved a lot in terms of industrial discipline with positive overall environment, maintaining very cordial relation with unions. There has not been a single incidence of any disruption / gate meeting by unions for more than last 5 years in row. The expectations / issues of Unions are pre-empted and resolved as per the extant guidelines of the company.

CORPORATE GOVERNANCE

It is my strong belief that good Corporate Governance ensures safeguarding the interest of all stake holders, satisfies the core principles of accountability, transparency and fairness. The commitment is to strictly comply at all level with the Corporate Governance Guidelines issued by Department of Public Enterprise (DPE). This is imperative for the overall enhancement of all operations & activities of the Company. All applicable Corporate Governance guidelines/report are met/ submitted in time and company has consistently received very good ratings.

ACKNOWLEDGEMENT

I would also like to place on record my appreciation and gratefulness to my colleagues on the Board for their valuable contribution and cooperation in guiding the Company.

I seek your continued support and encouragement, as the Company has been receiving so far. We are thankful to the Government of India, and other agencies and authorities for their help to the Company.

I would like to convey, on behalf of Board our deep appreciation for all the colleagues, the support and confidence we receive from our valued customers and business associates.

We are also grateful to the Statutory Auditors of the Company and to C&AG for their observations and suggestions.

I also convey my sincere thanks to the State Govt Depts. and our bankers - State Bank of India for their unstinted support. I am thankful to our vendors and associates for business cooperation.

I would like to extend my thanks for immense contribution made by the employees of the Company through their dedication and commitment.

I now move the Directors' Report as well as the audited Balance Sheet and the Statement of "Profit & Loss" for the year 2024-2025 to be approved and adopted.

Rajesh Kumar

Director MHI

DIRECTORS' REPORT

To,
The Shareholders
 Ladies and Gentlemen,

Your Directors have pleasure in presenting their 61st Annual Report along with Audited Accounts for the year ended 31st March, 2025, Report of the Statutory Auditors and Comments thereon by the Comptroller and Auditor General of India.

PERFORMANCE HIGHLIGHTS

The Financial Statements have been prepared in accordance with the historical cost convention on the basis of a 'going concern' with revenue recognized and expenses accounted for on accrual system of accounting.

The MoU target for the year 2024-25 were fixed internally and monitored by Ministry of Heavy Industries (MHI) as per DPE letter no M-03/0009/2019-DPE(Mou) dated 29.10.2021.

During the year 2024-2025, the Company has achieved turnover of Rs.12820.94 Lakhs, as compared to turnover of Rs.9585.57 Lakhs in 2023-2024.

In the year 2024-2025, the Company has booked an operating profit of Rs. 2289.77 Lakhs, as compared to Rs 1291.98 Lakhs in the previous year.

Net profit after tax (PAT), for the year 2024-2025 was Rs. 1378.43 Lakhs as compared to net profit of Rs.701.00 Lakhs in the previous year.

OPERATING RESULTS

The salient features of the operating results for the year 2024-2025 as compared to the previous year are given below:-

((₹ in Lakhs)

S No	Particulars	2024-2025	2023-2024
a.	Turnover	12820.94	9585.57
	Job done for internal use	-	-
	Net Turnover	12820.94	9585.57
b.	Other Income	558.87	593.23
	Total Income	13379.81	10178.80
c.	Expenditure on material	5814.05	4605.85
d.	Accretion/Decretion	8.25	(388.69)
e.	Employees remuneration and benefits	2620.29	2734.71
f.	Services & Sub-Contracting	1150.21	866.02
g.	Financial Cost	-	-
h.	Depreciation & Amortization	100.83	124.71
i.	Other Expenditure	1396.42	944.22
j.	Total Expenditure	11090.04	8886.82
k.	Profit/(Loss) before exceptional and extraordinary item and tax	2289.77	1291.98
l.	Exceptional items income (Expenses)	(911.34)	(590.98)
m.	Profit/(Loss) before extraordinary item tax	1378.43	701.00
n.	Extraordinary item	-	-
o.	Profit/(Loss) before tax	1378.43	701.00
p.	Tax	-	-
q.	Profit/(Loss) for the year	1378.43	701.00

ORDER BOOKING

During the year under review (2024-2025) the Company continued to face stiff competition in all areas of its operations, resulting in severe pressures on margins. The recent Reverse

Auctions of the GeM tenders for Thermal Projects have shown the trend of competitors dumping their prices to get the orders.

However, because of high quality products & services and proven track record, the company maintained its market share and booked orders of Rs.12500 Lakh as compared to previous year's order booking of Rs. 12400 Lakh.

ISO-9001 (2015), ISO-14001 (2015), ISO 29001 AND OHSAS-45001 (2018) CERTIFICATION

During the year under review company maintained ISO-9001:2015, ISO 14001:2015, OHSAS 45001 (2018) and ISO 29001



accreditations. This has imparted status of quality products and services which is much needed in contemporary business. The latest acquisition of ISO 29001 for Oil & Gas and Natural Gas sector has enhanced company's business in this sector including exports.

EXPORTS

During the year under review Palakkad Unit of the Company achieved a physical export turnover of Rs.213.69 Lakh (Previous year Rs 238.70 Lakh).

DIVIDEND

Directors have recommended a dividend of Rs. 413.53 lakhs which is 30% of the PAT of Rs 1378.43 lakhs and is as per the norms of DPE.

RESERVES

Directors do not propose to carry any amount to reserves for the year under review.

DETAILS OF DEPOSITS

During the year under review, the Company has neither accepted nor renewed any deposit under Sec.73 of the Companies Act, 2013 read with the Companies (Acceptance of Deposit) Rules, 2014.

FINANCE

Paid-up Capital of the Company as on 31.3.2024 remained at Rs 2404.53 Lakh and Share Application Money at Rs 12200.96 Lakh is pending for allotment of equity and preference shares. An amount of Rs 51647.37 Lakh received from GoI for closure of Kota complex as interest free loan, after adjustments of amount returned to consolidated fund of India, is to be converted into equity.

BORROWINGS FROM THE GOVERNMENT/PSUs

GOI provided a loan of Rs 58457.00 Lakhs against the decision of closure of Kota Complex towards clearance of employees' liabilities and other dues. After adjustments of amount returned to consolidated fund of India, this amount of loan is Rs 51647.37 lakhs.

WORKING CAPITAL

During the financial year under review Inventory and Sundry Debtors were Rs 5008.92 Lakh and Rs 5634.50 Lakh respectively as compared to Rs 5725.78 Lakh and Rs. 4606.37 Lakh respectively during the previous year. The operation of Company are going smoothly with sufficient working capital. The company has not utilized its cash credit limits available with Bank for its working capital and has managed all its operations from the collections received for debtors.

MOU WITH MHI

As per DPE letter no M-03/0009/2019-DPE(Mou) dated 29.10.2021, the MoU target for the year 2024-25 were fixed internally and monitored by Ministry of Heavy Industries (MHI). As per the MOU targets submitted to MHI for the year 2024-2025, the company has achieved targets corresponding to Excellent rating for revenue from operations, operating profit and PAT and good rating for Order booking.

FUTURE PROSPECTS The Company is operating in the field of control valves for process industries. The company is well equipped with the technology of manufacturing its products and meeting customization of its product for meeting the new and severe requirements of process industry. The Company has the ability to develop new products, variations which gives immense scope for future developments. Company has diversified into new verticals and applications of Space application and has received good orders for its new developed products.

The company has taken up the development of new products for severe service applications, cryogenic applications and de-superheaters application. Company has also completed the development work of Solenoid Valves (SoV) and NPCIL has completed the routine and type testing on SoVs. NPCIL has approved the valves and a good business is expected to be generated in FY 2025-26 and beyond from all old and new nuclear projects.

The company's own designed products meet the international and national standards and specifications and all the products are from indigenous technology, which contributes to Govt of India's Make in India initiative. The requirements from the regular customer particularly in the sector of steel, oil & gas is increasing. All the above initiatives of the company ensures that the future prospect is bright and the company is on the path of growth.

SUBSIDIARY COMPANY:

The company has no Subsidiary company.

WORKERS PARTICIPATION IN MANAGEMENT

Keeping in view the guidelines of the Government of India on the subject and to foster a sense of belongingness and team spirit amongst the employees, regular interaction with the Workers' representatives are held, where useful contributions emerge during the deliberations for improving productivity, efficiency, minimizing absenteeism, waste. The industrial relations had been excellent with no incidence of loss of working days.

RESERVATION FOR SC & ST AND DISABLED PERSONS

The Government directives regarding reservation for SC / ST, Physically handicapped

and Ex-service personnel etc. were adhered to during the year under review. The total number of employees belonging to these categories at the end of the year was 19 representing nearly 15% of the total manpower of 123.

PERSONNEL AND INDUSTRIAL RELATIONS AND WELFARE

The industrial relations in the Company continued to remain cordial and harmonious.

HUMAN RESOURCE & DEVELOPMENT

For better utilization of Human Resources and improvement in work culture and productivity, the Human Resource Development Department undertook various programs to train/ retrain the employees to develop their skills.

VIGIL MECHANISM

In pursuant to the provisions of section 177(9) & (10) of the Companies Act, 2013, the Company has established a secured

system to provide for adequate safeguards against victimization of employees and Directors who avail of the vigil mechanism and to enable our Directors & Employees to report their genuine concerns or grievances, generally impacting / affecting the business of our Company, including but not limited to improper or unethical behaviour / misconduct / actual or suspended frauds / violation of code of conduct. The company has made and implemented whistle blower policy. Vigil Mechanism of the company and whistle blower policy is available on the website of the company i.e. www.ilpgt.com.

Any Director or employee can directly email his/her concern or complaint to cvo@ilkota.in. The CVO will take appropriate action for its resolution.



VIGILANCE ACTIVITIES

During the year Vigilance Department functioned as an effective part of management and greater emphasis was laid on preventive vigilance.

PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS MADE UNDER S.186 OF THE COMPANIES ACT, 2013

The Company has not advanced any loans, not provided any guarantee or not made any investment under Section 186 of the Companies Act, 2013 during the period under review. All the guidelines of CVC issued during the year were fully complied with.

PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES

There were no contracts or arrangements with related parties referred to in Section 188(1) of the Companies Act, 2013 read with rules prescribed under Chapter XII relating to Meetings of Board and its Power as amended from time to time.

SIGNIFICANT & MATERIAL ORDERS PASSED BY THE REGULATORS

During the year under review, no significant and material orders were passed by the Regulators or Courts or Tribunals impacting the going concern status of the Company.

INTERNAL CONTROL SYSTEM AND ITS ADEQUACY

The company has well placed proper and adequate systems of internal control and documented procedures covering all financial and operating functions. Adequate internal control measures are in the form of various codes, manuals and procedures issued by the management covering all critical and important activities viz.

Purchase, Material, Stores, Works, Finance, and

Personnel etc. In order to ensure that all checks and balances are in place and all internal control systems are in order, regular and exhaustive internal audit of various divisions are conducted by firms of Chartered Accountants. Internal control system ensures complete compliance with laws, regulations, standards and internal procedures and systems.

EXTRACT OF ANNUAL RETURN

As required pursuant to section 92(3) of the Companies Act, 2013 and Rule 12(1) of the Companies (Management and Administration) Rules, 2014, an extract of annual return in MGT 9 has been given at Annexure-I.

PREVENTIVE SEXUAL HARASSMENT POLICY

The Company has in place a Preventive Sexual Harassment Policy in line with the requirements of The Sexual Harassment of Women at the Workplace (Prevention, Prohibition & Redressal) Act, 2013. Internal Complaints Committee (ICC) has been set up to redress complaints received regarding sexual harassment. All employees (permanent, contractual, temporary, trainees) are covered under this policy. The following is a summary of sexual harassment complaints received and disposed off during the year 2024-2025:

- No. of complaints received : Nil
- No. of complaints disposed off : Nil

PROGRESSIVE USE OF HINDI

The Company's emphasis on use of Hindi in its official working continued and effective steps have been taken on the implementation of provisions of the Official Languages Act and rules framed there-under. Use of Hindi language was promoted in communication. More employees from non-Hindi speaking areas are taking interest

in the use of Hindi. During the year, company has received a certificate of use of official language during inspection by Honorable Parliament Committee on Official language.

DISCLOSURE OF PARTICULARS

In accordance with the provision of Section 134(3)(m) of the Companies Act, 2013 read with Companies (Disclosure of Particulars in the report of Board of Directors) Rules, 1988 the information is given below: -

a. CONSERVATION OF ENERGY

The Company is not a bulk user of energy. However, keeping the Government directives in mind, maximum saving of energy is being planned at all its works locations. Progressively the conventional lamps are being replaced by LED fittings.

b. TECHNOLOGY ABSORPTION – R & D ACTIVITIES

In the year under review company has Designed and Developed 4 new products. Orders were received for all. Further, company has undertaken the development of 7 new products - Solenoid Valve - Design completed – Sample Order has been received. Approval has been received from NPCIL.

- Butterfly Valves for FGD application - Design Completed – Order Received.
- NH3 Injection Valve – Design completed – Order received.
- Cryogenic Check Valves - Design completed – Order received.
- Gate Valves for Sodium Appln - Design completed – Order received.
- Venturi meter for NPCIL - Under Trial Production

- Separator let down Valves – Under Design validation D&E department is being strengthen by purchase of latest software for design of control valves, so that the accurate modelling of flow characteristics can be predicted before the actual manufacturing to save cost and time. Development of above items will add to the product portfolio and increase the business in coming years.

c. FOREIGN EXCHANGE EARNINGS AND OUTGO

During the year the Company earned foreign exchange equivalent to Rs. 213.69 Lakh (previous year Rs.238.70 Lakh) while the foreign exchange outgo was Rs 271.96 Lakh (previous year Rs 209.33 Lakh).

d. POLLUTION CONTROL

The Company's products are Eco?friendly as these are, by and large, electro-mechanical in nature and pollution and environmental hazards are negligible. Company has ISO- 14001 (2015) EMS certification and all the provisions of the standard are maintained. Company maintained its pollution license

e. SAFETY

Safety of manpower, machinery and environment is the guiding factor in the Company's operations. The year under review continues to be another accident?free year.

PARTICULARS OF EMPLOYEES IN TERMS OF SECTION 197(12) OF THE COMPANIES ACT, 2013

There was no employee of the Company who is falling under this provision for the financial year under reference, who has received remuneration in excess of limits prescribed i.e. remuneration of not less than Rs 102,00,000/- per annum or Rs 8,50,000/- per month under Section 197(12) of



the Act read with Rule 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2016, hence, information may be treated as NIL.

RESPONSIBILITY STATEMENT

Pursuant to Section 134(3)(c) of the Companies Act, 2013, the Board of Directors state that:-

- (a) In the preparation of the annual accounts, the applicable accounting standards have been followed along with proper explanation relating to material departures;
- (b) The Directors have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit and loss of the company for that period;
- (c) The Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safe guarding the assets of the company and for preventing and detecting fraud and other irregularities;
- (d) The Financial Statements have been prepared in accordance with the historical cost convention on the basis of a 'going concern' with revenue recognized and expenses accounted for on accrual system of accounting.
- (e) The Directors have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

CORPORATE GOVERNANCE

Instrumentation Limited (IL) believes that good

Corporate Governance is essential to achieve long-term corporate goals and to enhance stakeholders' value. IL has been complying with the Corporate Governance Guidelines issued by Department of Public Enterprise (DPE) and submits Compliance Report to Ministry of Heavy Industry (MHI) on quarterly basis in time. Report on Corporate Governance and Management Discussion and Analysis Report are annexed at Annexure-III to this Directors' Report.

CLOSURE OF KOTA COMPLEX

Pursuant to the Union Cabinet's decision dated 30.11.2016 and DHI directives dated 08.12.2016, all closure activities for Kota Complex are completed.

- (a) Transfer of Palakkad Unit of Instrumentation Limited to Govt of Kerala could not be done because the High Level Committee constituted had not taken into consideration the value of land owned by Palakkad Unit, measuring 566.30 acres which was assigned on registry to Instrumentation Limited, Kota for the establishment of Precision Instrumentation Project at Pudusseri Kerala under the Rules of Assignment of Government Land for Industrial Purposes dated 30.03.1964, which has material bearing on the transfer modalities. The valuation of land could not be completed due to reluctance of Government of Kerala to discuss the matter of land owned by the Company.
- (b) The process of shifting of the Registered and Corporate office of the company from Jaipur (RoC Jaipur) to Palakkad (RoC Trivandrum) has been approved by the Board of Directors and is being initiated.
- (c) Out of total fund of Rs. 584.57 Crore received from GOI, an amount of Rs. 561.64 Crore has been utilized towards settlement of liabilities

of Provident Fund, VRS/VSS, Bankers liabilities, Taxes, Unsecured Creditors and towards watch and ward expenses. An amount of Rs. 12.51 crore has been returned back to Gol. An amount of Rs 10.42 Cr is lying with the company for settlement of any liability of Kota Complex that arises in future.

AUDITORS

In accordance with Section 143(5) of the Companies Act, 2013, Comptroller and Auditor General of India appoints Auditors for the Company. Accordingly, Statutory Auditors of the Company for the financial year 2025-26 by the Comptroller and Auditor General of India (CAG) under Section 139(5) of the Companies Act, 2013 has been appointed. Certain qualifications are made by the Statutory Auditors in their report dated 04.07.2025. They are of very minor in nature. The qualifications/ reservations together with replies of the Directors are given in Annexure-IV enclosed forming part of this report.

COST AUDITORS:

The Turnover of the Company is Rs 12820.94 lakhs, In accordance with the Rule-4 of the Companies (Cost Records and Audit) Rules, 2014 which states that Cost audit requirement has been made subject to a turnover based threshold for non-regulated sector of Rs. 10000 lakhs for all products or services and of Rs. 35 crore for individual product or service. Hence cost

audit is required for the Company for the financial year 2024-25 and company is in process of selecting the cost auditor through tenders.

REPORTING OF FRAUDS BY AUDITORS

For the Financial year 2024-2025, no fraud by the Company or on the Company by its officers or employees has been noticed or reported by the Statutory Auditors to the Board of the Company.

REVIEW OF THE ACCOUNTS BY COMPTROLLER & AUDITOR GENERAL OF INDIA

The Comptroller and Auditor General of India has conducted the supplementary audit of the financial statements for the year ended 31st March 2025. A copy of C&AG's comments under section 143 (6)(b) of the Companies Act, 2013 is placed at Annexure-V.

NUMBER OF MEETINGS OF THE BOARD OF DIRECTORS APPOINTMENT:

The Board of Directors duly met 04 times during the Financial Year from 1st April 2024 to 31st March, 2025. The dates of the meetings are given in Report on Corporate Governance at Annexure II.

AUDIT COMMITTEE:

IL has constituted an Audit Committee in terms of Section 177 of the Companies Act and also as per DPE guidelines. The Audit Committee reviews, with the management, annual financial statements before submission to the Board for approval. The Committee also oversees the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statements are correct, sufficient and credible. The terms of reference of Audit Committee include:

Composition of Audit Committee:

The constitution of the Audit Committee as on 31.03.2025 was as follows:

1. Dr. Smt RH Lata, Chairperson, Independent Director
2. Shri Rajesh Kumar, MHI -Member.
3. Shri Madan Pal Singh, Member.
4. Chairman and Managing Director of IL



DECLARATION BY INDEPENDENT DIRECTOR U/S 149 OF COMPANIES ACT, 2013

During the financial year, Independent director have met the requirements specified under section 149(6) of the companies Act,2013 for holding the position of Independent Director and necessary declaration from Independent Director under section 149(7) of the companies Act,2013 was received

ADDITIONAL INFORMATION PURSUANT TO RECOMMENDATIONS OF PARLIAMENTARY COMMITTEE

(Rs In Lakh)

	2024-25	2023-24
a. Foreign Tours	—	—
b. Expenditure on Public Relations / Business Promotion	—	—
c. Entertainment	—	—
Expenditure		

OTHER

During the year under review, the Company has complied with the applicable provisions of the Secretarial Standards issued by the Institute of Company Secretaries of India. It is a matter of satisfaction that Company manages its working capital requirement fully from the collection of trade receivables and did not utilized its CC limit, hereby incurring NIL interest cost. Further all MSME vendors, which constitute around 61 % of the net purchase were paid on or before time. All

the other vendors were also paid as per the purchase orders terms and conditions. IL will continue its dedicated efforts for faster collection of Debtors and released the payments to its vendors on time.

APPRECIATION

The Board acknowledges the sincere support and extends its grateful thanks to the Government of India, particularly Ministry of Heavy Industry.

The Directors wish to place on record their sincere thanks for the support and patronage received from the valued customers.

The Board also acknowledges the sincere support and extends its grateful thanks to Department of Public Enterprises, Statutory Auditor, branch auditor, government auditor and the Company's Bankers i. e. State Bank of India for their continued co-operation and guidance.

The Board also wishes to place on record its deep appreciation for the support of various depts of State Government and valuable contributions made by employees at all levels of the Company.

For and on behalf of the Board of Directors

of

INSTRUMENTATION LIMITED

Rajesh Kumar

Director, MHI

ANNEXURE - I

FORM NO. MGT 9
EXTRACT OF ANNUAL RETURN
as on financial year ended on 31.03.2025
[Pursuant to Section 92 (3) of the Companies Act, 2013 and Rule 12(1) of the Company (Management & Administration) Rules, 2014]

I REGISTRATION & OTHER DETAILS :

i	CIN	U29299RJ1964GOI001174
ii	Registration Date	21-03-1964
iii	Name of the Company	INSTRUMENTATION LIMITED
iv	Category/Sub-category of the Company	Union Government Company/Limited by Shares
v	Address of the Registered office & contact details	C/o Hindustan Salt Limited, G-229, Sitapur Industrial. Area, Jaipur (Raj.)-302022 Tel : 0141-2771885 Fax : NIL
vi	Whether listed company	No
vii	Name, Address & contact details of the Registrar & Transfer Agent, if any.	N.A.

II PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY

Sl. No.	Name & Description of main products/services	NIC Code of the Product/Service	% to total turnover of the company
1	Control Valves	8481	100.00

III PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES

Sl. No.	Name & Address of the Company	CIN/GLN	Holding/ Subsidiary/Associate	% to Shares held	Applicable Section
1	----	----	----	----	----

IV SHAREHOLDING PATTERN (Equity Share capital Break up as % to total Equity)
(i) CATEGORYWISE SHAREHOLDING

Category of Shareholders	No. of Shares held at the beginning of the year				No. of Shares held at the end of the year				% change during the year
	Demat	Physical	Total	% of Total Shares	Demat	Physical	Total	% of Total Shares	
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
A. Promoters									
(1) Indian									
a) Individual/HUF	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil
b) Central Govt.	Nil	240453	240453	100	Nil	240453	240453	100	Nil
c) State Government	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil
d) Bodies Corporate	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil
e) Bank/FI	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil
f) Any other	Nil	Nil	Nil	0	Nil	Nil	Nil	0	Nil
SUB TOTAL:(A) (1)	Nil	240453	240453	100	Nil	240453	240453	100	Nil



(2) Foreign

(2) Foreign									
a) NRI- Individuals	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	NA
b) Other Individuals	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	NA
c) Bodies Corp.	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	NA
d) Banks/FI	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	NA
e) Any other...	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	NA
SUB TOTAL (A) (2)	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	NA
Total Shareholding of Promoter (A)=(A)(1)+(A)(2)	Nil	240453	240453	100	Nil	240453	240453	100	Nil

B. PUBLIC SHAREHOLDING

(1) Institutions

(2) Non Institutions

Total Public Shareholding (B) = (B)(1)+(B)(2)

C. Shares held by Custodian for GDRs & ADRs	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil
Grand Total (A+B+C)	Nil	240453	240453	100	Nil	240453	240453	100	Nil

(ii) SHARE HOLDING OF PROMOTERS

SI No.	Shareholders Name	Shareholding at the Beginning of the year			Shareholding at the End of the year			% change in share holding during the year
		No. of shares	% of total shares of the company	% of shares pledged encumbered to total shares	No. of shares	% of total shares of the company	% of shares pledged encumbered to total shares	
1	President of India and his Nominees	240,453	100	Nil	240,453	100	Nil	Nil
	Total	240,453	100	Nil	240,453	100	Nil	Nil

(iii) CHANGE IN PROMOTERS' SHAREHOLDING (Specify if There is No Change)

Sl. No.	President of India	Share holding at the beginning of the Year		Cumulative Share holding during the year	
		No. of Shares	% of total shares of the company	No of shares	% of total shares of the company
1	At the beginning of the year	240,450	100	240,450	100
2	Date wise increase/decrease in Promoters Share holding during the year specifying the reasons for increase/ decrease (e.g. allotment/ transfer/ bonus/ sweat equity etc)	No Change	No Change	No Change	No Change
3	At the end of the year	240,450	100	240,450	100

Sl. No.	Shri Rajesh Kumar (nominee of Central Government)	Shareholding at the end of the year		Cumulative Shareholding during the year	
		No.of shares	% of total shares of the company	No of shares	% of total shares of the company
1	At the beginning of the year	01	0.0	01	0.0
2	Date wise increase/decrease in Promoters Share holding during the year specifying the reasons for increase/ decrease (e.g. allotment/ transfer/ bonus/ sweat equity etc)	No Change	No Change	No Change	No Change
3	At the end of the year	01	0.0	01	0.0

Sl. No.	Shri Madan Pal Singh (nominee of Central Government)	Shareholding at the end of the year		Cumulative Shareholding during the year	
		No.of shares	% of total shares of the company	No of shares	% of total shares of the company
1	At the beginning of the year	01	0.0	01	0.0
2	Date wise increase/decrease in Promoters Share holding during the year specifying the reasons for increase/ decrease (e.g. allotment/ transfer/ bonus/ sweat equity etc)	No Change	No Change	No Change	No Change
3	At the end of the year	01	0.0	01	0.0



**(iv) SHAREHOLDING PATTERN OF TOP TEN SHAREHOLDERS
(other than Directors, Promoters & Holders of GDRs & ADRs)**

Sl. No.	For Each of the Top 10 Shareholders	Shareholding at the end of the year		Cumulative Shareholding during the year	
		No.of shares	% of total shares of the company	No of shares	% of total shares of the company
(1)	(2)	(3)	(4)	(5)	(6)
1	At the beginning of the year	Nil	Nil	Nil	Nil
2	Date wise increase/decrease in Promoters Share holding during the year specifying the reasons for increase/decrease (e.g. allotment/transfer/bonus/sweat equity etc)	No Change	No Change	No Change	No Change
3	At the end of the year (or on the date of separation, if separated during the year)	Nil	Nil	Nil	Nil

(v) SHAREHOLDING OF DIRECTORS & KMP.

Sl. No.	For Each of the Directors & KMP	Shareholding at the end of the year		Cumulative Shareholding during the year	
		No. of shares	% of total shares of the company	No of shares	% of total shares of the company
1	At the beginning of the year	Nil	Nil	Nil	Nil
2	Date wise increase/decrease in Promoters Share holding during the year specifying the reasons for increase/decrease (e.g. allotment/transfer/bonus/sweat equity etc)	No Change	No Change	No Change	No Change
3	At the end of the year	Nil	Nil	Nil	Nil

Sl. No.	Shri B. Balasubramanian (nominee of Central Government) (Chairman and Managing Director)	Shareholding at the end of the year		Cumulative Shareholding during the year	
		No.of shares	% of total shares of the company	No of shares	% of total shares of the company
1	At the beginning of the year	01	0.0	01	0.0
2	Date wise increase/decrease in Promoters Share holding during the year specifying the reasons for increase/ decrease (e.g. allotment/ transfer/ bonus/ sweat equity etc)	No Change	No Change	No Change	No Change
3	At the end of the year	01	0.0	01	0.0

Sl. No.	Shri Rajesh Kumar (nominee of Central Government) (Director)	Shareholding at the end of the year		Cumulative Shareholding during the year	
		No.of shares	% of total shares of the company	No of shares	% of total shares of the company
1	At the beginning of the year	01	0.0	01	0.0
2	Date wise increase/decrease in Promoters Share holding during the year specifying the reasons for increase/ decrease (e.g. allotment/ transfer/ bonus/ sweat equity etc)	No Change	No Change	No Change	No Change
3	At the end of the year	01	0.0	01	0.0

Sl. No.	Shri Madan Pal Singh (nominee of Central Government) (Director)	Shareholding at the end of the year		Cumulative Shareholding during the year	
		No.of shares	% of total shares of the company	No of shares	% of total shares of the company
1	At the beginning of the year	01	0.0	01	0.0
2	Date wise increase/decrease in Promoters Share holding during the year specifying the reasons for increase/ decrease (e.g. allotment/ transfer/ bonus/ sweat equity etc)	No Change	No Change	No Change	No Change
3	At the end of the year	01	0.0	01	0.0

V INDEBTEDNESS

(Amount in ₹)

Indebtedness of the Company including interest outstanding/accrued but not due for payment				
	Secured Loans excluding deposits	Unsecured Loans	Deposits	Total Indebtedness
Indebtiness at the beginning of the financial year				
i) Principal Amount	Nil	5,631,783,099	Nil	5,631,783,099
ii) Interest due but not paid	Nil	Nil	Nil	Nil
iii) Interest accrued but not due	Nil	Nil	Nil	Nil
Total (i+ii+iii)	-	5,631,783,099	Nil	57,20,619,482

Change in Indebtedness during the financial year				
Additions	Nil	Nil	Nil	Nil
Reduction	Nil	467045675	Nil	467045675
Net Change	Nil	Nil	Nil	Nil

Indebtedness at the end of the financial year				
i) Principal Amount	Nil	5,164,737,424	Nil	5,164,737,424
ii) Interest due but not paid	Nil	Nil	Nil	Nil
iii) Interest accrued but not due	Nil	Nil	Nil	Nil
Total (i+ii+iii)	Nil	5,164,737,424	Nil	5,164,737,424



VI REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

A. Remuneration to Managing Director, Whole Time Director and/or Manager:

(Amount in ₹)

Sr. No.	Particular of Remuneration	Director	Total Amount
1	Gross salary	-	-
(a)	Salary as per provisions contained in Sec.17 (1) of the Income Tax. 1961.		
(b)	Value of perquisites u/s 17(2) of the Income tax Act, 1961		
(c)	Profits in lieu of salary u/s section 17(3) of the Income Tax Act, 1961		
2	Stock option		
3	Sweat Equity		
4	Commission as % of profit or others (specify)		
Total (A)		-	-
Ceiling as per the Act		NA	NA

B. Remuneration to other Directors :

(Amount in ₹)

S No	Particulars of Remuneration	Name of the Directors	
1	Independent Directors	Dr. Smt. RH Lata	
	(a) Fee for attending board committee meetings	80,000	
	(b) Commission as % of profit or others (specify)		
	(c) Others, please specify		
	Total (1)	80,000	
2	Other Non Executive Directors	Shri Rajesh Kumar	Shri Madan Pal Singh
	(a) Fee for attending board committee meetings		
	(b) Commission as % of profit or others (specify)		
	(c) Others, please specify.		
	Total (2)		
	Total (B)=(1+2)		-
	Total Managerial Remuneration		-
	Overall ceiling as per Act.	NA	NA

c. Remuneration Of Key Managerial Personnel Other Than Md/Manager/WTD

(Amount in ₹)

Sl. No.	Particulars of Remuneration	
1	Gross Salary	
	(a) Salary as per provisions contained in section 17(1) of the Income Tax Act, 1961.	Nil
	(b) Value of perquisites u/s 17(2) of the Income Tax Act, 1961	Nil
	(c) Profits in lieu of salary under section 17(3) of the Income Tax Act, 1961	Nil
2	Stock Option	Nil
3	Sweat Equity	Nil
4	Commission as % of profit or others (specify)	Nil
5	Others, please specify	Nil
	Total	Nil

VII PENALTIES/PUNISHMENT/COMPOUNDING OF OFFENCES

Type	Section of the Companies Act	Brief Description	Details of Penalty/Punishment/ Compounding fees imposed	Authority (RD/NCLT/Court)	Appeal made if any (give details)
A. COMPANY					
Penalty			----- Nil -----		
Punishment					
Compounding					
B. DIRECTORS					
Penalty			----- Nil -----		
Punishment					
Compounding					
C. OTHER OFFICERS IN DEFAULT					
Penalty			----- Nil -----		
Punishment					
Compounding					



ANNEXURE - II

REPORT ON CORPORATE GOVERNANCE FOR THE YEAR 2024-25

(Pursuant to Department of Public Enterprises Guidelines)

IL has established a sound framework of Corporate Governance, which underlines commitment to quality of governance, transparency in disclosures and consistent stakeholders' value enhancement. Corporate Governance is a combination of voluntary practices and compliance with laws and regulations, leading to effective control and management of the Company. It is the strong belief of Company that the good corporate governance ensures that the corporate actions balance the interest of all stakeholders and satisfy the tests of accountability, transparency, and fair play. The Company believes that all its operations and actions must be directed towards enhancing overall stakeholder value. The company will continue to focus on its resources, strengths, strategies to achieve this purpose.

At the heart of Company's Corporate Governance policy is the ideology of transparency and openness in the effective working of the Management and Board. It is believed that the imperative for good Corporate Governance lies not merely in drafting a code of Corporate Governance but in practicing it.

With commitment to practice sound governance principles, your Company is guided by the following core principles.

- Proactive flow of information to the members of the Board.
- Framework to enable effective discharge of fiduciary duties;
- To comply with all the applicable laws, rules and regulations;
- Ethical business conduct by the Board, Management & employees; and
- Robust systems and processes for internal control.

The Board of your Company constantly endeavors to set goals and targets aligned to the Company's vision and mission – To be pioneer in Control Valves, Actuators, Butterfly valves, Power Cylinders and Bellow Sealed Valves and is committed to total customer satisfaction by identifying and fulfilling their specific needs, translating them into quality products, providing dependable after sales service and to work for continual improvement of Quality Management

System by developing/marketing quality products.

BOARDS AND COMMITTEES:

a) Board of Directors:

As on 31st March, 2025, the Board of Directors consists of four Directors. During the Financial Year ended 31st March, 2025, Board meetings were held on 07.09.2024, 27.09.2024 08.11.2024, and 24.03.2025.

The details of composition of the Board as on 31.03.2025, the attendance record of the Directors at the Board Meetings held during the financial year 2024-2025 and at the last Annual General Meeting (AGM), as also the number of Directorships, Committee Chairmanships and Memberships held by them in other Companies are given here below:-

Name of Director	Category	No. of Board Meetings Held	No. of Board Meetings attended by the Director	Attendance at the previous Annual General Meeting held on 28.10.2024	No. of Other Directorships held by the Director	No. of other Board Committees held by the Director	No. of other Committees of which the Director is a Chairperson
Shri. B. Thangavelu and Ravi	Chairman and Managing Director (Additional Charge) from 25.03.2023	1	1	Present	1	Nil	CSR Committee
Shri Pankaj Kumar Vasishth	Chairman and Managing Director (Additional Charge) 25.09.2024	2	2	Present	0	Nil	CSR Committee

Shri Rajesh Kumar	Director (Govt. Nominee) from 03.09.2020	4	4	Present	0	Nil	Nil
Shri Madan Pal Singh	Director (Govt. Nominee) from 09.11.2020	4	4	Present	1	Nil	Nil
Dr. Smt. RH Lata	Independent director From 28.03.2025	2	2	Present	1	Nil	Audit Committee

b) Board Procedure:

The Board generally meets once in a quarter to review the quarterly business and financial performance of the Company. Additional meetings are held, when necessary. These Meetings are scheduled well in advance and the notice of each Board Meeting is given in writing to each Director. All the items on the agenda are accompanied by notes giving comprehensive information on the related subject and in certain matters such as financial/business plans, financial results, etc., the same are tabled at the meeting.

The agenda and the relevant notes are sent in advance separately to each Director and only in exceptional cases; the same is tabled at the meeting. The Minutes of the Board Meetings are also circulated in advance to all Directors and confirmed at subsequent Meeting. The Board reviews the performance of the Company every quarter vis-à-vis the targets set by them and helps in the major strategic decisions and policy formulations. The members of the Board have access to all information of the Company and are free to recommend inclusion of any matter in agenda for discussion in consultation with the Chairman.

c) Board's Responsibilities:

The Board of Directors oversees the overall functioning of the Company. The Board provides and evaluates the strategic direction of the Company, management policies and their effectiveness and ensures that the long-term interests of the stakeholders are being served.

MANAGEMENT DISCUSSION AND ANALYSIS CORPORATE OVERVIEW:

The Company, Instrumentation Limited (IL) having its Registered Office & Headquarters at Jaipur, Rajasthan was established with a manufacturing Unit at Kota (Raj) in 1964 as a fully Government owned CPSE to cater to the growing Control & Instrumentation (C & I) needs of Core Industrial sectors viz. Power, Steel, Oil, Refinery etc. and for achieving self reliance in this field.

Other manufacturing Unit at Palakkad, Kerala was established in 1974 for self reliance in flow control & measurement elements such as Control Valves, Butterfly Valves, Power Cylinders/ Actuators, Orifice Plate, Flow Nozzles etc.

Based on the Union Cabinet decision, Kota complex (comprising of Kota Unit, Marketing Unit, P-DDC Unit and Head Quarter) was closed on 18.04.2017.

Palakkad factory which is accredited with ISO 9001:2015, ISO 14001:2015 and OHSAS 45001:2018 Certification is fully operational.

MISSION, VISION AND VALUES

- **MISSION :** Committed to provide simple, responsive and innovative solutions for flow requirement of process industry.
- **VISION :** To make Nation self-reliant in the field of process control valves and be the control valve manufacturer of choice the Process industry in India and Abroad.
- **VALUES :** Quality, service, transparency, ethics, politeness and sustainability.

**ANNEXURE - III**

Annual Report on CSR Activities to be Included in the Board's Report For Financial Year 2024-25

1. Brief outline on CSR Policy of the Company. (Attached as Annexure-A)
2. Composition of CSR Committee:

Sl. No.	Name of Director	Designation / Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1	Shri PK Vasisht	Chairman and Managing Director (additional charge)	1	1
2	Shri Rajesh Kumar	Government Nominee Director (Director, MHI)	1	1
3	Shri Madan Pal Singh	Government Nominee Director (Joint Director, MHI)	1	1

3. Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the company (Website www.ilpgt.com)
4. Provide the details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social responsibility Policy) Rules, 2014, -Not Applicable
5. Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any

Sl. No.	Financial Year	Amount available for set-off from preceding financial years (in Rs)	Amount required to be set-off for the financial year, if any (in Rs)
1			
2			
3			
TOTAL			

6.

a	Average net profit of the company as per section 135(5)	1171.72
b	Two percent of average net profit of the company as per section 135(5)	23.43
c	Surplus arising out of the CSR projects or programmes or activities of the previous financial years	0
d	Amount required to be set off for the financial year, if any	0
e	Total CSR obligation for the financial year (b+c-d)	23.43

8. (a) CSR amount spent or unspent for the financial year: Nil

Total Amount Spent for the Financial Year. (in Rs. lakhs)	Amount Unspent (in Rs. lakhs)				
	Total Amount transferred to Unspent CSR Account as per section 135(6).		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5).		
	Amount.	Date of transfer.	Name of the Fund	Amount	Date of transfer.
15.14	24.15	28.07.2025	Nil	Nil	Nil

(b) Details of CSR amount spent against ongoing projects for the financial year:

(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)
Sl. No.	Name of the Project	Item from the list of activities in Schedule VII to the Act.	Local area (Yes/ No.)	Location of the project.	Project duration	Amount allocated for the project (in Rs.).	Amount spent in the current financial Year (in Rs.)	Amount transferred to Unspent CSR Account for the project as per Section 135(6) (in Rs.).	Mode of Implementation - Direct (Yes/No)	Mode of Implementation - Through Implementing Agency	Name	CSR Registration No.
1.												
2.	There are no ongoing projects of past years continuing in 2024-25											
3.												
	Total											

(c) Details of CSR amount spent against other than ongoing projects for the financial year:

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
Sl. No.	Name of the Project	Item from the list of activities in schedule VII to the Act.	Local area (Yes/ No)	Location of the project.	Amount spent for the project (in Rs. lakhs).	Mode of implementation - Direct (Yes/No).	Mode of implementation - Through implementing agency.
1.	Apprenticeship	Education & Skill Dev	Yes	Kerala Palakkad	6.74	Yes	NA NA
2.	Abhayam Social Association	hunger, poverty, and malnutrition	Yes	Kerala Kottayam	1.30	Yes	NA NA
3.	Daya Charitable Trust	Rural development projects and slum area development:	Yes	Kerala Palakkad	7.10	Yes	NA NA
	Total						



(d) Amount spent in Administrative Overheads : NIL
 (e) Amount spent on Impact Assessment, if applicable : NIL
 (f) Total amount spent for the Financial Year (8b+8c+8d+8e) : 15.14 lakhs
 (g) Excess amount for set off, if any : Rs 24.15 lakhs

Sl. No.	Particular	Amount (in Rs. Lakhs)
(i)	Two percent of average net profit of the company as per section 135(5)	15.27
(ii)	Total amount spent for the Financial Year	15.14
(iii)	Excess amount spent for the financial year [(ii)-(i)]	NIL
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	23.72
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]	24.15

9. (a) Details of Unspent CSR amount for the preceding three financial years:

Sl. No.	Preceding Financial Year	Amount transferred to Unspent CSR Account under section 135 (6) (in Rs.)	Amount spent in the reporting Financial Year (in Rs.)	Amount transferred to any fund specified under Schedule VII as per section 135(6), if any			Amount remaining to be spent in succeeding financial years. (in Rs.)
				Name of the Fund	Amount (in Rs.)	Date of transfer	
	NA	NA	NA	NA	NA	NA	NA
1	2023-24	0.00	19.51	Nil	Nil	Nil	22.65
2	2023-24	19.00	3.47	Nil	Nil	Nil	41.16
3	2023-24	22.16	0.00	Nil	Nil	Nil	22.16

(b) Details of CSR amount spent in the financial year for ongoing projects of the preceding financial year(s):

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Sl. No.	Project ID.	Name of the Project.	Financial Year in which the project was commenced.	Project duration.	Total amount allocated for the project (in Rs.).	Amount spent on the project in the reporting Financial Year (in Rs.).	Cumulative amount spent at the end of reporting Financial Year. (in Rs.)	Status of the project - Completed /Ongoing
	NA	NA	NA	NA	NA	NA	NA	NA

10. In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year: NIL

If Yes, enter the number of capital assets created/ acquired - **NA**

Furnish the details relating to such asset(s) so created through Corporate Social Responsibility amount spent in the Financial Yes: **NA**

(asset-wise details).

Sl. No.	Short particulars of the property or asset(s)	Pincode of the property or asset(s)	Date of creation	Amount of CSR amount spent	Details of entity/Authority/ beneficiary of registered owner
(1)	(2)	(3)	(4)	(5)	(6)
NA	NA	NA	NA	NA	NA

11. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per section 135(5).-NA

Lack of proven and transparent eligible projects.

Sd/- (Chief Executive Officer or Managing Director or Director).	Sd/- (Chairman CSR Committee).	Sd/- [Person specified under clause (d) of sub-section (1) of section 380 of the Act] (Wherever applicable).
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ANNEXURE-IV

Replies to the observations made by the Statutory Auditors in their report dated 29.08.2025 on the accounts of the Company for the year 2024-25:-

On the Audit of the Financial Statement:

1. Observation at S. No. I, III, IV and VI to VIII :

Regarding Statutory Auditors observation number I, III, IV and VI to VIII of the Report, Note No. 12.2, 32.8, 32.6, 19.4, 9.1 and 32.2 , respectively forming part of accounts are self explanatory.

2. Observation at S. No. II :

Observation at point No. II contingent liability relating to pending cases in respect of ex-employees and labour unions before various authorities against Company is not ascertained.

3. Observation at S. No. V :

Observation at point No. V refers to the note no. 22 of the notes to accounts, claims and other amount recoverable includes relating to non recoverable advances to Ex-Employees. Audit observation is noted for compliance in 2025-26.

4. Observation at S. No. IX :

Audit observation is noted for compliance in 2025-26.

PK Vasisht
Executive Director

ANNEXURE-V

कार्यालय प्रधान निदेशक लेखापरीक्षा,
 उद्योग एवं कारपोरेट कार्य
 ए.जी.सी.आर, भवन, आई.पी. एस्टेट,
 नई दिल्ली-110 002



OFFICE OF THE PRINCIPAL DIRECTOR OF AUDIT,
 INDUSTRY AND CORPORATE AFFAIRS
 A.G.C.R. BUILDING I.P. ESTATE,
 NEW DELHI-110 002

संख्या: ए.एम.जी.-III/वार्षिक खाता/
 आईएएल (2024-25)/2025-26/260-26
 दिनांक: 16 SEP 2025

सेवा में,

निदेशक
 इंस्ट्रमेंटेशन लिमिटेड,
 G-229, सीतापुरा औद्योगिक क्षेत्र,
 जयपुर - 302 022

विषय : कंपनी अधिनियम 2013 की धारा 143 (6) (b) के अधीन 31 मार्च 2025 को समाप्त वर्ष के लिए इंस्ट्रमेंटेशन लिमिटेड के वार्षिक लेखों पर भारत के नियंत्रक एवं महालेखापरीक्षक की टिप्पणियाँ।

महोदय,

कंपनी अधिनियम 2013 की धारा 143(6) (b) के अंतर्गत 31 मार्च 2025 को समाप्त वर्ष के लिए इंस्ट्रमेंटेशन लिमिटेड के वार्षिक लेखों पर उपरोक्त विषय संबंधित मंलगन पत्र अंग्रेजीत है।

भवदीय,

पवन
 16/12/
 (डॉ पवन कुमार कांडा)
 औ एस डी
 (उद्योग एवं कारपोरेट कार्य)
 नई दिल्ली

संलग्नक:- यथोपरि



COMMENTS OF THE COMPTROLLER AND AUDITOR GENERAL OF INDIA UNDER SECTION 143(6)(b) OF THE COMPANIES ACT, 2013 ON THE FINANCIAL STATEMENTS OF INSTRUMENTATION LIMITED FOR THE YEAR ENDED 31 MARCH 2025

The preparation of financial statements of Instrumentation Limited for the year ended 31 March 2025 in accordance with the financial reporting framework prescribed under the Companies Act, 2013 (Act) is the responsibility of the management of the company. The statutory auditor appointed by the Comptroller and Auditor General of India under section 139(5) of the Act is responsible for expressing opinion on the financial statements under section 143 of the Act based on independent audit in accordance with the standards on auditing prescribed under section 143(10) of the Act. This is stated to have been done by them vide their Revised Audit Report dated 29 August 2025 which supersedes their earlier Audit Report dated 04 July 2025.

1, on behalf of the Comptroller and Auditor General of India, have conducted a supplementary audit of the financial statements of Instrumentation Limited for the year ended 31 March 2025 under section 143(6)(a) of the Act. This supplementary audit has been carried out independently without access to the working papers of the statutory auditor and is limited primarily to inquiries of the statutory auditor and company personnel and a selective examination of some of the accounting records. The Audit Report has been revised by the statutory auditor to give effect to some of my audit observations raised during supplementary audit.

In addition, I would like to highlight the following significant matters under section 143(6)(b) of the Act which have come to my attention and which in my view are necessary for enabling a better understanding of the financial statements and the related audit report:

In addition, I would like to highlight the following significant matters under section 143(6)(b) of the Act which have come to my attention and which in my view are necessary for enabling a better understanding of the financial statements and the related audit report:

A. Comments on Profitability

A.1 Balance Sheet

A.1.1 Current Liabilities

Other Current Liabilities (Note No. 10): ₹ 52,985.83 lakh

The above includes an amount of ₹ 91.11 lakh payable by Instrumentation Limited to Capital Power Infrastructure Limited, Noida (CPIL). It was, however, observed that as per the minutes of the meeting held (December 2018) between the Company and CPIL,

the amount of ₹ 91.11 lakh would become payable to CPIL as and when it is received from Uttar Pradesh Power Transmission Corporation Limited (UPPTCL), for which an undertaking had also been provided by CPIL. Moreover, the Company has not booked any corresponding receivables from UPPTCL. Therefore, the Company should not have recognised the liability as the payment of the same is contingent upon receipt of the amount from UPPTCL.

This has resulted in overstatement of Other Current Liabilities and understatement of Profit by ₹ 91.11 lakh each.

B. Comments on Financial Position

B.1 Balance Sheet

B.1.1 Assets

Current Assets

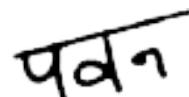
Cash and Cash Equivalents (Note No. 20): ₹ 6,826.65 lakh

Other Bank balances: Deposit with original maturity for more than 12 months: ₹3,275.58 lakh

A reference is invited to the para 8.8.4 of the Guidance Note on Division 1 - Non Ind AS Schedule III to the Companies Act, 2013 as issued by the Institute of Chartered Accountants of India, which, inter-alia, stipulates that, non-current portion of the Bank balances shall be classified under the head 'Other Non-Current Assets'. It was, however, observed that an amount of ₹3,275.58 lakh pertaining to Deposits with original maturity for more than 12 months was included under Current Assets instead of Other Non-Current Assets.

This has resulted in understatement of Other Non-Current Assets and overstatement of Current Assets by ₹3,275.58 lakh.

**For and on behalf of the
Comptroller and Auditor General of India**



**(Dr. Pawan Kumar Konda)
OSD
(Industry & Corporate Affairs)
New Delhi**

**Place : New Delhi
Dated : 16.09.2025**



INDEPENDENT AUDITORS' REPORT

To

The Members of
INSTRUMENTATION LIMITED

Revised Report on the Audit of the Standalone Financial Statements

This revised report is being issued in suppression of our report dated 04.07.2025 in view of comments made by comptroller and auditor general of India pursuant to the audit carried under section 143(6)(b) of companies Act 2013.

Qualified Opinion

We have audited the standalone financial statements of INSTRUMENTATION LIMITED ("the Company"), which comprise the balance sheet as at 31st March 2025, and the statement of Profit and Loss and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information which also includes the financial statement and report thereon of Palakkad branch for the year ended on that date, audited by the branch auditor of the Company's branch located at Palakkad.

In our opinion and to the best of our information and according to the explanations given to us, for the effects of the matter described in the Basis for Qualified opinion of our report, the aforesaid standalone financial statements give the information required by the Act in the manner so required and to that effect to give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at 31st March, 2025, and profit and its cash flows for the year ended on that date.

Basis for Qualified opinion

- I. Refer note no. 12.2 of notes on accounts regarding non-execution of title deed of Building of Rs 3.32 lacs.
- II. Refer note no. 32, there are few cases pending in respect of ex-employees and labour unions before various authorities against the company. The liability in respect of such cases were not quantified and not recognized as contingent liability. In absence of proper information, we are unable to comment on the accuracy of contingent liabilities as on the balance sheet date.
- III. The Company has recognized a provision for long-term employee benefits in respect of earned leave based on the actuarial valuation report dated 23.04.2025. However, the Company has not determined or recognized any provision for other long-term employee benefits as required under Accounting Standard 15 – "Employee Benefits". In the absence of an actuarial valuation or estimation, we are unable to determine the potential financial impact of such unrecognized obligations on the financial statements.
- IV. Refer note no. 32.6 of Notes on financial statements regarding Corporate Social Responsibility, the company has made the provision for CSR of Rs. 38.22 Lakh as per section 135(5) of Companies Act, 2013 and spent Rs. 15.14 Lakh in respect of CSR activities. The company has as on 31.03.2025, total unspent amount of Rs. 24.15 Lakh (Including unspent amount of Rs. 8.50 Lakh of previous years) which should have been transferred to notified fund specified in Schedule VII of the Companies Act, 2013 as per section 135(6) of the Act. However, the company has not transferred the unspent amount to the notified fund within the prescribed time limit, which is non-compliance of the CSR provisions as per Companies Act, 2013.
- V. Refer to the note 22 of notes to accounts, claims and other amounts recoverable includes amount Rs 29.89 lakh advances to ex-employee, whose accounts have been fully settled; and the outstanding amount is not recoverable. Therefore, current assets overstated by Rs 29.89 lakh and profit and loss are overstated by Rs. 29.89 lakh.
- VI. Refer Note No. 19 (iv) of the accompanying Standalone Financial Statements, wherein, Balances under the head 'Trade Receivables' and 'Loans and Advances' are subject to confirmations as at 31 March, 2025. In absence of such confirmation/ Reconciliation of such balances, we are unable to comment about the impact thereof on the financial statements.

- VII. Balances under the head 'Trade Payable' are subject to confirmations as at 31 March, 2025. In absence of such confirmation/ Reconciliation of such balances, we are unable to comment about the impact thereof on the financial statements.
- VIII. Refer note no. 32.2 to the financial statements, the Company has not disclosed segment information as required by Accounting Standard 17 – Segment Reporting prescribed under the Companies (Accounting Standards) Rules. In our opinion, this constitutes a departure from the prescribed accounting standards.
- IX. The company had made a Term Deposit for Rs.6.40 lac, against legal matter pending in case of Ms. Pushpalata vs. Rampyari Diwani dawa to Uppar Zila Session Court, Kota, and written off the liability in total in this matter, but, since the Term Deposit is pledged before the Hon'ble Court, so this amount should have been appearing under the Term Deposits of the company and should not have been written off. However, the company has incorrectly settled the security deposit against the liability outstanding for the case on 29.04.2017, without receiving any concluding decision from the hon'ble court. Further, the company had also not taken into consideration the respective interest income on the aforesaid Term deposit for the relevant periods. Lastly, since the case has not yet been decided by the court, the matter is still contingent in nature, and hence, this should have been reflected as a contingent liability of the company. Therefore, other bank balance is understated by Rs 9.39 lakh, other current liability is understated by Rs 6.40 and Prior Period income and current interest income are understated by Rs. 2.99 lakh.

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Companies Act, 2013 and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter

We draw attention to following matters related with the financial statements:

- I. Refer note no. 14 and 32.7, the company charged 1/5 of the outstanding balance of account recoverable from ex-employees, to Profit & Loss account for Rs. 132 Lakh as per the board approved resolution dated 09.09.2024. The remaining outstanding balance amount recoverable from ex-employees are Rs. 526 Lakh.
- II. With reference to note no. 1 of significant accounting policy of financial statements which mention that the Ministry of Heavy Industry & Public Enterprises, Govt. of India vide its letter dated 08.12.2016 intimated the decision of the Union Cabinet in its meeting held on 30.11.2016 for closure of Kota Unit (comprising Corporate Head Quarter, Kota Unit, P-DDC Unit and Marketing Unit viz Kota Complex) and in principle approval for transfer of Palakkad Unit of Instrumentation Limited to Government of Kerala in a time bound manner as per DPE Guideline dated 07.09.2016 of closure and accordingly board of directors of company in board meeting held on 16.12.2016 also passed resolutions for closure. Accordingly, the financial statements have been prepared in accordance with the historical cost convention on the basis of a 'going concern' Concept.
- III. Inventory includes stocks which are slow/nonmoving, obsolete, damaged & unusable items. As refer note no. 26.2 reduction of Rs. 3.40 lacs have been made by the company for inventory obsolescence, nonmoving and slow moving on estimated basis. However, the adequacy of the same cannot be ascertained and therefore, the exact financial impact on the financial statements of the Company could not be ascertained.

However, it is to be noted that "Our opinion is not modified in respect of the matter emphasized"

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Standalone financial statements of the current period. These matters were addressed in the context of our audit of the Standalone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report:

S.No.	Key Audit Matter	Response of Auditors in dealing with the matters
1.	<p>Assessment of Going Concern Assumption</p> <p>The Company has prepared its financial statements on a going concern basis. This assessment involves significant management judgment in evaluating current and projected financial performance and position. For the current year, the Company has reported a turnover of ₹12,820.94 Lakh and has future projects in hand, which have been considered by the management to support the going concern assumption. The absence of any apparent liquidity issues as explained by the management further supports this view. Given the significance of the assumptions and estimates involved in this assessment, we considered this to be a key audit matter.</p>	<p>Our audit procedures included the following:</p> <ul style="list-style-type: none"> Evaluated the management's assessment of the going concern assumption. Verified the current year turnover and examined supporting documents for ongoing and future projects. Reviewed cash flow forecasts prepared by the management for the foreseeable future. Assessed the Company's ability to meet its financial obligations as and when they fall due. Considered any other events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. <p>Based on the evidence obtained, we found the management's use of the going concern basis of accounting to be appropriate.</p>
2.	<p>Provision for Liquidated Damages, including Prior Period Amount</p> <p>During the year, the Company has provided an amount of ₹ 214.47 Lakh towards liquidated damages, which includes ₹59.45 Lakh relating to prior periods. The provision was made based on management's evaluation of contractual obligations, project delays, and associated risks. The recognition of such provisions involves significant management judgment, including interpretation of contractual terms, assessment of project timelines, delay analysis, and the likelihood of claims being enforced. Given the materiality of the amount, involvement of prior period items, and the level of estimation and judgment required, this matter was considered to be of most significance in our audit.</p>	<p>Our audit procedures included the following:</p> <ul style="list-style-type: none"> Reviewed the contracts and terms relevant to liquidated damages provisions. Discussed with management the basis and rationale for the provision, including assessment of project delays and potential liabilities. Evaluated the process followed by management for identifying and quantifying the exposure. Assessed the supporting documentation and correspondence with customers or project authorities. Examined the treatment and disclosure of the prior period amount to evaluate compliance with the applicable financial reporting framework. Reviewed the adequacy of disclosures in the financial statements with respect to the provision. <p>Based on the audit procedures performed, we found the provision for liquidated damages, including the amount relating to prior periods, to be reasonable and appropriately accounted for and disclosed.</p>

3.	<p>Provision for Trade Receivables Relating to Prior Period</p> <p>The Company has made a provision of ₹526.06 Lakh during the year towards trade receivables, entirely relating to prior periods. This provision has been based on management's evaluation of the recoverability of outstanding balances. The assessment of such receivables involves significant management judgment, particularly due to the historical nature of these balances, potential disputes, and uncertainty regarding collection. The estimation is also influenced by the ageing of receivables, customer creditworthiness, and available documentation. Given the materiality of the amount, its prior period nature, and the subjective estimates involved, this was considered to be a key audit matter.</p>	<p>Our audit procedures included, among others:</p> <ul style="list-style-type: none"> • Obtaining an understanding of the Company's policy and internal controls related to trade receivables and provisioning. • Verifying the ageing of trade receivables and identifying balances related to prior years. • Assessing the basis of management's evaluation, including customer-wise analysis, history of recoveries, and credit risk assessments. • Reviewing subsequent receipts and checking relevant supporting documentation, such as legal correspondence, notices, and customer communications. • Evaluating the recognition and measurement of provision in accordance with AS 4 and AS 29. • Assessing the adequacy of disclosures in the financial statements with respect to the nature and quantum of the provision made. <p>Based on the audit procedures performed, we found that the provision made by the management is reasonable and adequately disclosed in accordance with the applicable Accounting Standards.</p>
4.	<p>Recognition of Salary Revision Liability under Exceptional Items</p> <p>An amount of ₹194.36 Lakh has been charged to the Profit & Loss Account during the year under exceptional items, being liability accrued on account of salary revision for employees.</p>	<p>Our audit procedures included the following:</p> <ul style="list-style-type: none"> • Reviewed the basis for management's estimation of the liability, including relevant agreements, board/committee approvals, and applicable circulars or notifications. • Assessed whether the recognition of the salary revision was consistent with past practices and aligned with the timing of the obligation under AS 29. • Evaluated the computation of the amount recognized and tested its arithmetical accuracy. • Inquired with management regarding the rationale for classifying the item as exceptional. • Assessed the appropriateness of disclosures made in the financial statements in relation to the exceptional item and the related provision. <p>Based on the audit evidence obtained, we found the recognition and disclosure of the salary revision liability to be reasonable and in accordance with the applicable financial reporting framework.</p>



5.

Ownership and Valuation of Land Allotted by Government of Kerala

As per the assignment order dated 01.12.2018 and Patta No. 938 dated 12.10.1976, the Government of Kerala allotted 566.30 acres of land at Pudusseri, Kerala, to Instrumentation Limited, Kota (Palakkad Unit), free of cost, under the Rules of Assignment. However, no formal lease, conveyance deed, or hire purchase agreement was executed at the time of transfer. Subsequent to the original allotment, there were multiple resumptions, surrenders, and reallocations of unused land to the Government of Kerala and other institutions until 2009. As per the proceedings dated 10.06.2019 from the Tehsildar (Land Records), only 48.9320 hectares (120.91 acres) of land is currently classified as "Owned Property" in the name of Instrumentation Limited, while 88.7920 hectares (219.40 acres) is recorded in the name of the Central Government – Precision Instrumentation Project and classified as "Porambokku" (Government Land). The remaining extent of the originally allotted land is under dispute or yet to be recorded. The Company has filed an appeal before the RDO on 23.06.2021 to revise and confirm the full extent of 566.30 acres as belonging to the Company. Pending the outcome of this legal process, the Company has continued to record the entire land at a nominal value of ₹1, considering that the land was allotted free of cost and there is no commercial transaction value attributable to it.

Our audit procedures to address this matter included, but were not limited to:

- Reviewed the original patta documents, government orders, and internal correspondence regarding the allotment of land.
- Verified the correspondence and orders from the Tehsildar (Land Records), including the classification of land into "Owned Property" and "Porambokku".
- Assessed the legal status of the Company's appeal filed before the RDO, including management's representation on the status and likelihood of favorable outcome.
- Discussed with management the basis for continuing to recognize the land at nominal value, considering the absence of consideration and the uncertain title for parts of the land.
- Evaluated compliance with the provisions of AS 10, particularly with respect to recognition criteria, measurement basis, and disclosures for free-of-cost land and disputed assets.
- Reviewed disclosures in the financial statements regarding the nature, extent, and status of the land, including references to legal proceedings and pending confirmations.

Based on the audit evidence obtained, we found that:

- The recognition of the land at nominal value was consistent with the historical accounting policy and in line with AS 10.
- The management had made adequate and transparent disclosures regarding the ownership status, pending legal matters, and classification of land.
- The Company's position on recording the asset, pending resolution of title issues, was appropriately disclosed to users of the financial statements.

Responsibilities of Management for the Standalone Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the accounting Standards specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates

that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Other Matter

We did not audit the financial statements / financial information of the Palakkad branch included in the standalone financial statements reflect total assets of ₹ 14483.77 Lakh (P.Y. ₹ 13422.42 Lakh) as at 31st March 2025, total revenue of ₹ 13068.39 Lakh (P.Y. ₹ 9888.75 Lakh) and net cash flows of ₹ 886.81 Lakh (P.Y. ₹ (412.11) Lakh) for the year ended 31st March 2025, as considered in the standalone Financial Statements. The standalone Financial



Statements also include Net profit after tax of Rs 1272.93 Lakh (P.Y. ? 227.91 lakh) for the year ended 31st March 2025. The financial statements/ information of these branches has been audited by the branch auditors whose reports have been furnished to us, and our opinion in so far as it relates to the amounts and disclosures included in respect of branches, is based solely on the report of such branch auditor. Our opinion is not modified in respect of this matter.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act, 2013, we give in the 'Annexure A', a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
2. As required under section 143(5) of the Companies Act, 2013, we give in the "Annexure B", a statement on the Directions issued by the Comptroller and Auditor General of India.
3. As required by Section 143(3) of the Act, we report that:
 - (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - (b) Except for the effects of the matter described in the Basis for Qualified opinion paragraph above and paragraph below (j)(vi) on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014, in our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books and proper returns adequate for the purposes of our audit have been received from the branches not visited by us.
 - (c) The reports on the accounts of the branch offices of the Company audited under Section 143(8) of the Act by branch auditors have been sent to us and have been properly dealt with by us in preparing this report.
 - (d) The Balance Sheet, the Statement of Profit and Loss, and the Cash Flow Statement dealt with by this Report are in agreement with the books of account and with the returns received from the branches not visited by us.
 - (e) In our opinion, except the effects of the matter described in the basis for qualified opinion paragraph, the aforesaid standalone financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
 - (f) In our opinion and to the best of our information and according to the explanations given to us, we have no observations or comments on financial transactions or matters which have any adverse effect on functioning of the company.
 - (g) Being a Government Company, pursuant to the Notification Ref No. GSR 463(E) dated 05th June 2015 issued by Government of India, provisions of section 164(2) of the Act are not applicable to the Company.
 - (h) Being a Govt. company, pursuant to the Notification Ref no. GSR 463(E) dated 05th June 2015 issued by Government of India; provisions of section 197 of the act are not applicable to the company.
 - (i) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure C".
 - (j) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company has disclosed the impact of pending litigations on its financial position in its financial statements Except for the effects of the matter described in the Basis for Qualified opinion paragraph above – Refer Note 32 to the financial statements;
 - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.

- iv. (a) The management has represented that, to the best of its knowledge and belief, other than as disclosed in the notes to the accounts, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- (b) The management has represented, that, to the best of its knowledge and belief, other than as disclosed in the notes to the accounts, no funds have been received by the company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and
- (c) Based on such audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
- v. No dividend has been declared for FY 2024-25 during the year. However, the Company has paid an amount of Rs 210 lacs for the FY 2023-24 as dividend to the Government of India (shareholder of the Company).
- vi. Based on the of the information and explanations given to us and tests checks at the Palakkad unit and HO, The Company has used software which did not have a feature of recording audit trail (edit log) facility throughout the year for all relevant transactions recorded in the respective softwares, hence we are unable to comment on audit trail feature of the said software.

Additionally, as the company did not have audit trail feature, therefore, the audit trail has not been preserved by the company.

For N. SINGHAL & COMPANY S

Chartered Accountants

FRN : 006249C

(CA. Naresh Kumar Jain)

PARTNER

M.No. 455046

UDIN : 25455046BMFXSB7368

PLACE : JAIPUR

DATED : 29.08.2025

Annexure-A to the Independent Auditors' Report

Report as required by the Companies (Auditor's Report) Order, 2020 (The Order) issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act, 2013 (Refer to in paragraph 1 under report on Other Legal Regulatory Requirements section of our report of even date) with reference to the Annexure A referred to the Independent Auditors Report to the members of the company on the financial statements for the year ended March 31st 2025 we report the following:

1) In respect of Property, Plant and Equipment:

Annexure-A to the Independent Auditors' Report	
Report as required by the Companies (Auditor's Report) Order, 2020 (The Order) issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act, 2013 (Refer to in paragraph 1 under report on Other Legal Regulatory Requirements section of our report of even date) with reference to the Annexure A referred to the Independent Auditors Report to the members of the company on the financial statements for the year ended March 31st 2025 we report the following:	
1) In respect of Property, Plant and Equipment:	
a) The Company generally has maintained proper records showing full particulars, including quantitative details of Property, Plant and Equipment. Further certain details as regard to situation of Property, Plant and Equipment and area of leasehold land also need to be updated in Property, Plant and Equipment register.	
B. The Company (the Palakkad unit) has maintained proper records showing full particulars of Intangible assets.	
b) As explained to us, all Property, Plant and Equipment have been physically verified by the management in a phased manner, which in our opinion is reasonable having regard to the size of the company and nature of its business. No material discrepancies were noticed on such physical verification.	
c) According to the information and explanations given to us and on the basis of our examination of the records of the Company and on the basis of photocopies/Duplicate copy of lease deed, lease deed of lands has been verified by us and same are held in the name of company. As regard to title deed/lease deed of other immovable properties are concerned we have verified the same from photocopies of deeds, as original copies are not made available to us, except Building value of ? 3.32 lacs refer note no. 12.2 title deed of which is yet to be executed although stamp duty paid and flats at Bombay deed of which is not made available for verification.	
d) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the company has not revalued its Property, Plant and Equipment (including Right of Use assets) or intangible assets during the year. Accordingly, the reporting under Clause 3(i)(d) of the Order is not applicable to the Company.	
e) According to the information and explanations given to us and on the basis of our examination of the records of the Company, there are no proceedings have been initiated or are pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.	
2) In respect of Inventories	
a) It has informed to us that the management has conducted the physical verification of inventory in a phased manner and looking to the size of company and nature of business the procedure and frequency are reasonable and adequate.	
b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the company has not been sanctioned any working capital limits in excess of five crore rupees, in aggregate, from banks or financial institutions on the basis of Govt. Guarantee during any point of time of the year. Accordingly, the provisions of clause 3(ii)(b) of the Order are not applicable to the company.	
3) The Company has not granted any loans, secured or unsecured to companies, firms, Limited Liability partnerships or other parties covered in the Register maintained under section 189 of the Act. Accordingly, the provisions of clause 3 (iii) (a) to (f) of Order are not applicable to the Company.	
4) In our opinion and according to the information and explanations given to us, the company has complied with the provisions of section 185 and 186 of the Companies Act, 2013 In respect of loans, investments, guarantees, and security.	
5) The company has not accepted any deposits or amounts which are deemed to be deposits covered under sections 73 to 76 of the Companies Act, 2013. Accordingly, clause 3(v) of the Order is not applicable.	
6) As informed to us, the cost records related to Palakkad unit as specified by the Central Government under Section 148(1) of the Companies Act, 2013 have been properly maintained in respect of the activities carried on by the company. As there is no manufacturing activity carried in Kota complex there is no such records are maintained.	
7) In respect of Statutory Dues	
(a) According to the information and explanations given to us and on the basis of examination of the records of the Company, amounts deducted/ accrued in the books of account in respect of undisputed statutory dues including provident fund, employees' state insurance, income-tax, Goods and Service tax, service tax, duty of customs, duty of excise, value added tax, Cess and any other material statutory dues have been regularly deposited during the year by the Company with the appropriate authorities	
(b) The dues outstanding in respect of Goods and Services Tax, provident fund, employees' state insurance, income-tax, sales-tax, service tax, duty of customs, duty of excise, value added tax, cess and any other statutory dues on account of any dispute, are as enclosed in Annexure A1	
8) According to the information and explanations given to us and on the basis of our examination of the records of the company, the Company has not surrendered or disclosed any transactions, previously unrecorded as income in the books of account, in the tax assessments under the Income Tax Act, 1961 as income during the year.	
9) (a) According to the information and explanations given to us and on the basis of our examination of the records of the company, the company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender	
(b) According to the information and explanations given to us and on the basis of our examination of the records of the company, the company has not been declared a willful defaulter by any bank or financial institution or other lender;	
(c) According to the information and explanations given to us by the management, the Company has utilized the money obtained by way of term loans during the year for the purposes for which they were obtained,	
(d) According to the information and explanations given to us and on an overall examination of the balance sheet of the Company, we report that no funds raised on short term basis have been used for long term purposes by the company.	
(e) The Company does not hold any investment in any	

subsidiary, associate or joint venture (as defined under the Act) during the year ended 31 March 2025. Accordingly, clause 3(ix)(e) is not applicable.

(f) The Company does not hold any investment in any subsidiary, associate or joint venture (as defined under the Act) during the year ended 31 March 2025. Accordingly, clause 3(ix)(f) is not applicable.

10) (a) Based upon the audit procedures performed and the information and explanations given by the management, the company has not raised moneys by way of initial public offer or further public offer including debt instruments.

(b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the company has not made any preferential allotment or private placement of shares or convertible debentures (fully, partially or optionally convertible) during the year. Accordingly, clause 3(x)(b) of the Order is not applicable

11) (a) Based upon the audit procedures performed and the information and explanations given by the management, we report that no fraud by the Company or on the company by its officers or employees has been noticed or reported during the year.

(b) According to the information and explanations given to us, no report under sub-section (12) of section 143 of the Companies Act has been filed by the auditors in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government;

(c) According to the information and explanations given to us by the management, no whistle-blower complaints had been received by the company

12) In our opinion, the Company is not a Nidhi Company. Accordingly, clause 3(xii)(a), 3(xii)(b) and 3(xii)(c) of the Order is not applicable.

13) In our opinion, all transactions with the related parties are in compliance with section 177 and 188 of Companies Act, 2013 and the details of such transactions have been disclosed in the Financial Statements as required by the applicable accounting standards.

14) (a) Based on information and explanations provided to us and our audit procedures, the company has an internal audit system commensurate with the size and nature of its business;

(b) We have considered the internal audit reports of the Company issued till date for the period under audit.

15) Based upon the audit procedures performed and the information and explanations given by the management, the company has not entered into any non-cash transactions with directors or persons connected with him. Accordingly, the provisions of clause 3 (xv) of the Order are not applicable to the Company.

16) (a) In our Opinion and based on our examination, the Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934 (2 of 1934). Accordingly, clause 3 (xvi) (a) of the Order is not applicable.

(b) In our Opinion and based on our examination, the Company has not conducted any Non-Banking Financial or Housing Finance activities without a valid Certificate of Registration (CoR) from the Reserve Bank of India as per the Reserve Bank of India Act, 1934. Accordingly, clause 3(xvi)(b) of the Order is not applicable.

(c) In our Opinion and based on our examination, the Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India. Accordingly, clause 3(xvi)(c) of the Order is not applicable.

(d) According to the information and explanations given by the management, the Group does not have any CIC as part of the Group.

17) Based on our examination, the company has not incurred cash losses in the financial year and in the immediately preceding financial year.

18) There has been no resignation of the statutory auditors during the year. Accordingly, clause 3(xviii) of the Order is not applicable.

19) According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the company as and when they fall due.

20) (a) In our opinion and according to the information and explanations given to us, in respect to "other than ongoing projects", The company has as on 31.03.2025, total unspent amount of Rs. 24.15 Lakh (Including unspent amount of Rs. 8.50 Lakh of previous years) that are required to be transferred to the Funds specified in Schedule VII to the Companies Act, 2013. However, the company has not transferred the unspent amount to the notified fund within the prescribed time limit as per second proviso to sub-section (5) of section 135 of the companies Act 2013.

(b) In our opinion and according to the information and explanations given to us, with respect to "ongoing projects", there are no unspent amounts that are required to be transferred to a special account, within a period of thirty days from the end of the financial year in compliance with section 135(6) of the said Act. Accordingly, reporting under clause 3(xx)(b) of the Order is not applicable for the year.

21) The company is not required to prepare Consolidated financial statement hence this clause is not applicable

For N. SINGHAL & COMPANY
 Chartered Accountants
 Firm Registration No.:006249C

CA Naresh Kumar Jain
 Partner
 Membership No.: 455046

UDIN : 25455046BMFXSB7368

PLACE : JAIPUR

DATED : 29.08.2025



Annexure A1- Details of Disputed Statutory dues

Period	PF related liability	Service tax	Custom Duty	Total	Remark
1992-93	-	-	1,459,824	1,459,824	Collector (A) Mumbai
1993-94	-	-	716,953	716,953	Collector (A) Mumbai
1994-95	-	-	12,770,590	12,770,590	Collector (A) Mumbai & CESTAT(A), Mumbai
2004-05	-	-	4,220,000	4,220,000	CESTAT(A) Mumbai
2003-04 to 2006-07	-	4,751,000	-	4,751,000	Pending with CESTAT, New Delhi
2006-07	-	7,643,892	-	7,643,892	Pending with CESTAT
2007-08	-	137,766	-	137,766	Pending with CESTAT (Appeals), Jaipur
2009-10	-	26,466,524	-	26,466,524	Pending with CESTAT, Delhi
2023-24	52,79,262	-	-	52,79,262	Damages u/s14B of Employees Provident Act 1952 on account of PF on salary arrears. This was raised in FY 2023-24 for which appeal is pending to be filed
.	52,79,262	38,999,182	19,167,367	63,445,811	

Annexure B to the Independent Auditor's Report

Referred to in Paragraph 2 of "Other Legal and Regulatory requirements" of our Audit Report as per CAG's directions to statutory auditor under Section 143(5) of the Companies Act, 2013 applicable to the financial statements of Government companies for the year 2024-2025

Sl. No.	Details\Directions	Auditor's Reply	Action taken and Impact on Accounts and Financial Statements
1.	Whether the Company has system in place to process all the accounting transactions through IT system? If yes, the implications of processing of accounting transactions outside IT system on the integrity of the accounts along with the financial implications, if any, may be stated.	The company has system in place to process all the accounting transactions through IT system. According to the information and explanations given to us there is no accounting transactions are processed outside IT system.	No impact on financial statements.
2.	Whether there is any restructuring of an existing loan or cases of waiver/write off of debts / loans / interest etc. made by a lender to the company due to the company's inability to repay the loan? If yes, the financial impact may be stated. Whether such cases are properly accounted for? (In case, lender is a Government company, then this direction is also applicable for statutory auditor of lender company).	According to the information and explanations given to us, there is no cases of restructuring of an existing loan or cases of waiver/write off the debts/loans/interest etc made by a lender to the company.	No impact on financial statements.
3.	Whether funds (grants/subsidy etc.) received/receivable for specific schemes from Central / State agencies were properly accounted for/utilized as per its term and condition? List the cases of deviation.	According to the information and explanations given to us, no funds (grants/subsidy etc.) were received / receivable for specific scheme from Central/State agencies during the financial year 2024-25.	No impact on financial statements.

For N. Singhal Company
 Chartered Accountants
 Firm Registration No.: 006249C

UDIN : 25455046BMFXSB7368
 PLACE : JAIPUR
 DATED : 29.08.2025

(CA. Naresh Kumar Jain)
 Partner
 (M. No.: 455046)



Annexure C to the Independent Auditor's Report

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of Instrumentation Limited ("the Company") as of March 31, 2025 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date in which are included the Returns for the year ended on that date audited by the branch auditor of the Company's branch located at Palakkad.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditor's Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit

opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls Over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2025 based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For N SINGHAL & COMPANY
Chartered Accountants
Firm Registration No.:006249C

CA Naresh Kumar Jain
Partner
M No 455046

UDIN : 25455046BMFXSB7368
PLACE : JAIPUR
DATED : 29.08.2025

BALANCE SHEET AS AT 31ST MARCH, 2025

(₹ in Lakhs)

Particulars	Note No.	As at 31-3-2025	As at 31-3-2024
EQUITY AND LIABILITIES			
1. Shareholders' Funds			
(a) Share Capital	2	2,404.53	2,404.53
(b) Reserves & Surplus	3	(49,478.50)	(50,646.94)
(c) Money received against share warrants		-	-
2. Share Application Money Pending Allotment	4	12,200.96	12,200.96
3. Non-Current Liabilities			
(a) Long Term Borrowings	5	-	-
(b) Deferred Tax Liability (Net)	6	-	-
(c) Other Long Term Liabilities	7	320.38	223.69
(d) Long Term Provisions		-	223.69
4. Current Liabilities			
(a) Short Term Borrowings	8	-	-
(b) Trade Payables	9	-	-
(A) Total Outstanding dues of micro enterprises and small enterprises ; and		488.85	483.02
(B) Total Outstanding dues of creditors other than micro enterprises and small enterprises		358.46	560.84
Less: Debit Balance		10.33	11.98
		836.98	1,031.88
(c) Other Current Liabilities	10	52,985.83	57,588.54
(d) Short Term Provisions	11	24.15	22.65
		53,846.96	58,643.07
ASSETS	Total	19,294.33	22,825.32
1. Non-Current Assets			
(a) Fixed Assets			
(i) Tangible Assets	12	610.63	708.87
(ii) Intangible Assets	12	90.28	38.50
(iii) Capital Work in Progress	12	3.16	1.64
(iv) Intangible Assets under Development		-	-
		704.07	749.01
(b) Non-Current Investments	13	-	-
(c) Long Term Loans and Advances	14	680.10	812.98
(d) Deferred Tax Assets (Net)	6	-	-
(e) Other Non-Current Assets	15	42.24	41.01
2. Current Assets		1,426.41	1,603.00
(a) Current Investments	16	0.04	0.04
(b) Inventories	17	5,008.92	5,725.78
(c) System Work (At Sites)	18	-	-
(d) Trade Receivables	19	5,634.50	4,606.37
(e) Cash and Bank Balances	20	1,708.98	514.84
(f) Bank Balances other than and cash Equivalents	20	5,117.67	5,209.19
(f) Short Term Loans and Advances	21	87.10	115.22
(g) Other Current Assets	22	310.70	5,050.88
		17,867.92	21,222.32
Total		19,294.33	22,825.32

Significant Accounting Policies and 1 to 32 Note form integral part of these Financial Statements

For and on behalf of the Board

Anjali Gupta Company Secretary M.No.ACS 49251	Madan Pal Singh Director DIN No. : 08414417	PK Vasisht Executive Director DIN No. 10828370
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In terms of our report of even date attached

For N. Singhal & Company
 Chartered Accountants
 F.R.N. 006249C

C.A. Naresh Kumar Jain
 Partner
 M.No. 455046

UDIN : 25455046BMFXSB7368
 Place : Palakkad
 Date : 04th July, 2025



काल्यानी एंड कॉ. मॉन्ट्रियर्स

STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31ST MARCH, 2025

(₹ in Lakhs)

Particulars	Note No.	2024-2025	2023-2024
REVENUE FROM OPERATIONS	23	12,820.94	9,585.57
Jobs done for internal use	24	-	-
Total			
Revenue from Operations (Net)		12,820.94	9,585.57
Other Income	25	558.87	593.23
Total Revenue		13,379.81	10,178.80
EXPENSES			
Cost of Materials consumed	26	5,814.05	4,605.85
Changes in Inventories of Finished goods & Work-in-process	27	8.25	(388.69)
Employee benefit expenses	28	2,620.29	2,734.71
Services & Sub-Contracting		1,150.21	866.02
Finance Cost	29	-	-
Depreciation and Amortisation Exp.	30	100.83	124.71
Other Expenses	31	1,396.42	944.22
Total Expenses		11,090.04	8,886.82
Profit/(Loss) before exceptional and extraordinary items and tax		2,289.77	1,291.98
Exceptional items Income/(Expenses)	32.7	(911.34)	(590.98)
Profit/(Loss) before extraordinary items and tax		1,378.43	701.00
Extraordinary items Income/(Expenses)		-	-
Profit/(Loss) before Tax		1,378.43	701.00
Tax Expenses on Continuing Operations		-	-
Current Tax		-	-
Deferred Tax		-	-
Profit/(Loss) for the year		1,378.43	701.00
Profit/(Loss) from Continuing Operations		1,272.93	227.91
Tax Expenses on Continuing Operations		-	-
Profit/(Loss)from Continuing Operations (After Tax)	32.4	1,272.93	227.91
Profit/(Loss) from Discontinuing Operations		105.50	473.09
Tax Expenses on Continuing Operations		-	-
Profit/(Loss)from Continuing Operations (After Tax)	32.4	105.50	473.09
Profit/(Loss) for the year (Continuing & Discontinuing Operations)		1,378.43	701.00
Basic & Diluted EPS	32.9	Basic ₹ 573.26 Diluted ₹ 141.10	291.52 71.75
(Face value of ₹1000/-each)			
Significant Accounting Policies and Notes 1 to 32 Notes form integral part of these Financial Statements			

For and on behalf of the Board

Anjali Gupta
Company Secretary
M.No.ACS 49251

Madan Pal Singh
Director
DIN No. : 08414417

PK Vasisht
Executive Director
DIN No. 10828370

In terms of our report of even date attached

For N. Singhal & Company
Chartered Accountants
F.R.N. 006249C

UDIN : 25455046BMFXSB7368
Place : Palakkad
Date : 04th July, 2025

C.A. Naresh Kumar Jain
Partner
M.No. 455046

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH, 2025 (₹ in Lakhs)

	2024-2025	2023-2024
A. Cash Flow from Operating Activities		
Net Profit/(Loss) before Tax & Extraordinary items :-	1,378.43	701.00
Depreciation & amortisation	100.83	124.71
Loss on sale of fixed assets	-	(1.63)
Provision for doubtful debts	-	-
Provision - others	-	-
Interest Income	(412.26)	(409.64)
Dividend Income	-	-
Interest Expenses	-	-
Operating Profit before working capital changes	1,067.00	414.45
Adjustment for:-		
Investment	-	-
Trade Receivable	(1,028.13)	359.73
Inventory	716.86	(1,466.90)
Loans and Advances and Other Current Assets	4,991.47	1,975.71
Trade payable,Provisions and Other Liabilities	(4,699.42)	(1,627.37)
Net cash from/(used in) operating activities before Tax & extraordinary items	1,047.77	(344.38)
Tax	-	-
Net cash from/(used in) operating activities before extraordinary items	1,047.77	(344.38)
Extra ordinary items	-	-
Net cash from/(used in) operating activities after extraordinary items	1,047.77	(344.38)
B. Cash flow from investing activities		
Purchase of Fixed Assets	(62.01)	(58.53)
Sale of Fixed Assets	6.13	3.84
Loss on Sale of Fixed Assets	1.63	1.63
Investments	-	-
Interest Received	412.26	409.64
Dividend received	-	-
Rent and other Revenue received	-	-
Net cash from / (used in) investing activities	356.38	356.58
C. Cash flow from financing activities		
Share application money	-	-
Long term Loan	-	-
Borrowings	(210.00)	(465.59)
Interest Paid	-	-
Net cash from / (used in) financing activities	(210.00)	(465.59)
D. Net increase in cash & cash equivalent (A+B+C)	1,194.14	(453.40)
Cash & Cash equivalent at the beginning of the year	514.84	968.24
Cash & Cash equivalent at the end of the year (Refer Note No.20)	1,708.98	514.84

Notes:-

1. Cash & Cash equivalent are the end of the year comprises:-

Cash on hand	0.65	3.23
Cheque on Hnad	0.02	0.02
Balance with Banks	-	-
-On current Accounts	255.95	117.46
-On Deposits Accounts	1,452.36	394.13
Total	1,708.98	514.84

Note:- 1. Cash Flow Statement has been prepared as per AS-3.

2. Cash & Cash Equivalents consists of cash and bank balance & deposits with banks.

Anjali Gupta
 Company Secretary
 M.No.ACS 49251

Madan Pal Singh
 Director
 DIN No. : 08414417

PK Vasisht
 Executive Director
 DIN No. 10828370

In terms of our report of even date attached

For N. Singhal & Company
 Chartered Accountants
 F.R.N. 006249C

UDIN : 25455046BMFXSB7368
 Place : Palakkad
 Date : 04th July, 2025

C.A. Naresh Kumar Jain
 Partner
 M.No. 455046

Notes on Financial Statements for the year ended 31st March, 2025

Note:1. SIGNIFICANT ACCOUNTING POLICIES

ACCOUNTING CONVENTION

The Ministry of Heavy Industry & Public Enterprises, Govt. of India vide its letter dated 08.12.2016 intimated the decision of the Union Cabinet in its meeting held on 30.11.2016 for closure of Kota Unit (comprising Corporate Head Quarter, Kota Unit, P-DDC Unit and Marketing Unit viz Kota Complex) and in principle approval for transfer of Palakkad Unit of Instrumentation Limited to Government of Kerala in a time bound manner as per DPE Guideline dated 07.09.2016 of closure. Although assets of Kota Unit have been sold but since Palakkad Unit is going concern and it is only discontinuation of operation of Kota Unit, Instrumentation Limited is a going concern.

Accordingly, the financial statements have been prepared in accordance with the historical cost convention on the basis of a 'going concern' with revenue recognised and expenses accounted for on accrual system of accounting.

Use of Estimates: The preparation of financial Statements requires estimates and assumption which affected the reported amounts of assets, liabilities, revenues & expenses of the reporting period. The difference between the actual results and estimates are recognized in the period in which the results are known or materialized.

- LAND:** The Company values lease-hold land obtained free of cost at the nominal value of Rs.1/-.
- FIXED ASSETS:** Fixed Assets are valued at historical cost on consistent basis and are net of refundable taxes & levies wherever applicable. All cost relating to acquisition of fixed assets till commissioning of such assets are capitalized.
- INVESTMENT:** Investments are classified into current and long term investments. Current investments are stated at lower of cost or market value. Long term investments are stated at cost and provision for diminution in value is made only if such decline is other than temporary in the opinion of management.

4. VALUATIONS

- Raw materials, stores and spare parts are valued at cost or estimated realisable value whichever is

lower.

- 4.2 Bought-out components and manufactured components (including in process) are valued at cost or estimated realisable value whichever is lower. Components purchased/ manufactured against production orders but declared surplus/ obsolete are valued at estimated scrap value. Work-in-process is valued at cost or estimated realisable value whichever is less.
- 4.3 Loose tools & implements in stock are valued at cost or estimated realisable value whichever is lower. Those in use costing Rs. 5000/- or less each are charged off to revenue while others are written off over a period of three years.
- 4.4 Finished goods and completing items are valued at cost or estimated realisable value whichever is lower. Excise duty paid stock at Branch/Regional/Site and other outstation places are valued at cost or estimated realisable value whichever is lower.
- 4.5 Cost is ascertained using the Weighted Average Method and is the fairest possible approximation to the cost incurred in bringing the inventories to their present location and condition.
- 4.6 System work-in-progress at customer's sites are valued at 95% of the proportionate contract value for work executed based on technical evaluation where work completed more than 20% or more. Where the contracts are under finalisation, the price quoted/under negotiation is considered for such valuation. Necessary adjustments are made in the year of finalisation of the contract.
- 4.7 Scrap is accounted for, to the extent received in Scrap Yard, on estimated realisable value.

5. TURNOVER

- 5.1 Turnover in respect of system-sale contract is ascertained by valuing despatches to the customers/engineering against each contract at the close of the year on proportionate value of such contracts based on technical evaluation at the commencement of the year. Where the contracts are under finalisation, the price quoted/under negotiation is considered for such valuation.

5.2 System work contracts completed/handed over are valued at break-up value of the contracts based on technical evaluation. Turnover in respect of system works contracts in progress is ascertained by valuing such contracts as per Accounting Policy No. 4.6 and reducing there from valuation of work-in-progress at the commencement of the year after adjustment of work completed / handed over.

5.3 Retail sales are net of adjustments/returns pertaining to earlier years.

5.4 Sales are set up based on dispatches/ customer acceptance against valid sales contract.

6. DEPRECIATION

TANGIBLE ASSET:

6.1 Depreciation is provided on Straight-Line Method basis. For Fixed Assets put to use upto 01.04.1987 depreciation was provided at the rate specified in Income Tax Rules and at applicable rates specified in Schedule- XIV of the Companies Act, 1956 for the assets added after 01.04.1987 upto 31.03.2014. With effect from 01.04.2014, the depreciation is provided based on useful life of the assets per Schedule-II of the Companies Act, 2013.

6.2 Lease Hold Land is amortised over a period of lease.

6.3 Fixed assets other than Lease Hold Land were depreciated on Straight-Line Method at the rates computed in terms of Section 205 (2)(b) of the Companies Act, 1956, Fraction of percentage was rounded to the next percent in respect of asset put to use prior to 2.04,1987.

6.4 Items of Plant and Machinery costing upto Rs. 5000/- each are depreciated at 100%. Other assets costing upto Rs. 750/- and put to use prior to 16.12.1993 were depreciated at 100% and those costing upto 5000/- each and put to use on or after 16.12.1993 are depreciated at 100%.

6.5 Asset at work sites were depreciated at higher rates due to higher wear & tear upto 31.03.2014. With effect from 1.04.2014 depreciation based on useful life of assets as per Part-II of the Companies Act, 2013 is provided.

6.6 Residual value in respect of assets capitalized is taken @ of 5% w.e.f. 01.4.2014 except for Sino. 6.2 & 6.4 above.

INTANGIBLE ASSET:

6.7 The cost of technical knowhow and documents acquired for new production are capitalized and the same are depreciated over a period of five years based on useful life of assets as per part-II of Companies Act, 2013 from the day these are put to use.

6.8 Cost of software and documents acquired for other performances are capitalized and the same are depreciated over a period of five years based on useful life of assets as per part-II of Companies Act, 2013 from the day these are put to use.

6.9 Residual value in respect of cost of technical knowhow, documents and softwares is considered as Nil.

7. **CONTRACTUAL OBLIGATION:** Provision for contractual obligation in respect of completed/handed over contracts under warranty and executed portion of each system sale contract is kept at 5% of the value excluding excise duty.

The same is written back after fulfillment of contractual obligations. The expenses incurred against contractual obligations including short supplies, replacement, rejections are charged to natural heads of accounts in the year of occurrence.

8. **DISCONTINUING OPERATIONS:-** As per Accounting Standard 24:

A discontinuing operation is a component of enterprises:

- that the enterprise, pursuant to a single plan is:
 - disposing of substantially in its entirely, such as by selling the component in a single transaction or by demerger or spin-off of ownership of the component to the enterprise's shareholders; or
 - disposing of placement, such as by selling off the component's assets and selling its liabilities individually; or
 - terminating through abandonment; and

- b) that represents a separate major line of business or geographical area of operation; and
- c) that can be distinguished operationally and for financial reporting purpose.

As mentioned earlier in accounting convention closure order of Kota Complex has been passed, it is satisfying the condition mentioned above, therefore it is discontinued operation but no disclosure has been made as per AS 24 in Financial Statement.

9. PROVISIONS, CONTINGENT LIABILITIES &

CONTINGENT ASSETS: A provision is recognized when the company has a present obligation as a result of past event and it is probable that an outflow of resources will be required to settle the obligation and reliable estimates of amount of the obligation can be made. Provisions are determined based on management estimate require to settle the obligation at the Balance Sheet date. These are reviewed at each Balance Sheet date and adjusted to reflect the current management estimates.

10. IMPAIRMENT OF ASSETS : The carrying amounts of assets are reviewed at each Balance Sheet date. In case there is any indication of impairment based on Internal / External factors, an Impairment loss is recognized wherever the carrying amount of an asset exceeds its recoverable amount.

11. LIQUIDATED DAMAGES: Price Reduction Schedule, if any, are accounted for as and when recovery is effected and the matter is considered settled by the Management.

12. CASH FLOW STATEMENT: Cash Flow Statement: Cash Flow statement is prepared in accordance with the indirect method prescribed in Accounting Standard AS-3 on "Cash Flow Statement".

13. OTHERS:-

13.1 GRATUITY : The Company contributes an amount equal to the premium for the Cash Accumulation Policy taken with Life Insurance Corporation of India, to Gratuity Trust, for onward payments to the Life Insurance

Corporation.

13.2 EARNED LEAVE : The Liabilities for earned leaves are not expected to be settled wholly within twelve months after the end of the period in which the employees render the related service. They are therefore measured at the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method, with actuarial valuations being carried out at the end of each annual reporting period. The benefits are discounted using the market yield on government bonds at the end of the reporting period that have maturity term approximating to the estimated term of the related obligation. Re-measurements as a result of experience, adjustments and changes in actuarial assumptions are recognized in profit or loss. The obligations are presented as provisions in the balance sheet where-ever applicable, as deemed necessary by the management.

13.3 RESEARCH AND DEVELOPMENT: All expenditure incurred on Research and Development except on acquisition of fixed assets is charged to revenue.

13.4 TRANSLATION OF FOREIGN CURRENCY ACCOUNTS: Accounts of overseas Branch in foreign currency are converted for incorporation in annual accounts at the following rates:

- i) Items of income and expenditure are translated at the average rate except depreciation which is converted at the rate adopted for the fixed assets.
- ii) Assets and Liabilities are translated at the closing rate.
- iii) Translation variations, if debit, are adjusted to reserve/revenue.

13.5 EXCHANGE RATE : Liability for deferred payments and receivable in foreign currency is accounted for at the exchange rate prevailing at the close of the year except in case of forward exchange contracts / ascertained liability.

Notes on Financial Statements for the year ended 31st March, 2025
2 SHARE CAPITAL

(₹ in Lakhs)

Particulars	As at 31-3-2025	As at 31-3-2024
AUTHORISED		
2,40,453 Equity Shares (Previous year 2,40,453) of ₹ 1,000/- each		
	<u>2,500.00</u>	<u>2,500.00</u>
ISSUED, SUBSCRIBED & PAID-UP		
2,40,453 Equity Shares (Previous year 2,40,453) of ₹ 1,000/- each		
	<u>2,404.53</u>	<u>2,404.53</u>
2.1 Details of Shareholders holding more than 5% shares :	(₹ in Lakhs)	
Name of the Shareholder	As at 31-3-2025 No. of Shares	As at 31-3-2024 % held
President of India	240,450	100
	240,450	100
2.2 Details of Promoter holding in the company :	(₹ in Lakhs)	
Name of the Shareholder	As at 31-3-2025 No. of Shares	As at 31-3-2024 % held
President of India	240,453	100
	240,453	100
2.3 The reconciliation of the number of shares outstanding is set out below :-	(₹ in Lakhs)	
Particulars	As at 31-3-2025 No. of Shares	As at 31-3-2024 No. of Shares
Equity Shares at the beginning of the year	240,453	240,453
Add : Issued during the year	-	-
Less : Cancelled during the year	-	-
Equity Shares at the end of the year	240,453	240,453
2.4 Aggregate number of shares issued for consideration other than cash :	(₹ in Lakhs)	
Particulars	As at 31-3-2025 No. of Shares	As at 31-3-2024 No. of Shares
Equity Shares	753	753
3 RESERVES & SURPLUS	(₹ in Lakhs)	
Particulars	As at 31.03.2025	As at 31-3-2024
Capital Reserves		
As per last Financial Statement	101.42	101.42
Statement of Profit & Loss		
As per last Balance Sheet	(50,748.36)	(50,983.77)
Less : Divided to Govt. of India for the 2021-22	-	319.77
Less : Divided to Govt. of India for the 2022-23	-	145.82
Less : Divided to Govt. of India for the 2023-24	210.00	-
Add : Profit /(Loss) for the year	1,378.43	710.00
Add: Adjustment relating to Fixed Assets (Residual Value)	-	-
Closing Balance	(49,579.92)	(50,748.36)
Total	(49,478.50)	(50,646.94)



Notes on Financial Statements for the year ended 31st March, 2025

4. SHARE APPLICATION MONEY PENDING ALLOTMENT

(₹ in Lakhs)

Particulars	As at 31-3-2025	As at 31-3-2024
Share application money pending allotment	12,200.96	12,200.96
Share application money pending allotment includes :-		
4.1 Amount of Govt. of India Loan of ₹ 2598.46 Lakhs (previous year ₹ 2598.46, Lakhs) converted into Equity Share Capital awaiting allotment of 2,59,846 (previous year 2,59,846) Equity shares of Rs. 1000/- each.		
4.2 Amount of ₹ 4836.00 Lakhs (previous year ₹ 4836.00 Lakhs) received by the Company under MRS towards issue of 4,83,600 (previous year 4,83,600) 3.5% Preference Share of Rs. 1000/- each.		
4.3 Amount of 4766.50 Lakhs (previous year ₹ 4766.50 Lakhs) received by the company from Govt of India for Issue of 4,76,650 (previous year 4,76,650) Equity Shares of Rs. 1000/- each.		

5. LONG TERM BORROWINGS

(₹ in Lakhs)

Particulars	As at 31-3-2025		As at 31-3-2024	
	Non Current	Current	Non Current	Current
Unsecured				
(i) Government of India	-	51,647.37	-	56,317.83
Total	-	51,647.37	-	56,317.83

5.1 As per decision of the Union Cabinet taken in meeting held on 30.11.2016 as informed by Deptt. of Heavy Industry, Ministry of Heavy Industry and Public Enterprises, Govt of India vide letter No. 5(1)/2016-PE-VIII dated 08.12.2016 Kota Unit (Kota Complex) of IL is to be closed and in principle approval of transfer of Palakkad Unit of IL to Govt. of Kerala. IL has received funds of ₹ 58457.00 Lakhs as a interest free loan which shall be converted into equity later, for meeting liabilities on closure of Kota unit.

5.2 Pursuant to approval of CCEA as informed by Deptt. of Heavy Industry, Ministry of Heavy Industry and Public Enterprises, Govt of India vide letter No.5(4)/2010-PE-VIII dated 23.02.2016, Govt. of India Loan of ₹ 1675.00 Lakhs and normal & penal interest of ₹ 2252.53 Lakhs as on 31.03.2016 has been adjusted against consideration of ₹ 48.16 Crores transfer of entire shareholding of IL in REIL to Govt. of India. Balance amount of ₹ 8.88 Crores shall be adjusted towards future restructuring/ closure liability of IL (₹ 48.16 Crores- ₹ 39.28 Crores). Hence, the balance amount of ₹ 8.88 Crores is adjusted from Loan received from Govt. of India against Closure of Kota Complex during the Financial Year 2023-24..

5.3 The amount of ₹ 4670.45 Lakhs is lying in Note No. 22 under the head of Sale proceeds of immovable assets transferred to Govt. of India for the year 2021-22. This amount includes of ₹ 3510.38 Lakhs against sale of Land at Jaipur and amount of ₹ 1160.07 Lakhs against sale of office space at SCOPE Complex, New Delhi. Total amount of ₹ 4670.45 Lakhs is adjusted from Loan received from Govt. of India against Closure of Kota Complex the Current Financial Year 2024-25.

5.4 Company has received approval vide letter No. 8-17/1/2023.PE-8(e-25789) dated 18.06.2025 from Ministry of Heavy Industries for conversion of above Govt. of India Loan of ₹ 516.48 Crores into Equity, increase in the authorized Share Capital from the existing of ₹ 25 Crores to ₹ 550 Crores. The equity shares of ₹ 516.48 Crores will be issued to Govt of India in the Financial year 2025-26.

6. Deferred Tax Liability/Assets (Net)

Deferred Tax Assets (Net):- As per Accounting Standard-22 "Accounting for taxes on income", deferred tax assets/liability has not been accounted for in the books of accounts" as a matter of prudence as there is no reasonable certainty that the future taxable income will be available against such deferred tax assets. The deferred tax assets / liability work out as under:

(₹ in Lakhs)

Particulars	2024-25	2023-24
Defereed Tax Assets (Net)	-	-

Notes on Financial Statements for the year ended 31st March, 2025
7. OTHER LONG TERM LIABILITIES

(₹ in Lakhs)

Particulars	As at 31-3-2025		As at 31-3-2024	
	Current	Non-Current	Current	Non-Current
Deposits from contractors, Suppliers & others	-	55.75	-	33.98
Employees Benefits	-	264.63	-	189.71
	-	320.38	-	223.69

8. SHORT TERM BORROWINGS SECURED

(₹ in Lakhs)

Particulars	As at 31-3-2025		As at 31-3-2024	
	Current	Non-Current	Current	Non-Current
From Banks				
Cash Credit A/c	-	-	-	-
	-	-	-	-

8.1 Nature of Security

Secured by way of hypothecation of tangible movable current assets of the Company viz. raw material, stock in process, components, finished goods, consumable stores, tools and implements, work in progress at customer sites & receivables etc. The Cash Credit limit sanctioned by the Bank has not been utilised by the Company during the Financial Year.

9. TRADE PAYABLES

(₹ in Lakhs)

Particulars	As at 31-3-2025		As at 31-3-2024	
	Current	Non-Current	Current	Non-Current
Trade payables :-				
- Dues to Micro & Small Enterprises	488.85		483.02	
- Dues to Other than Micro & Small Enterprises	358.46	847.31	560.84	1,043.86
Acceptances		-		-
Less : Debit Balance		10.33		11.98
Total Trade Payable	836.98		1,031.88	

9.1 Trade Payable ageing schedule:

(₹ in Lakhs)

Particulars	As at 31-3-2025				As at 31-3-2024
	Less than 1 year	1-2 year	2-3 year	More than 3 year	
MSME-Micro & Small	470.51	0.52	-	17.82	488.85
MSME	23.59	-	-	-	23.59
Others	329.03	0.43	5.40	-	334.86
Disputed dues MSME's	-	-	-	-	-
Disputed dues Others	-	-	-	-	-

9.2 (a) The Company owes dues to Micro and Small enterprises to whom outstanding for more than 45 days as on 31st March, 2025 is ₹ 33.22 Lakhs (previous year ₹ 62.89) includes ₹ 15.40 Lakhs relating to Palakkad Unit for current year due to material rejection (previous year includes relating to Palakkad Unit of ₹ 45.07 Lakhs). This information as required to be disclosed under the Micro, Small and Medium Enterprises Development Act, 2006 has been determined to the extent such parties have been indentified on the basis of information available with the Company.

(b) Disclosure in accordance with Section 22 of the Act read with Notification No. GSR 719(E) dated 16th November 2007 issued by the Ministry of Corporate Affairs:



Notes on Financial Statements for the year ended 31st March, 2025

Particulars	31.03.2025 ₹	31.03.2024 ₹
(a) Principal amount remaining unpaid and interest due thereon	494.10	606.11
(b) Interest paid in term of Sec. 16	-	-
(c) Interest due and payable for the period of delay in payment	-	-
(d) Interest accrued and remaining unpaid	-	-
(e) Interest due and payable even in the succeeding years	-	-

10. OTHER CURRENT LIABILITIES

(₹ in Lakhs)

Particulars	As at 31 March, 2025	As at 31 March, 2024
Current maturities of Long Term Loans (Refer Note No.5)	51,647.37	56,317.83
Advance from Customers against:-		
Retail Sale	328.93	345.34
For Expenses	675.16	630.35
Others	196.03	156.99
Employees Benefits	871.19	787.04
Interest accrued but not due	-	-
Deposits from contractors, Suppliers & others	138.33	138.33
Total	52,985.83	57,588.54

11. SHORT TERM PROVISIONS

(₹ in Lakhs)

Particulars	As at 31 March, 2025	As at 31 March, 2024
- Provision for Income Tax	-	-
- Provision for Contractual obligations	-	-
- Provision for sales tax on works projects	-	-
- Provision for Corporate Social Responsibility	24.15	22.65
Total	24.15	22.65

11.1 Adequate provision in respect of project and products where the Company is under obligation of warranties has been made in the books in accordance with AS-29. Details of provision are as under:-

	Opening Balance as on 01.04.2024 (₹)	Provision made during the year (₹)	Provision Written Back during the year (₹)	Closing Balance as on 31.03.2025 (₹)
Contingencies	-	-	-	-
Sales Tax	-	-	-	-
Others	-	-	-	-
Total	-	-	-	-

Notes on Financial Statements for the year ended 31st March, 2025
12. FIXED ASSETS

(₹ in Lakhs)

Description	GROSS BLOCK				DEPRECIATION				Net-Block	
	As at 01.04.2024	Addition during the year	Deduction/ Sales/ write off Adjustment	As at 31.3.2025	Accumulated Depreciation upto 1.4.2024	For the year	Deduction/ Sales/ write off Adjustment	Accumulated Depreciation upto 31.3.2025	As at 31.3.2025	As at 31.3.2024
1	2	3	4	5	6	7	8	9	10	11
TANGIBLE ASSETS										
Land	-	-	-	-	-	-	-	-	-	-
Roads,Drains & Culverts	14.60	-	-	14.60	13.87	-	-	13.87	0.73	0.73
Buildings	651.98	7.43	-	659.41	336.62	13.90	-	350.82	350.52	315.36
Electric Installations	197.05	2.99	-	200.04	139.82	15.46	-	155.27	44.77	57.24
Drainage,Sewerage & Water Supply	8.73	-	-	8.73	8.30	-	-	8.30	0.44	0.44
Furniture & Fittings	49.64	-	-	49.64	47.54	0.20	-	47.74	1.90	2.10
Plant & Machinery	2,026.37	30.47	109.27	1,947.57	1,822.89	43.01	103.81	1,762.09	185.48	263.05
Other Appliances	171.30	2.65	0.27	173.67	130.69	4.51	8.26	134.93	38.74	40.61
Transport Equipments	76.87	6.12	13.05	69.95	47.52	5.15	12.40	40.28	29.67	29.35
Total A	3,196.55	49.67	122.60	3,123.62	2,547.24	82.23	116.47	2,513.00	610.63	708.87
Previous Year	3,217.01	119.61	77.34	3,259.27	2,512.08	111.82	73.50	2,550.40	708.87	
INTANGIBLE ASSETS										
Technical know-how	290.69	-	-	290.69	252.19	12.89	-	265.08	25.61	38.50
Softwares	127.42	10.82	-	138.23	67.86	5.70	-	73.56	64.67	-
Total B	418.10	10.82	-	428.92	320.04	18.60	-	338.64	90.28	38.50
Previous Year	355.38	-	-	355.38	303.99	12.89	-	316.88	38.50	-
Total A+B	3,614.65	60.49	122.60	3,552.55	2,867.28	100.83	116.47	2,851.64	700.91	747.37
Previous Year	3,572.39	119.61	77.34	3,614.66	2,816.07	124.71	73.50	2,867.28	747.37	
Capital work in progress										
Capital work in progress									3.16	1.64
Capital items in stock									-	-
Total C									3.16	1.64

- 12.1 Land at Koto with the built up structure free of all encumbrances handed over as Tehsildar, Ladpur, Kota, Govt. of Rajasthan on 29.08.2018.
- 12.2 The Total Gross Block of Building amount to ₹ 651.98 Lakhs, which includes assets relating to Kota and Palakkad Unit Gross Block of ₹ 96.13 lakhs of 12 flats at Mumbai and 1 flat at Vadodara relating to Kota Complex .
- 12.3 Impairment of loss as required under Accounting Standard-28 on impairment of Assets has been recognised on CAD/CAM work station and has been written down to ₹ 1/-.
- 12.4 Road, Drains & Culverts and Drainage, Sewerage & Water Supply are lying with residual value.
- 12.5 The land owned by Palakkad Unit, measuring 506.30 acres which was assigned on registry to Instrumentation Limited, Kota for establishment of Precision Instrumentation Project at Pudussery Kerala under the Rules of Assignment of Government Land for Industrial Purposes dated 30.03.1964. A per letter dated 01.12.2018, land of 566.30 acres was assigned on registry to Instrumentation Limited, Kota through Patta No 938 dated 12. 10. 1976 at Pudussery, Kerala under the rule of assignment. No lease/hire purchase agreement was executed in the transfer of land. There were resumptions/surrenders/allotments of unined land to other Govt Institutions in the period upto 2009. Vide proceedings No 13-2018/19231/9/500 dated 10.06.2019 of Tehsildar (Land Records), Instrumentation Limited, has possession of 48.9320 hectare (120.91 acres) of land in survey 37/13 Block 35 and category of land is Own property Land of 88.7920 hectare (219.40 acres) is Survey no 37/2 Block 35 is name of Central Govt. Precision testrenestation Project and category of land is "Paranbokku" (Govt. Land) Appeal against above was allotted by Government of Kerala at free of Cost. Therefore, the land valued at nominal value Tehsildar order was filed before RDO on 23.06.2021, to issue fresh order duly indicating the total extent of 566.30 acres of land as own property of Instrumentation Ltd. Palakkad. The land was allotted by Government of Kerala at free of cost. Therefore, the land valued at nominal value ₹ 1/-.



Notes on Financial Statements for the year ended 31st March, 2025

12.6 Capital Work in Progress in relation to financial year 2023-24 has been capitalised in current year. Capital Work in Progress for current year is in relating to providing steel roof in MS/SS Scrap Ward of Palakkad Unit.

12.7 Capital work in Progress Aging Schedule for the year 2024-25 (₹ in Lakhs)

CWIP	Amount in CWIP for a period of				
	Less than one year	1-2 Year	2-3 Years	More than 3 Years	Total
Projects in progress	3.16	-	-	-	3.16
Projects temporarily	-	-	-	-	-
Capital Work in Progress Overdue					
Project-1	-	-	-	-	-
Project-2	-	-	-	-	-

12.7 Detail of Immovable property not held in the name of the Company

Relevant the item in the Balance Sheet	Description of item property	Gross carrying Value	Title deeds held in the name of	Whether title deed holder is a Promoter, Director or Relative of Promoter/Director	Property held since which date	Reason for not being held in name of the company
PPE	Land			NA		indicate if in dispute
-	Building					
Investment Proper	Land					
-	Building					
PPE retired from active use and held for disposal	Land					
-	Building					
other	Land					

Details of Land mentioned in the note. 12.4

13. NON-CURRENT INVESTMENTS (₹ in Lakhs)

Particulars	As at 31-3-2025	As at 31-3-2024
-------------	-----------------	-----------------

LONG TERM INVESTMENT TRADE at Cost (Unquoted)

Total	—	—
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14. LONG TERM LOANS AND ADVANCES (₹ in Lakhs)

Particulars	As at 31-3-2025	As at 31-3-2024
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(Unsecured, considered good unless otherwise stated)

Advances against Capital items

Security Deposits

Deposits:-

- With Govt. Departments	12.32	12.32
- With Others	—	12.32

Other Loans & Advances

- Advances recoverable in cash or kind or for value to be recd.

- Considered good	639.02	771.00
- Considered doubtful	—	—

639.02	771.00
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Less: Provision	639.02	771.00
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Prepaid Expenses	28.76	29.66
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- Balance with Port Trust, Customs, excise etc.	—	—
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Total	680.10	812.98
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Notes on Financial Statements for the year ended 31st March, 2025
15. OTHER NON-CURRENT ASSETS (₹ in Lakhs)

Particulars	As at 31-3-2025	As at 31-3-2024
Deposits:-		
- With Govt. Departments	11.86	11.28
- With Others	28.98	28.08
Interest accrued on deposits & advances	1.40	1.65
Total	42.24	41.01

16. CURRENT INVESTMENTS (₹ in Lakhs)

Particulars	As at 31-3-2025	As at 31-3-2024
OTHERS - TRADE AT COST (UNQUOTED)		
350 Equity shares of ₹ 10 each (Previous year Nil) fully paid up in Engineering Projects (India) Ltd.	0.04	0.04
Total	0.04	0.04

16.1 In view of approval of Union Cabinet for closure of Kota Complex, the Investment in Equity Shares of Engineering Projects (India) Ltd. has been handed over to Deptt. of Heavy Industries, Govt of India, New Delhi in May 2017, approval of same is awaited.

17. INVENTORIES (₹ in Lakhs)

Particulars	As at 31-3-2025	As at 31-3-2024
1. A. Raw Materials	353.43	331.72
B. Boughtout Components	2,552.18	3,284.45
C. Manufactured Components	752.91	745.99
2. Work In Process	3,658.52	4,362.17
3. A. Finished Goods.	618.80	708.25
B. Completing Items	555.27	480.98
4. Stores & Spare parts	-	480.98
5. Loose Tools & Implements	110.29	112.01
	66.04	62.37
	5,008.92	5,725.78
Less : Provision for Stock Discrepancy	-	-
Total	5,008.92	5,725.78

17.1 The above Inventory includes goods :-
Lying with others 188.35 213.95

17.2 Estimated realisable value of items amounting to ₹ 336.66 Lakhs (previous year ₹ 272.19 Lakhs) included in Finished Goods is based on past order received from customers.

17.3 Raw materials, Stores & Spare parts, Boughtout components, Manufactured components, Loose tools and Implements in stock which are valued at cost are taken as they would be used for manufacture of goods which are expected to be sold at or above cost.

17.4 All Inventory are relating to Palakkad Unit.



Notes on Financial Statements for the year ended 31st March, 2025

18. SYSTEM WORK (at sites) (*)

(₹ in Lakhs)

Particulars	As at 31-3-2025	As at 31-3-2024
In Progress	-	-
Less: On account payment from Customers (as per contra)	-	-
Total	-	-

(*) For mode of valuation refer Accounting Policy No: 4.6.

19. TRADE RECEIVABLES

(₹ in Lakhs)

Particulars	As at 31-3-2025	As at 31-3-2024
(Unsecured, considered good unless otherwise stated)		
Outstanding over six months:-*		
- Considered good	961.90	1,319.55
- Considered doubtful	1,069.57	329.04
Other debts :-		
- Considered good	4,664.07	3,266.66
- Considered doubtful	-	-
	6,695.54	4,915.25
Less: Provision	1,069.57	329.04
Retention Money **	8.53	20.16
Total	5,634.50	4,606.37

- 19.1 All Sundry Debtors are relating to Palakkad Unit.
- 19.2 Provision has been made for the debts considered doubtful by the Management. An amount of ₹ 526.06 Lakhs (Previous year Nil) has been provided during the current year. No debts have been written off during the current year (Previous year ₹ 5600.92 Lakhs for which provision has been made in earlier years has been set off against debtors.)
- 19.3 An amount of ₹ 214.47 Lakhs (Previous year ₹ 329.04 Lakhs) provided towards being liquidated damages during the current year of ₹ 155.01 Lakhs and prior year of ₹ 59.45 Lakhs, has been charged to the Statement of Profit & Loss and as disclosed in notes No.32. & 32.7.
- 19.4 Sundry Debtors, Loans & Advances including interest, balance in Deposit Account with customers, creditors, material with others and at customers sites and other personal accounts are taken as per books.
- 19.5 Trade Receivable Ageing Details :-

(₹ in Lakhs)

Particulars	Outstanding for following period from due date of payments					
	Less than 6 Months	6 Months-1 Year	1-2 Years	2-3 years	More than 3 Years	Total
Undisputed Trade receivable considered good	4,664.07	444.29	295.99	66.73	163.42	5,634.50
Undisputed Trade receivable doubtful and provided	-	155.01	190.55	172.13	551.88	1,069.57
Disputed trade receivable considered good	-	-	-	-	-	-
Disputed trade receivable considered Doubtful	-	-	-	-	-	-

Notes on Financial Statements for the year ended 31st March, 2025
20. CASH AND BANK BALANCES (₹ in Lakhs)

Particulars	As at 31-3-2025	As at 31-3-2024	
- Cash on Cash equivalents			
- Cash on hand	0.65		3.23
- Cheques, DDs, Stamps on hand including in transit	0.02		0.02
- With scheduled Banks -			
- In current and saving A/c	255.96		117.46
- In Cash Credit A/c	-		-
- Deposit with original maturity for less than 3 months	1,452.36		394.13
- Other Bank Balances	1,708.96		514.84
- In Margin Money A/c	25.00		
- In Fixed Deposit *			
- Deposit with original Maturity for more than 3 months but less than 12 months	1,817.09		3,899.09
- Deposit with original Maturity for more than 12 months	3,275.58	5,092.67	1,310.10
- Others			
Total	6,826.65		5,724.03
Of the above, the balances that meet the definition of Cash and Cash equivalents as per AS-3 Cash Flow Statements is	1,708.98		514.84

* Includes amount ₹ 650.48 Lakhs (Previous year ₹ 408.46 Lakhs) pledged as margin money.

21. SHORT TERM LOANS & ADVANCES

- Loans and Advances (Unsecured, considered good unless otherwise stated)			
- Considered good	16.30		16.29
- Considered doubtful	-		-
	16.30		16.29
Less: Provision	-	16.30	-
Income Tax & Sales Tax payment in advance and deduction at source		49.64	48.39
Balance with Port Trust, Customs, excise etc.		4.29	43.59
Others		16.87	6.95
Deposits - With Govt. Departments		-	-
- With Others		-	-
Total	87.10		115.22

22. OTHER CURRENT ASSETS

Interest accrued on deposits & advances	103.75		61.42
Deposits:-			
- With Govt. Departments	-		-
- With Others	0.45		0.12
- Claims & other amounts recoverable:			
- Considered good	206.50		166.34
- Considered doubtful	-		-
	206.50		166.34
Less: Provision	-	206.50	-
Govt. of India			166.34
Sales Proceeds of Immovable Assets			4,823.00
Transferred to Govt. of India			
Total	310.70		5,050.88

22.1 Sale Proceeds of Immovable assets includes amount of ₹ 3662.93 Lakhs against sale of Land at Jaipur (includes interest on FDR of Sale Proceeds of ₹ 152.55 Lakhs) and amount of ₹ 1160.07 Lakhs against sale of office space at SCOPE Complex, New Delhi total amount of ₹ 4823 Lakhs transferred to the Consolidated funds of Govt. of India during the year 2021-22. An amount of ₹ 4670.45 Lakhs is adjusted from Loan received from Govt. of India against Closure of Kota Complex for the Current Financial Year 2024-25 and interest on FDR of Sale Proceeds of ₹ 152.55 Lakhs transferred to Prior period Expenses in Note No. 31.1.



Notes on Financial Statements for the year ended 31st March, 2025

23. REVENUE FROM OPERATIONS

(₹ in Lakhs)

Particulars	2024-2025	2023-2024
A. Retail Sale	12,730.00	9,567.76
B. Other Services	90.54	17.81
	<u>12,820.94</u>	<u>9,858.57</u>

24. JOBS DONE FOR INTERNAL USE

(₹ in Lakhs)

Particulars	2024-2025	2023-2024
Capital Items	-	-
Others	-	-
Total	-	-

25. OTHER INCOME

(₹ in Lakhs)

Particulars	2024-2025	2023-2024
	₹	₹
Excess Liability written back	29.04	49.70
Profit on sale of Fixed Assets	-	1.63
Interest		
- Banks	408.78	402.63
- Others	3.48	7.02
Exchange difference (Net)	1.06	-
Scrap sale	35.69	55.32
Rent & Other Revenues		
- Township	4.31	4.04
- Others	-	4.04
Miscellaneous income	76.50	72.90
DIVIDEND		
From Other	-	-
Engineering Projects (I) Ltd.	-	-
Total	558.87	593.23

Notes on Financial Statements for the year ended 31st March, 2025
26. COST OF MATERIALS CONSUMED

(₹ in Lakhs)

Particulars	Unit	2024-2025		2023-2024	
		Qty.	Qty.	Qty.	Qty.
(A) RAW MATERIALS CONSUMED					
1. Stainless Steel and Alloy Steel and other special alloys	Kgs Mtrs Nos.	54,957 6,270 40	207.49 16.07 0.11	45,647 4,757 66	139.01 13.43 0.20
2. Mild and Alloy Steel	Kgs Mtrs	1 66	0.00 5.32	97 305	0.25 1.30
3. Copper and Copper based alloys & other non-ferrous metals excluding Aluminium	Kgs Mtrs	279 1,162	3.67 1.88	796 540	9.51 0.93
4. Aluminium and its alloys	Kgs Mtrs	- -	- -	- -	- -
5. Others	Kgs Mtrs Nos.	- 1 -	0.11 0.15 -	- 475 -	- 0.64 -
			234.80		165.27
Other adjustment			-		-
	Total(A)		234.80		165.27
(B) BOUGHT OUT COMPONENTS					
1. Electrical, Electronics and Electro-mechanical components and sub assemblies			-		-
2. Pneumatic fittings			-		-
3. Fastners			63.10		47.62
4. Other auxiliary components and sub assemblies			0.14		0.13
5. Mechanical, Metallic components and sub assemblies			5,423.19		4,301.49
6. Non-metallic components and sub-assemblies			92.81		91.33
Other uses/adjustment(Net)			5,579.25		4,440.58
	Total(B)		5,579.25		4,440.58
(C) COMPLETING ITEMS*					
- Opening Stock			-		-
- Purchases			-		-
- Other Adjustments			-		-
Less: Used for other than sales			-		-
Closing Stock			-		-
	Total(C)		-		-
	Total (A) To (C)		5,814.05		4,605.85

*Includes value of replacement

26.1 Due to varied specification, quantity data has not been given in respect of Components consumed and completing items.

26.2 Expenditure on Materials i.e. Consumption of Raw materials, Boughtout items, Completing items, Store & spares and tools include value reduction on account of obsolescence of Bought out items of ₹ 3.40 Lakhs (Previous year ₹ 2.94 Lakhs). This does not include such value reduction of manufactured items amounting to ₹ 1.11 Lakhs (Previous year ₹ 1.67 Lakhs).



Notes on Financial Statements for the year ended 31st March, 2025

27. CHANGES IN INVENTORIES OF FINISHED GOODS, WORK IN PROCESS AND MANUFACTURED COMPONENTS

(₹ in Lakhs)

Particulars	2024-2025	2023-2024
Closing Balance		
(i) Finished goods	555.27	408.98
(ii) Work in process	618.80	708.25
(iii) Manufactured Components	752.91	745.99
Total	1,926.98	1,935.22
Less: Opening Balance		
(i) Finished goods	480.98	571.56
(ii) Work in process	708.25	395.13
(iii) Manufactured Components	745.99	579.85
Total	1,935.23	1,546.54
Net Accretion/ (Decretion)	(8.25)	388.69

28. EMPLOYEES' BENEFIT EXPENSES

(₹ in Lakhs)

Particulars	2024-2025	2023-2024
Salaries, Wages, Bonus & Allowances	2,117.53	2,263.58
PF Contribution	182.48	200.44
Gratuity	74.72	27.05
Staff Welfare Expenses	245.57	243.64
Total	2,620.29	2,734.71

28.1 During the year the following amounts were paid and provided for Chairman and Managing Director and full time Directors as remuneration :-

Salaries and allowances	-	-
PF contributions	-	-
Other perquisites	-	-
	-	-
	-	-

28.2 Expenditure on Public Relations are as under:-

(₹ in Lakhs)

	2024-2025	2023-2024
Salaries wages, Bonus and Allowances included in Note No. 28	-	-
Public Relation Expenses shown in Note No. 31.	-	-

29. FINANCE COST

(₹ in Lakhs)

	2024-2025	2023-2024
Bank Borrowings	-	-
Others	-	-
Total	-	-

30. DEPRECIATION AND AMORTISATION EXPENSES

(₹ in Lakhs)

Particulars	2024-2025	2023-2024
Depreciation		
Depreciation on Tangible Assets (Pl.see Note No. 12) A	82.23	111.82
Depreciation on Intangible Assets (Pl.see Note No. 12) B	18.60	12.89
Amortisation of Deferred Revenue Exps.		
Amortisation during the year C	-	-
Depreciation and Amortisation Expenses (A+B+C)	100.83	124.71

Notes on Financial Statements for the year ended 31st March, 2025
31. OTHER EXPENSES

(₹ in Lakhs)

Particulars	2024-2025	2023-2024
Directors fees and expenses	2.51	1.72
Rent	6.00	7.29
Rates & Taxes	13.32	38.29
Insurance	4.26	4.87
Travelling expenses-Directors	6.96	8.79
Travelling expenses-Others	49.47	47.52
Conveyance Charges	0.99	(2.66)
Vehicle running & maintenance	23.19	22.13
Payment to Auditors (including Cost Auditors)		
(a) As Auditors		
- Fees	1.92	1.72
- Expenses	1.36	0.03
	3.28	1.75
(b) In other capacity in respect of		
- Certification fee	15.10	9.94
- Tax Audit fee	0.72	0.72
	15.82	10.66
Legal Expenses	5.91	16.16
Repairs & Maintenance(other than salaries & wages)		
- Plant & Machinery	5.36	0.01
- Buildings	140.40	173.68
- Others	7.79	9.12
	153.55	182.81
Advertisement & Publicity	1.53	2.73
Business Promotion	-	-
Stores, Spares & Tools Consumed	135.98	142.22
Packing & Forwarding	335.69	256.99
Other selling & distribution Exps.	28.47	34.14
Liquidated Damages	155.01	134.03
Power & Electricity	82.36	78.88
Water Charges	23.59	30.65
Social Welfare exp.	10.65	9.21
CSR Expenditure	15.57	22.48
Research & Development (other than Salaries & Wages)	0.29	1.28
Printing & Stationery	20.96	26.52
Loss on sale of Fixed Assets	0.39	-
Claims/sundry debit balances	-	4.36
Bank charges	20.46	27.56
Exchange rate variation(Net)	-	0.20
Postage, Telegram, Telex & Telephone Exps	7.57	6.31
Miscellaneous expenses	118.30	76.15
Prior Period Items (Net)	154.34	(248.52)
Total	1,396.42	944.32

31.1 Details of Prior Period items are as under :-

(₹ in Lakhs)

Particulars	2024-2025	2023-2024
DEBITS		
Salaries, wages allowances	-	7.70
Audit expenses	0.20	-
Interest	156.01	-
Repair & maintenance	-	0.38
Other	-	-
Misc. Expenses	-	-
Total Debits	156.21	8.08
CREDIT		
Refund of Income Tax	1.77	249.65
Interest	-	6.95
Misc. Expenses	0.10	-
Total Credits	1.87	256.00
NET CREDIT/ (DEBIT)	(154.34)	248.52



Notes on Financial Statements for the year ended 31st March, 2025

32 CONTINGENT LIABILITIES NOT PROVIDED FOR IN RESPECT OF :-

(₹ in Lakhs)

Particulars	2024-2025	2023-2024
(a) Guarantees given by Bankers to Customers and others.	1,331.49	1,021.33
(b) Service Tax demand disputed in appeals	389.99	389.99
(c) Custom Duty demand disputed in appeals	191.67	191.67
(d) On account of Central Excises/CENVAT/PF Demand*	-	52.79
(e) Estimated liability for 1997 pay-revision arrears for the period w.e.f. 1.1.1997 to 22.2.2009	12,583.99	12,583.99

*The Liability on account of PF damages U/s 14B has arisen arrear wages with Retrospective effect from 01.04.2021 was paid on subsequent dates. Since there had been instances where the Appellate Authority has settled for reduced demand U/s 14B of PF Act, it is proposed to disclose the amount of ₹ 52.79 Lakhs (previous year ₹ Nil Lakhs) as Contingent Liability for the year 2023-24. Reliance is placed on Appeal No. 254/2018 before the Industrial Tribunal -cum-Labour Court, Ernakulam, where in the Authority has allowed remission of lesser penalty U/s 14B to the Appellant.

INFORMATION REGARDING EXPORT & IMPORTS:- (₹ in Lakhs)

Particulars	2024-2025	2023-2024
(a) Earning in Foreign Exchange		
Export of goods		
- Retail sale (F.O.B.BASIS)*	213.69	238.70
(b) Value of Imports(CIF)		
- Raw Materials	1.31	2.41
- Components, Completing items & Spare Parts	270.65	206.92
- Capital Goods	-	-
(c) Expenditure in foreign currency		
(does not include expenditure of Branch abroad)		
- Technical know how and documents	-	-
- Others	-	-
(d) Value of Consumption		
Raw materials		
- Imported	10.96	4.67
- Indigenous	223.84	95.33
Boughtout components		
- Imported	330.76	5.93
- Indigenous	5,248.48	94.07
Stores & Spares		
- Imported	-	-
- Indigenous	135.98	100.00

* Excludes deemed export ₹ Nil/- (Previous year ₹ Nil/-)

32.1 Disclosure of Applicable Key Financial Ratio:

Particulars	Unit of Measurem	As on 31.03.2025	As on 31.03.2024	Variation in %	Reason for Change
Current Ratio	In Multiple	0.33	0.36	(8.31)	Better Cash & Bank & position and decrease in Creditors
Debt-Equity Ratio	In Multiple	21.48	23.42	(8.29)	Decrease in Govt. of India Loan
Inventory Turnover Ratio	In Days	143	218	(34.59)	Better Conversion of Inventory into sale
Trade Receivable Turnover Ratio	In Days	160	175	(8.34)	Better Collection Policy
Trade Payable Turnover Ratio	In Days	24	39	(39.36)	Better payment Strategy adopted by Unit due to better Cash Flow.
Net Capital Turnover Ratio	In Days	279	354	(21.07)	Increase in Turnover
Net Profit Ratio	In %	10.75	7.31	47.02	Increase in Turnover and Production

Notes on Financial Statements for the year ended 31st March, 2025

32.2 The Company is engaged in manufacturing of multiple products using many common inputs and plant and machinery. It is extremely difficult to apportion common infrastructure of manufacturing, assembling and testing of such multiple products. Due to diverse nature of company's activities and that the risks and returns of the Company are not affected by geographical or economic factors and can be determined from aggregate data, therefore, provision of segment reporting is not required in accordance with AS 17.

32.3 As per Accounting Standard 18 (AS 18) issued by ICAI, the disclosures of transactions with related parties as defined in the AS 18 are given below:-

Key Management personnel :-

Sl.No.	Name	Nature of Relationship
1	Thangavelu Ravi	Chairman and Managing Director (Addl. Charge) up to 25.03.2023 to 24.09.2024
2	PK Vasisht	Chairman and Managing Director (Addl. Charge) from 25.09.2024

Transactions during the year with the related parties are as under:-

ii) Key Management personnel :-

	Nature of Transaction	Value of Transaction (₹)	Balance with related parties as at 31.03.2025 (₹)
--	-----------------------	-----------------------------	---

Thangavelu Ravi
 Remuneration
 (Additional charge for the post of CMD) from 25.09.2024

32.4 The Ministry of Heavy Industry & Public Enterprises, Govt. of India vide its letter dated 08.12.2016 intimated the decision of the Union Cabinet in its meeting held on 30.11.2016 for closure of Kota Unit (comprising Corporate Head Quarter, Kota Unit, P-DDC Unit and Marketing Unit viz Kota Complex) and in principle approval for transfer of Palakkad Unit of Instrumentation Limited to Government of Kerala in a time bound manner as per DPE Guideline dated 07.09.2016 of closure. In compliance of directives of Govt. of India, all employees of Kota have been relieved under VRS/VSS on 18.04.2017. Immovable and Movable assets of Kota complex, are under the process of sale through M/s. NBCC, (a PSU under Ministry of Steel) and M/s. MSTC, as per Govt. guidelines. Accordingly, the Finance statement have been prepared on the basis of a 'going concern' for Palakkad Unit and 'not on going concern' basis of Kota Complex. Standalone Profit & Loss Accounts and Balance Sheet of Kota Complex and Palakkad Unit as below :-

Statement of Profit & Loss for the year ended 31st March, 2024

(₹ in Lakhs)

Particular	Discontinuing Operation		Continuing Operation			
	Kota Complex		Palakkad Unit		Total	
	2024-25	2023-24	2024-25	2023-24	2024-25	2023-24
REVENUE FROM OPERATIONS						
Jobs done for internal use	-	-	12,820.94	9,585.57	12,820.94	9,585.57
Total Revenue from Operations	-	-	-	-	-	-
Other Income	309.96	290.05	248.90	303.18	558.86	593.23
Total Revenue	309.96	290.05	13,069.84	9,888.75	13,379.80	10,178.80
EXPENSES						
Cost of Materials consumed	-	-	5,814.05	4,605.85	5,814.05	4,605.85
Changes in Inventories of Finished goods & Work-in-process	-	-	8.25	(388.69)	8.25	(388.69)
Employees Benefit Expenses	-	-	2,620.29	2,734.71	2,620.29	2,734.71
Services & Sub-Contracting	2.32	1.30	1,147.89	864.72	1,150.21	866.02
Finance Cost	-	-	-	-	-	-
Depreciation and Amortisation Expense	1.47	1.47	99.36	123.24	100.83	124.71
Other Expenses	200.67	(185.81)	1,195.74	1,130.04	1,396.41	944.23
Total Expenses	204.46	(183.04)	10,885.57	9,069.86	11,090.04	8,886.83
Profit/(Loss) before exceptional and, extraordinary items and tax	105.50	473.09	2,184.27	818.89	2,289.76	1,291.97
Exceptional item Income (Expenses)	-	-	(911.34)	(590.98)	(911.34)	(590.98)
Profit/(Loss) before extraordinary items and tax	105.50	473.09	1,272.93	227.91	1,378.43	701.00
Extraordinary items	-	-	-	-	-	-
Profit/(Loss) before Tax	105.50	473.09	1,272.93	227.91	1,378.43	701.00
Tax Expenses	-	-	-	-	-	-
Current Tax	-	-	-	-	-	-
Deferred Tax	-	-	-	-	-	-
Profit/(Loss) for the year	105.50	473.09	1,272.93	227.91	1,378.43	701.00



Notes on Financial Statements for the year ended 31st March, 2025

Balance Sheet

(₹ in Lakhs)

Particulars	Kota Complex		Palakkad Unit		Total	
	As on 31.03.2025	As on 31.03.2024	As on 31.03.2025	As on 31.03.2024	As on 31.03.2025	As on 31.03.2024
1. Source Of Funds						
1. Shareholders' Funds						
Share Capital	2,404.53	2,404.53	-	-	2,404.53	2,404.53
Reserves & Surplus	(49,478.50)	(50,646.94)	-	-	(49,478.50)	(50,646.94)
2. Share Application Money						
Pending Allotment	12,200.96	12,200.96	-	-	12,200.96	12,200.96
3. Non-Current Liabilities						
(a) Long Term Borrowings	-	-	-	-	-	-
(b) Deferred Tax Liability	-	-	-	-	-	-
(c) Other Long Term Liabilities	-	-	320.38	223.69	320.38	236.69
Long Term Provisions	-	-	-	-	-	-
4. Current Liabilities						
(a) Short Term Borrowings	-	-	-	-	-	-
(b) Trade Payables	17.82	17.82	819.16	1,014.06	836.98	1,031.87
(c) Other Current Liabilities	52,006.43	56,676.55	979.40	911.99	52,985.83	57,588.54
(d) Short Term Provisions	-	-	24.15	22.65	24.15	22.65
3. Inter Unit Transfer	(12,340.68)	(11,250.03)	12,340.68	11,250.03	-	-
Total	4,810.56	9,402.90	14,483.77	13,422.42	19,294.33	22,825.32
ASSETS						
1. Non-Current Assets						
(a) Fixed Assets						
(i) Tangible Assets	54.49	55.95	556.14	652.92	610.63	708.86
(ii) Intangible Assets	-	-	90.28	38.50	90.28	38.50
(ii) Capital Work in Progress	-	-	3.16	1.64	3.16	1.64
(b) Non-Current Investments	-	-	-	-	-	-
(c) Long Term Loans and Advances	12.32	12.32	667.78	800.66	680.10	812.98
(d) Other Non-Current Assets	-	-	42.24	41.01	42.24	41.01
Total	66.81	68.27	1,359.60	1,534.73	1,426.41	1,603.00
2. Current Assets						
(a) Current Investments	0.04	0.04	-	-	0.04	0.04
(b) Inventories	-	-	5,008.92	5,725.78	5,008.92	5,725.78
(c) System Work (At Sites)	-	-	-	-	-	-
(d) Trade Receivables	-	-	5,634.50	4,606.37	5,634.50	4,606.37
(e) Cash and Bank Balances	4,548.71	4,357.92	2,277.94	1,366.11	6,826.65	5,724.03
(f) Short Term Loans and Advances	65.94	64.68	21.16	50.54	87.10	115.22
(g) Other Current Assets	129.06	4,911.99	181.65	138.89	310.71	5,050.87
Total	4,743.74	9,334.63	13,124.17	11,887.69	17,867.91	21,222.33
Total	4,810.55	9,402.90	14,483.77	13,422.42	19,294.32	22,825.32

Notes on Financial Statements for the year ended 31st March, 2025

32.5 Cash Flow Statement for the year ended 31st March,2025:-

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH, 2025

(₹ in Lakhs)

	Particulars	Discounting Operation		Continuing Operation		Total	
		Kota Complex		Palakkad Unit		As at 31.03.2025	As at 31.03.2024
		As at 31.03.2025	As at 31.03.2024	As at 31.03.2025	As at 31.03.2024		
A.	Net Profit/(Loss) before Tax & Extraordinary items:-	105.50	473.09	1,272.94	227.91	1,378.44	701.00
	Depreciation & amortisation	1.47	1.47	99.36	123.94	100.83	124.71
	Profit on sale of fixed assets	-	-	-	(1.63)	(1.63)	(1.63)
	Provision for doubtful debts	-	-	-	-	-	-
	Provision - others	-	-	-	-	-	-
	Interest Income	(309.94)	(289.89)	(102.32)	(119.75)	(412.26)	(409.64)
	Dividend Income	-	-	-	-	-	-
	Rent and other Revenue	-	-	-	-	-	-
	Interest Expenses	-	-	-	-	-	-
	Operating Profit before working capital changes	202.97	(184.67)	1,269.98	229.77	1,067.00	414.44
	Adjustment for:-						
	Investment	-	-	-	-	-	-
	Trade Receivable	-	-	(1,028.31)	359.73	(1,028.13)	359.73
	Inventory	-	-	716.86	(1,466.90)	716.86	(1,466.90)
	Loans and Advances and Other Current Assets	4,898.20	174.78	93.26	1,800.92	4,991.46	1,975.70
	Trade payable, Provisions and Other Liabilities	(4,487.85)	(679.91)	(211.58)	(947.45)	(4,699.43)	(1,627.37)
	Net cash from/ (used in) operating activities before Tax & extraordinary items	207.38	(320.46)	840.40	(23.92)	1,047.77	(344.38)
	Tax	-	-	840.40	-	-	-
	Net cash from/(used in) operating activities before extraordinary items	207.38	(320.46)	840.40	(23.92)	1,047.77	(344.38)
	Extra ordinary items	-	-	-	-	-	-
	Net cash from/ (used in) operating activities after extraordinary items	207.38	(320.46)	840.40	(23.92)	1,047.77	(344.38)
B.	Cash flow from investing activities						
	Purchase of Fixed Assets	-	-	(62.01)	(58.54)	(62.01)	(58.54)
	Sale of Fixed Assets	-	-	6.13	3.84	6.13	3.84
	Profit/Loss on Sale of Fixed Assets	-	-	-	1.63	-	1.63
	Investments	-	-	-	-	-	-
	Interest Received	309.94	289.89	102.32	119.75	412.26	409.64
	Dividend received	-	-	-	-	-	-
	Rent and other Revenue received	-	-	-	-	-	-
	Net cash from I (used in) investing activities	309.94	289.89	46.44	66.68	356.38	356.57
C.	Cash flow from financing activities						
	Share application money	-	-	-	-	-	-
	Long term Loan	-	-	-	-	-	-
	Dividend paid to Govt. of India	(210.00)	(465.59)	-	-	(210.00)	(465.59)
	Borrowings	-	-	-	-	-	-
	Interest Paid	-	-	-	-	-	-
D.	Net Cash from (used in) financing activities	(210.00)	(465.59)	-	-	(210.00)	(465.59)
	Net increase in cash & cash equivalent (A+B+C)	307.32	(496.17)	886.84	42.76	1,194.14	(453.40)
	Cash & Cash equivalent at the beginning of the year	458.83	489.40	56.01	478.84	514.84	968.24
	Cash & Cash equivalent at the end of the year (Refer Note No.20)	766.13	458.83	942.83	56.01	1,708.97	514.84

Notes:-

1.Cash & Cash equivalent ar the end of the year comprises:-

Cash on hand	-	-	0.65	3.23	0.65	3.23
Cheques on Hand	0.02	0.02	-	-	0.02	0.02
Balance with Banks						-
-On Current Accounts	19.38	64.68	236.57	52.78	255.95	117.46
-On Deposits Accounts	746.75	394.13	705.61	-	1,452.36	394.13
Total Cash & Cash Equivalent at the end of the year	766.13	458.83	942.83	56.01	1,708.98	514.84

1.Cash Flow Statement has been prepared as per AS-3.

2.Cash & Cash Equivalents consists of cash and bank balance & deposits with banks



Notes on Financial Statements for the year ended 31st March, 2025

32.6 Corporate Social Responsibility (CSR) :-

		(₹ in Lakhs)	
		2024-2025	2023-2024
		Amount (₹)	Amount (₹)
Amount required to be spend by Company during the year		37.22	41.17
Amount of expenditure incurred		15.14	19.51
Shortfall at the end of the year		22.08	21.65
Previous year Shortfall		21.65	18.69
Reason of Shortfall	Difficulty in indentification of approved CSR Activities		
Nature of CSR Activity	Health & Nutrition Programme for Destitutes and payment of Apprentice stipend.		
Details of related party transactions	Not Applicable		
As on 31.03.2025 an amount of ₹ 25.00 Lakhs (previous year ₹ 21.65 Lakhs) has been earmarked as Fixed Deposit with Bank for carrying out CSR activities of Financial Year 2024-25 in subsequent years. An additional amount of ₹ 8.50 Lakhs has been lying as Fixed Deposit related to un-utilised amount of previous years.			

32.7 Exceptional item :-

		(₹ in Lakhs)	
		2023-2024	2022-2023
1.	Liability for Salary Revision of earlier years (Palakkad Unit)	325.82	395.97
2.	LD Provision prior period (Palakkad Unit)*	59.45	195.01
3.	Doubtful Debts Provision Prior Period (Palakkad Unit)	526.06	-
		911.33	590.98

*Liability for arrears of salary revision of earlier years amounting to ₹ 194.36 Lakhs and provision as approved by the Board for unrecovered Ex-employees advance made to employees who left the services of the Company of ₹ 131.46 Lakhs.

**A Provision of ₹ 526.06 Lakhs (Previous year ₹ Nil Lakhs) has been made in the accounts of 2024-25 towards trade receivable other than LD for the year financial year upto 2019-20, i.e. receivables more than 5 years old. Prior period LD provision created during Current year ₹ 59.45 Lakhs (previous year ₹ 195.01 Lakhs)

32.8 As per Actuarial Valuation Report, Company has provided for Earned Leave Encashment of ₹ 74.91 Lakhs (previous year ₹ 30.95 Lakhs) for the year 2024-25. Fixed Deposit for an amount ₹ 301.62 Lakhs has been earmarked for setting of Earned Leave Liabilities of Employees which has not been utilised till date. On account of Gratuity arrears, due to 2007 Pay Revision of Ex-employees an amount of ₹ 119.45 Lakhs (previous year ₹ 114.43 Lakhs) has been paid during the Current year by the Company.

32.9 Earning per share calculated in accordance with the provisions of AS-20:-

		As on 31.03.2025	As on 31.03.2024
		(₹)	(₹)
EPS on Profit			
Profit after tax as per Statement of Profit & Loss (Used as denominator)		1,378.43	701.00
Number of Equity shares (Face value ₹ 1000/- each)		240,453	240,453
Weighted Average number of equity shares for calculating Basic earning per share		240,453	240,453
Weighted Average number of equity shares for calculating Diluted earning per share		976,949	976,949
Basic earning per share (Rs. per share) (Face value of ₹1000/- each)		573.26	291.52
Diluted earning per share (₹/ per share) (Face value of ₹ 1000/- each)		141.10	71.75

32.10 Figures have been rounded off to the nearest rupee, wherever considered necessary. Figures in brackets () indicate deduction.

32.11 The figures of the previous year have been regrouped/reclassified wherever necessary.

32.12 The figures of Palakkad Unit have been regrouped/reclassified wherever necessary.

32.13 Note No.1 to 32 form integral part of the Balance Sheet, Statement of Profit & Loss and Cash Flow Statement.

For and on behalf of the Board

Anjali Gupta
Company Secretary
M.No.ACS 49251

Madan Pal Singh
Director
DIN No. : 08414417

PK Vasisht
Executive Director
DIN No. 10828370

In terms of our report of even date attached

For N. Singhal & Company
Chartered Accountants
F.R.N. 006249C

UDIN : 25455046BMFXSB7368
Place : Palakkad
Date : 04th July, 2025

C.A. Naresh Kumar Jain
Partner
M.No. 455046

OUR PLANTS AND OFFICES

	Address	Telephone	E-mail/Website
CORPORATE HEAD-QUARTER & REGISTERED OFFICE	Sitapura Industrial Area, Jaipur- 302 022	0141-2771885	
PLANT	Kanjikode West Palakkad-678 623 Kerala	0491-2566127-30 04931-2566132	contact@ilpgt.com gm@ilpgt.com www.ilpgt.com





एक कदम स्वच्छता की ओर

