# CHAPTER -I

### 1. <u>INTRODUCTION</u>

#### 1.1. DEPARTMENT OF HEAVY INDUSTRY

- 1.1.1. The Ministry of Heavy Industries and Public Enterprises, comprising the Department of Heavy Industry (DHI) and the Department of Public Enterprises (DPE), was created as per the Presidential Notification dated the 15<sup>th</sup> October 1999. DHI administers 32 operating Central Public Sector Enterprises (CPSEs) and 1 JV company i.e. NTPC-BHEL Power Projects Pvt. Ltd.(NBBPL). The Department also administers:
  - (a) NATRIP Implementation Society (NATIS), set up in July 2005, for guiding the implementation of the National Automotive Testing and R&D Infrastructure Project (NATRIP),
  - (b) Fluid Control Research Institute (FCRI), Palakkad, Kerala which caters to the needs of the flow industry for calibration,
  - (c) Automotive Research Association of India (ARAI), Pune, Maharashtra.

### DHI has also been allocated the following subjects/Industrial Sectors.

- (a) Heavy engineering equipment and Machine Tools Industry.
- (b) Heavy electrical engineering industries.
- (c) Automotive industries, including tractors and earth moving equipment.

The 32 CPSEs can be categorized into 3 major groups namely, Engineering Units, Non- Engineering Units and Consultancy/ Contracting Units. The list of the CPSEs is given in Annexure I to this chapter.

#### 1.1.2. ORGANISATION

DHI is headed by a Secretary to the Government of India. He is assisted by a team of officers and staff. The Department is also supported by an Additional Secretary and Financial Adviser, Economic Adviser and Industrial Advisers. There is also a team of technical officers and staff.

#### **1.1.3. OBJECTIVES**

### The main objectives of DHI are:-

- (a) Optimum utilization of installed capacity of CPSEs under the Department;
- (b) Management Development to ensure professional management and operations in the CPSEs;
- (c) Promotion of profitability, efficiency and productivity through restructuring, modernization, technology upgradation and optimal deployment of human and material resources in the CPSEs;
- (d) Closer co-ordination and inter-action between the manufacturing and the user sectors;
- (e) Development and growth of Sectors looked after by the Department; and
- (f) Implementation of a national project in Auto sector for creating state-of-the-art facilities for testing etc.

#### 1.1.4. MEMORANDUM OF UNDERSTANDING (MOU)

A Memorandum of Understanding (MOU) was signed by the following 28 CPSEs under DHI with the Government of India for the year 2012-13:

- 1. Hindustan Paper Corporation Limited(HPC)
- 2. Nepa Limited (NEPA)
- 3. Bharat Bhari Udyog Nigam Limited (BBUNL)- Holding Company
- 4. Hindustan Photo Films Manufacturing Co. Limited (HPF)
- 5. Rajasthan Electronics & Instruments Limited (REIL)
- 6. Instrumentation Limited, Kota (ILK)
- 7. HMT Ltd.
- 8. Tyre Corporation of India Ltd. (TCIL)
- 9. Scooters India Limited (SIL)
- 10. Hindustan Salts Limited (HSL)
- 11. Cement Corporation of India Limited (CCI)
- 12. Hindustan Cables Limited (HCL)
- 13. Engineering Projects (India) Ltd. (EPI)
- 14. Heavy Engineering Corporation (HEC)

- 15. Bharat pumps & Compressor Limited (BPCL)
- 16. Richardson and Cruddas Limited (R&C)
- 17. Bridge & Roof Co.(I) Limited (B&R)
- 18. Tungabhadra Steel Products Limited (TSPL)
- 19. Andrew Yule & Co. Ltd. (AYCL)
- 20. Bharat Heavy Electricals Limited (BHEL)
- 21. Triveni Structural Limited (TSL)
- 22. Hindustan News Print Ltd.(HNL)
- 23. Bharat Pumps & Compressors(BPCL)
- 24. Bharat Heavy Plates and Vessels Ltd.(BHPV)
- 25. Hooghly Printing Co. Ltd.
- 26. HMT(MT) Ltd.
- 27. Sambhar Salts Ltd.(SSL)
- 28. HMT(I) Ltd.

MoU documents bring out quantifiable targets in respect of various parameters of performance measures to be taken by the enterprises to achieve these targets and the assistance to be provided by the Government. A High Level Committee under the chairmanship of Cabinet Secretary also evaluates the performance of the MOU signing CPSEs.

#### 1.1.5. JOINT VENTURES/CLOSURE of CPSEs/UNITS

The management of Jessop & Co. Ltd (a subsidiary of Bharat Bhari Udyog Nigam Ltd.) was handed over to a Private strategic Joint Venture Partner in August, 2003. 12 CPSEs, namely Bharat Leather Corporation Ltd. (BLC), Bharat Process & Mechanical Engineers Ltd. (BPMEL), Bharat Brakes & Vessels Ltd. (BBVL), Cycle Corporation of India ltd. (CCIL), Mining and Allied Machinery Corporation Limited (MAMC), National Bicycle Corporation of India Limited (NBCIL), National Industrial Development Corporation limited (NIDC), Rehabilitation Industries Corporation Limited (RIC), Reyrolle Burn Limited (RBL), Tannery & Footwear Corporation Limited (TAFCO), Weighbird India Limited (WIL) and Bharat Ophthalmic Glass limited (BOGL) & Bharat Yantra Nigam Ltd.(BYNL) have been closed after the operations of these companies became unviable. Bharat Wagon & Engineering Company limited (BWEL) was transferred to Ministry of Railways on 13-08-2008. Bharat Heavy Plates & Vessels Limited (BHPV) became a subsidiary of Bharat Heavy Electricals Limited (BHEL) w.e.f. 10.05.2008. Praga Tools Ltd. has been merged with HMT (MT) w.e.f. 01.04.2007. National Instruments Limited has been transferred to Jadavpur University w.e.f. 01.01.2009. Administrative control of

Burn Standard Company Limited (BSCL) has been transferred partly to Ministry of Railways and partly to Steel Authority of India under Ministry of Steel vide order dated 15.09.2010. Administrative control of Braithwaite Company Limited (BCL) has been transferred to Ministry of Railways vide order dated 06.08.2010.

### 1.2 DEPARTMENT OF PUBLIC ENTERPRISES

- 1.2.1 In their 52nd Report, the Estimates Committee of 3rd Lok Sabha (1962-67) stressed the need for setting up a centralized coordinating unit, which could also make continuous appraisal of the performance of public enterprises. This led to the setting up of the Bureau of Public Enterprises (BPE) in 1965. Consequent to the reorganization of the Ministries/Department of the Union Government in September, 1985 the BPE was made part of the Ministry of Industry. In May 1990, the BPE was made a full-fledged Department and is now known as the Department of Public Enterprises (DPE). Presently, it is part of the Ministry of Heavy Industries & Public Enterprises.
- **1.2.2** The Department of Public Enterprises plays an important role in formulating policies relating to CPSEs and in framing different guidelines on matters relating to CPSEs. In fulfilling its role, the Department coordinates with other Ministries/Departments, CPSEs and concerned organizations. Some of the important tasks of the Department are listed below:-
  - Co-ordination of matters of general policy of non-financial nature relating to public sector enterprises.
  - Issue of Presidential Directives and Guidelines to public sector enterprises.
  - Formulation of policies, pertaining to public sector enterprises, in areas like board structures, personnel management, performance improvement, financial management, wage settlement and vigilance management etc.
  - Investiture and review of Maharatna/Navratna/Miniratna status to CPSEs.
  - Policy matters relating to composition of Board of Directors of CPSEs, categorization of top posts, scheduling of CPSEs.
  - Notification of pay scales of Board level executives as well as below Board level executives and unionized workers and the DA admissible thereon at periodic intervals.
  - Policy relating to deputation of Government officers to public sector enterprises.
  - Publication of the annual survey of CPSEs known as Public Enterprises Survey.
  - Memorandum of Understanding (MoU) between the public sector enterprises and the administrative Ministries/Departments.
  - Policy relating to Voluntary Retirement Scheme in CPSEs.
  - Matters relating to Counselling, Retraining and Redeployment Scheme (CRR) for rationalized employees of CPSEs.

- Matters relating to Board for Reconstruction of Public Sector Enterprises (BRPSE).
- Matters relating to reservation of posts in the public sector enterprises for certain classes of citizens.
- Settlement of disputes through Permanent Machinery of Arbitration (PMA) among Public Sector Enterprises and between Public Sector Enterprises and government departments except disputes relating to tax matters.
- Matters relating to International Centre for Promotion of Enterprises (ICPE).
- Matters relating to Standing Conference of Public Enterprises SCOPE).
- Matters relating to delegation of powers to Board of Directors of CPSEs.
- **1.2.3** Department of Public Enterprises is headed by a Secretary who is assisted by an establishment with an overall sanctioned strength of 126 officers/personnel.
- **1.2.4** The Department of Public Enterprises is implementing two Plan Schemes viz. the Scheme of Counselling, Retraining and Redeployment (CRR) for the separated employees of CPSEs and the Scheme of Research, Development and Consultancies on Generic Issues of CPSE. CRR Scheme is being implemented from 2001-02 while Scheme of Research, Development and Consultancies on Generic Issues of CPSE was introduced in 2008-09.
- (i) Counseling, Retraining & Redeployment (CRR) Scheme for Separated Employees of CPSEs.
  - (a) Restructuring of enterprises is a global phenomenon, particularly in the context of liberalized economy. Attempts to restructure central public enterprises at the macro and micro levels have at times necessitated rationalization of manpower. In some cases it has affected the existing manpower due to shift in technology preference and changed manpower requirements. The policy of the Government has been to Implement reforms with a humane face and provide adequate safety net for the workers adversely affected by efforts at right sizing the organizations.
  - (b) Realizing the need to have a safety net for the separated employees, Government had established the National Renewal Fund (NRF) in February, 1992 broadly to cover the expenses of VRS and to provide retraining to the workers in the organized sector. The retraining activity was administered by the Department of Industrial Policy & Promotion. However, due to various reasons NRF was abolished on 31<sup>st</sup> March 2001. Since 2001-02, the Scheme of Counselling, Retraining & Redeployment (CRR) of separated employees of CPSEs is being implemented by the Department of Public Enterprises.
  - (c) The objective and scope of the CRR scheme is to provide opportunities of counselling, retraining and redeployment to the separated employees who are rendered surplus as a result of modernization, technology up gradation and manpower restructuring

in the PSEs. The aim of retraining of the employees is to reorient them through short duration training programmes to enable them to adjust to the new environment and adopt new avocations after their separation from the PSEs due to VRS/VSS or retrenchment due to closure / restructuring of the enterprise.

(d) In order to improve the coverage of the Scheme and make it more effective, CRR Scheme was modified in the year 2007. Some of the major modifications include (i) Training of one dependent of each VRS optee if the VRS optee himself/herself is not interested (ii) Extended duration of training from 20/30/40 days to 30/45/60 days with revised expenditure norms (iii) Dedicated amount earmarked in the expenditure norm for follow-up of trained VRS optees.

#### (ii) Plan Scheme of Research, Development and Consultancies on Generic issues of Central Public Sector Enterprises.

- (a) DPE performs multi-functional activities. Consequent to liberalization of the Indian economy, CPSEs have to operate under competitive environment in a globalized economy. In order to cope up with the changed scenario, DPE has been organizing workshops, seminars to deliberate upon areas of concerns and on thematic issues. The Department Related Parliamentary Standing Committee on Industry on Demands for Grants (2007-08) in their 202<sup>nd</sup> Report also recommended that DPE must undertake thematic consultancies and studies, seminars and workshops on the issues concerning PSEs including State Level Public Enterprises.
- (b) In the light of the above, Plan Scheme on "Research, Development and Consultancies on Generic Issues of CPSE" was introduced (by the Planning commission) in 2008-09 under DPE. One of the major activities to be covered under the Scheme is to bring out annual survey on the performance of State Level Public Sector Enterprises (SLPEs), on similar lines as in the Public Enterprises Survey for CPSEs.

# (iii) Scheme for Skill Development / Training Programmes of Executives / Employees of State Level Public Enterprises (SLPEs)

Keeping in view its multi-dimensional mandate and the need to improve the performance of SLPEs, a new Plan scheme for Skill Development / Training Programmes of Executives / Employees of State Level Public Enterprises (SLPEs) is being implemented from 2012-13. The Scheme aims to impart training/ knowledge to Executives/employees of SLPEs for improving their skills, and consequently enhance the overall productivity of the enterprise. The objective of the Scheme is to impart training/knowledge to the Managers/Executives/Employees of SLPEs for improving their skills and for enhancing the overall productivity of the enterprise. Under the Scheme, the funds will be released as grant-in-aid to States/ UTs based on policy guidelines formulated by DPE.

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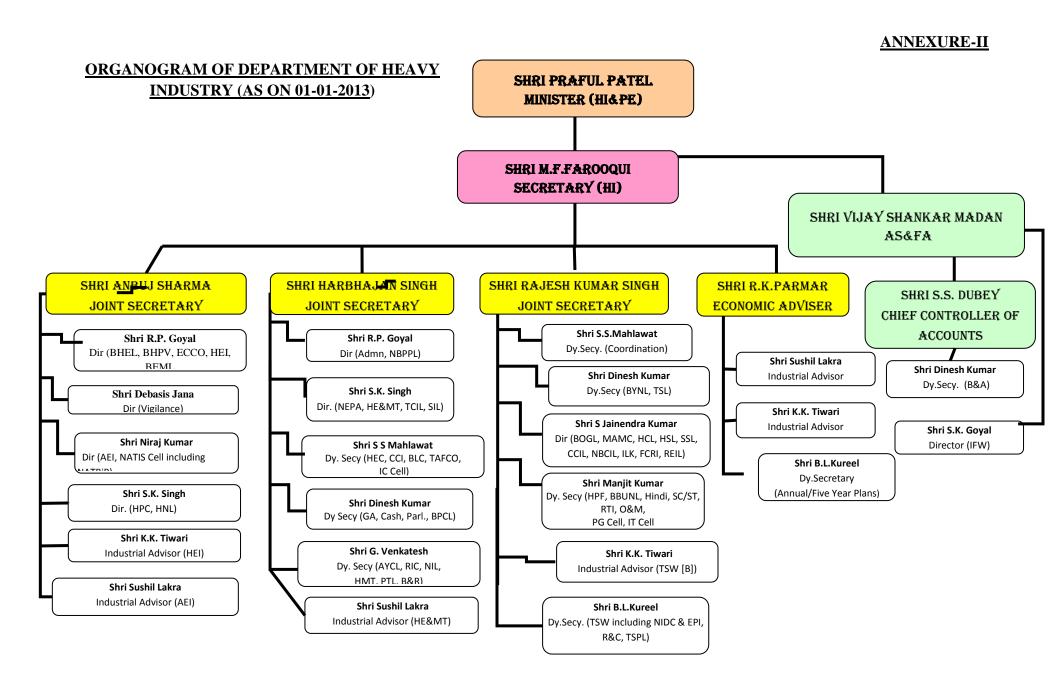
### **ANNEXURE-I**

### **ENGINEERING ENTERPRISES**

Sl. No.	Name of CPSE
	(i) ENGINEERING ENTERPRISES
1.	Andrew Yule & Co. Ltd. (AYCL)
2.	Bharat Heavy Electricals Ltd. (BHEL)
3.	Bharat Heavy Plate and vessels Ltd. (BHPV) (subsidiary of BHEL)
4.	Bharat Pumps and Compressors Ltd. (BPCL)
5.	Heavy Engineering Corporation Ltd. (HEC)
6.	HMT Ltd. (Holding Company with Tractor Division)
7.	HMT (Bearings) Limited (subsidiary of HMT)
8.	HMT Watches (subsidiary of HMT)
9.	HMT Chinar Watches (subsidiary of HMT)
10.	HMT Machine Tools (subsidiary of HMT)
11.	Hindustan Cables Ltd. (HCL)

12.	Instrumentation Ltd., Kota (ILK)
13.	Rajasthan Electronics & Instruments Ltd. (subsidiary of ILK)
14.	Richardson & Cruddas (1972) Ltd. (R&C)
15.	Scooters India Ltd.(SIL)
16.	Triveni Structurals Ltd. (TSL)
17.	Tungabhadra Steel Products ltd. (TSPL)
18.	NPPC
	(ii) NON-ENGINEERING ENTERPRISES
1.	Cement Corporation of India Ltd. (CCI)
2.	Hindustan Paper Corporation Ltd. (HPC)
3.	Hindustan Newsprint limited (subsidiary of HPC)
4.	Hindustan salts Ltd. (HSL)
5.	Sambhar salts Ltd. (SSL) (subsidiary of HSL)
6.	Hindustan Photo Films Manufacturing Co. Ltd. (HPF)
7.	Nepa Limited (NEPA)
8.	Tyre corporation of India ltd. (TCIL)
	(iii) CONSULTANCY/ SERVICE ENTERPRISES
1.	Bharat Bhari Udyog Nigam Limited (BBUNL)
2.	Braithwaite Burn & Jessop (BBJ) construction Co. Ltd. (subsidiary of BBUNL)

3.	Bridge & Roof company (India) Ltd.
4.	Engineering Projects (India) ltd. (EPI)
5.	HMT (International) Limited (subsidiary of HMT)
6.	Hooghly Printing Company Limited (subsidiary of AYCL)



## **ANNEXURE-III**

## ORGANOGRAM OF DEPARTMENT OF PUBLIC ENTERPRISES

#### CHAPTER - II

# OVERALL PERFORMANCE OF CENTRAL PUBLIC SECTOR ENTERPRISES (CPSEs) UNDER THE DEPARMENTOF HEAVY INDUSTRY

- 1. The Department of Heavy Industry is concerned with the development of the Engineering Industry viz. Heavy Engineering & Machine Tools, Heavy Electrical Engineering Industry and Automotive Industry besides 32 operating Central Public Sector Enterprises (CPSEs), three Autonomous Bodies in Auto Instrumentation Sectors viz. Automotive Research Association of India (ARAI), Fluid Control Research Institute (FCRI) and National Automotive Testing and Research & Development Infrastructure Project (NATRiP) Implementation Society (NATIS), which look after the National Automotive Testing and Research & Development Infrastructure Project, a Central Government funded project. The Enterprises under the Department produce vide range of products ranging from machine tools, industrial machinery, boilers, gas/steam/hydro turbines, turbo generators, electrical equipments, and railway traction equipment, pressure vessels, AC locomotives, prime movers, agricultural tractors and consumer products such as watches, cement, paper, tyres and, salts etc. The industries provide goods and services for almost all sectors of the economy including power, rail and road transport. The Ministry also looks after the Machine Building Industry and caters to the requirements of equipments for basic industries such as steel, non-ferrous metals, fertilizers, refineries, petrochemicals, shipping, paper, cement, sugar etc. The Department supports the development of a wide range of intermediate engineering products like castings, forgings, diesel engines, industrial gears and gear boxes.
- 2. The performance of the CPSEs of the Department is reviewed periodically at different levels against MoU targets, in order to take timely remedial measures to overcome the constraints. Various short-term and long-term measures are identified and action taken to improve the performance of CPSEs through restructuring including manpower rationalization wherever considered necessary, filling up of top level vacancies, close monitoring of major projects etc. As per the overall Public Sector policy of the Government, the profit making CPSEs are being strengthened by providing greater autonomy and the loss making CPSEs are being considered for revival/closure. Accordingly, a fresh look to identify companies under the Department which can be restructured and revived has been undertaken in consultations with BRPSE and other Ministries. Out of 28 CPSEs, revival/restructuring of 17 CPSEs have been approved by the Government.

### Performance for the year 2012-13 and Outlook for 2013-14

(i) In 2013-14 Central Public Sector Enterprises under DHI are targeted to achieve a production of Rs. 58335.32 crore as against anticipated the production of Rs. 54323.38 crore during year 2012-13. The aggregate target of Profit Before Tax (PBT) in 2013-14 is Rs. 5027.62 crore as against an aggregate profit (PBT) of Rs. 5610.97 crore (Anticipated) in 2012-13. Details of production and profit/loss are given in Table I & II respectively. Financial performance in 2012-13 does not include losses of sick unviable CPSEs where operations have been discontinued.

(ii)	Sick/loss making CPSEs under the Department of Heavy Industry have been/are being reviewed in the light of Public Sector Policy of
	the Government.

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#### Statement of Budget Estimate (SBE) 2013-114 (to be prepared in MS Excel only)

(Rs. in Crore)

S.No	Scheme	Annual Plan 2011-12		2 Annual Plan 2012-13 (BE)				Annual Plan 2012-13				Annual Plan 2013-14											
		Actual Expenditure		Actual Expenditure				BUI	DGET ESTI	MATE				Rev	rised East	imate			BUDGET ESTIMATE				
								Outlay	Earm	arked				Outlay	Earma	rked					Outlay	<b>Outlay Earmarked</b>	
				GBS	IEBR	Total	North	SCSP	TSP	GBS	IEBR	Total	North	SCSP	TSP	GB	S	IEBR	Total	North	SCSP	TSP	
								East						East							East		
		GBS	IEBR	Total													DBS	EAP					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24
(A)	Central Sector Scheme (CS)																						
(i)	Ongoing Scheme																						
1	National Automotive Testing	355.4		355.38	488.48	9.49	497.97	0.00	0.00	0.00	341.94	4.00	345.94	0.00	0.00	0.00	341.94	0.00	12.49	354.43	0.00	0.00	0.00
	and R&D Infrastructure Project																						
	(NATRIP)																						
2	Restructuring of CPSEs and	1.69	1132.83	1134.52	6.71	2072.29	2079.00	0.00	0.00	0.00	64.71	1423.58	1488.29	0.00	0.00	0.00	114.55	0.00	1781.59	1896.14	0.00	0.00	0.00
	project based support to																						
	CPSEs/Autonomous Bodies,																						
	,modernisation of Office,IT etc.																						
	as per details enclosed.																						
3	UP Paper Mill Project (UPPM)	0.00		0.00	0.01	0.00	0.01	0.00	0.00	0.00	0.01	0.00	0.01	0.00	0.00	0.00	0.01	0.00	0.00	0.01	0.00	0.00	0.00
4	Scheme for enhancement of	0.00		0.00	2.50	0.00	2.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	70.00	0.00	0.00	70.00	0.00	0.00	0.00
	Competitiveness in Capital																						
	Goods.																						
5	Scheme for North East Region	0.00		0.00	55.30	0.00	55.30	55.30	0.00	0.00	0.00	0.00	0.00		0.00	0.00	58.50	0.00	0.00	58.50	58.50	0.00	0.00
	(NPPC, CCI and AYCL)																						
	Total (A)	357.07	1132.83	1489.90	553.00	2081.78	2634.78	55.30	0.00	0.00	406.66	1427.58	1834.24	0.00	0.00	0.00	585.00	0.00	1794.08	2379.08	58.50	0.00	0.00
(B)	(B) Centrally Sponsored Scheme									Nil													
	(CSS)																						
(ii)	New Scheme																						
	Sub Total of (B)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL (A+B)	357.07	1132.83	1489.90	553.00	2081.78	2634.78	55.30	0.00	0.00	406.66	1427.58	1834.24	0.00	0.00	0.00	585.00	0.00	1794.08	2379.08	58.50	0.00	0.00

(Signature with seal of authorized representative of Planning Commission)

(Signature with seal of FA/authorized representative of Ministry/Department)

	Name of	The CPSE and the details of schemes	Annual Plan 2013- 14
A	(i)	Promotion of Automotive Sector including National Automotive Testing and Research & Development Infrastructure Project. (NATRiP).	354.43
		Sub-Total (A):-	354.43
В	Restruc	turing of CPSEs and Project Based Support to CPSEs/Autonomous Bodies.	
1	Restruct	uring of CPSEs under DHI.	
	(i)	HMT (Hldg.)	0.01
	(ii)	HMT(Bearings)	0.01
	(iv)	HMT (Watches)	0.01
	(v)	SIL	20.00
	(vi)	HPF	0.01
	(vi)	Nepa Ltd.	118.00
	(vii)	NPPC*	
		Sub-Total (1):-	138.04
2	Project 1	Based Support to CPSEs/Autonomous Bodies.	
(i)	Andrew	Yule & Company Limited (AYCL).	
	A(i)	Critical on going Schemes (Approved as on 31/03/2012	
	i)	Plantation & Augmentation of manufacturing & Support facilities for W.B. Tea Garden.	2.00
	ii)	Planation & Augmentation of manufacturing & support facilities for Assam Tea Gaardens under North East Sikkim Scheme.	6.00
	iii)	Product development and allied facilities at Electrical Division.	2.00
	iv)	Upgradation of facilities at Engineering Division.	1.00
		Total:	11.00
S.No.	Name of	the CPSE and the details of schemes	Annual Plan 2013-14

	A(ii)	New Scheme	
	(i)	Enhancement of Capacity & Rating of Transformer Production.	32.00
		Total:	
		Grand Total:-	43.00
(ii)	Bharat	Heavy Electricals Limited (BHEL):	
	A(i)	Scheme completed for 2012-13, likely to be completed during 2013-14, Spill over liability & beyond	
	1	Modernisation and Up-gradation of Hydro Machinery Development Station at Bhopal.	2.19
	2	Modernisation of capacitor Manufacturing & Testing Facilities at Bhopal.	0.83
	3	Capacity Augmentation of Electronic Modules at EDN Bangalore	1.48
		Total A(i)	4.50
	A(ii)	Critical on going Schemes (Approved as on 31/03/2013	
	I)	Capacity Equipment Fabrication Plant at Bhandara, Maharshtra.	235.26
	ii)	Capacity Augmentation Scheme at HPEP Hyderabad for gas turbine, steam turbine, Turbogeneartors ,pumps, oil rigs and pulverisers	93.89
	iii)	Capacity Establishment for Manufacture of 700MW Nuclear Turbine & auxillary products at Bhopal	59.78
	iv)	Capacity enhancement of AC Locomotive facilities at Jhansi.	37.36
	v)	Facilities for 270MW Generator Manufacturing.	34.14
	vi)	Transformer manufacturing & Testing Facilities for NE Agra project at Bhopal.	23.11
	vii)	Capacity Augmentation of CFFP for castings and forgings at CFFP	18.17
	viii)	Augmentation of PV Module Line Capacity to 26MW per annum at EDN Bangalore.	8.50
	ix)	Setting of Fabrication Plant at Jagdishpur including Township.	3.85
	x)	Setting up of Centralised Stamping Unit including township at Jagdishpur.	15.17
	xi)	Facilities Augmentation for Design and Manufacturing of Bus Ducts aat CFP, Rudrapur	3.55
	xii)	Capacity Augmentation Scheme at HPBP Trichy for Boilers and Valves.	16.03
	xiii)	Power Plant Piping unit for High Pressure Piping at Thirumayam	4.43
	xiv)	Modernisation of Facilities at ATP shop Trichy.	9.40

S.No.	Name of	the CPSE and the details of schemes	Annual Plan 2013-14
	(xv)	Capacity Augmentation Scheme at HEEP, Hardwar for Steam Turbine, Turbogenerator and fabrication.	14.35
	(xvi)	Capacity Augmentation of Electrical motors at Bhopal	11.59
	(xvii)	Cast Fabriced Funner and labyrinth of Francis Type Hydro Turbine at Bhopal.	3.56
	(xviii)	Other Schemes at Various Units.	2.31
	` ′	Total A(ii)	594.45
	A(iii)	Other	
		M&R	152.06
		T&W	36.71
		Tools & Plant& Enabling Works.	220.48
		Total A(iii)	409.25
		Sub Total A(i+ii+iii)	1008.20
	В	BHEL Subsidiaries	
	1	Capital Expenditure for modernisation scheme of BHPV.	200.00
	2	Capital Expenditure for Electrical machine Ltd., Kasaragod	17.00
		Sub Total (B)	217.00
	C	BHELJoint Ventures	
	3	NTPC-BHEL Power Project Ltd.	40.00
	4	Raichur Power Corpn Ltd.	80.00
	5	Nuclear JV with NPCIL	30.00
		Sub Total ( C)	150.00
		Grant Total of BHEL (A+B+C):	1375.20
(iii)	Bharat B	Shari Udyog Nigam Ltd. (BBUNL)	
	1	Legal expenses relating Jessop & company Ltd. & other cases etc.	0.03
(iv)	BBJ Con	struction Co. Ltd. (BBJ)	

	I)	Equipments required for major Bridge fabrication etc.	0.01
S.No.	Name of	f the CPSE and the details of schemes	Annual Plan 2013-14
(v)	Bharat l	Pumps Compressors Ltd. (BPCL)	
		Procurement of New Machines, Refurbishing of old machines, Modernisation of plant and buildings, computerization, software development enhancement of shop facilities.	8.00
(vi)	Bridge &	& Roof (India) Ltd. (B&R)	
		To purchase capital equipment for its construction activities	20.00
(vii)	Richard	son & Cruddas Ltd. (R&C)	
		Token provision	0.01
		Token provision	
(viii)	Tungabl	hadra Steel Products Ltd. (TSPL)	
		Token provision	0.01
(ix)	Heavy E		
	A(i)	Scheme Completed for 2012-13 likely to be completed during 2013-14, spill over liability, if any for 2014-15 and beyond.	
	i)	Installation of Sand Reclamation Unit at FFP	1.00
	ii)	Renovation of Heating & Heat Treatment furnaces. FFP	1.50
	iii)	Revamping of Cooling Towers- FFP	0.28
	iv)	Revamping of CNC Plano-Miller-HMBP	1.00
	v)	Upgradation of CNC system in WD-200 & Machining Centre (HMC)-HMBP	0.98
	vi)	Office equipment-HMBP	0.02
	vii)	Procurement of equipment for quality control-FFP	0.40
	viii)	Revamping of 6000 T Water Hydrauylic Press with 160 MT manipulator-FFP	20.00
	ix)	800 Kg Tyre mounted Hydraulic manipulator for 3 T Hammer-FFP	1.00
	x)	Balancing Facilities in 01 Shop-FFP	1.00
	xi)	Bend Saw Machine-FFP	0.35
	xii)	Renovation of Heat Treatment Furnaces in Medium forge-FFP	0.40
	xiii)	Revamping of APFC Panels-FFP	1.00
	xiv)	Upgradation of Pattern-FFP	0.10

	xv)	Upgradation of lift in Pattern Shop-FFP	0.07
S.No.		Name of the CPSE and the details of schemes	Annual Plan 2013-14
5.110.	xvi)	Renovation of CNC VTB (Inv no. 1262 of 010 shop)-HMBP	4.00
		Total (A)(i)	33.10
	A(ii)	Critical ongoing scheme as on 31.3.2013	
	i)	Renovation of Producer Gas Plant-FFP	1.00
	ii)	Modernisation of Shops (Roof Sheets & Drain Pipes)-FFP	1.00
	iii)	Technology transfer in selected areas of Steel, Mining etcHMBP	1.00
	iv)	General repair and overhaul of production equipment-HMBP	2.00
	v)	Repair of Structure & roof of plants & BldgsHMBP	1.00
	vi)	Repair of Building and structures-HMTP	0.30
	vii)	Heat Treatment Facility upgradation-HMTP	0.25
	viii)	Upgradation of Communication System, Computerisation and Networking of Activities-HQRS	1.00
	ix)	Office Equipment for Project Division-HQRS	0.50
	x)	Renovation of Building and other facilities-HQRS	0.20
	xi)	Reconditioning of Machine Tools with modernisation of Electrical Drive-FFP	1.00
	xii)	EOT Crane Renovation in 041-044 (10 Nos)-HMBP	1.25
	xiii)	PCs, Printer for Design, Engg., Process & Welding DeptHMBP	0.64
	xiv)	Software for Design Dept., HMBP-HMBP	1.00
	xv)	Welding Rectifier (20 nos)-HMBP	0.06
		Total (A)(ii):	12.20
	A(iii)	Scheme aimed at maximizing benefits from existing capacity as on 31.3.2013	
	i)	DC Conversion in Machine Tools-HMTP	0.15
	ii)	Digital measuring equipments-HMTP	0.05
	iii)	Installation of 30/35 T EAF-FFP	11.00

S.No.	Name of the CPSE and the details of schemes	Annual Plan 2013-14
iv)	Box Charging for Ferro-alloy in EAF-FFP	1.30
v)	Repair of Platfrom Structure-FFP	1.00
vi)	Electrical Grab (Rope Drive)-FFP	0.50
vii)	Repair/revamping of Aux, Hoist of Moulding Crane-3 nosFFP	1.00
viii)	Compressor 2652 m cu/hr-FFP	1.00
ix)	Pneumatic Conveyor for 02 Shop-FFP	1.50
x)	Revamping of 50T and 80T Cranes of 02 Shop-FFP	1.00
xi)	Repair of Electric Sub Station-FFP	1.00
xii)	Renovation of 60T Electric Arc Furnace-FFP	11.00
xiii)	Procurement of Cellox Oxygen determination in Liquid Steel-FFP	0.35
xiv)	Analyser for Hydrogen Measurement in Steel Melts-Hydrix-FFP	0.60
xv)	Carbon Injector Machine-FFP	0.03
xvi)	Shunter Pusher-FFP	0.12
xvii)	Continuous Sand Mixer (4 Nos.)-FFP	0.50
xviii)	Fork Lifts-FFP	0.15
xix)	Procurement of New Ingot Mould for Continuous Production-FFP	2.00
xx)	Installation of 3 nos. of Heating Furnaces in Medium Forge-FFP	3.00
xxi)	Installation of Static Induction Hardening Machine-FFP	4.00
xxii)	Technology upgradation for Melting, Casting and Forging-FFP	3.00
xxiii)	Phase wise reconditioning of all existing transformers (38 Nos.)-FFP	1.25
xxiv)	Renovation of Heat Treatment Furnace-FFP	1.00

			( In crof
S.No.		Name of the CPSE and the details of schemes	Annual Plan 2013-14
	xxv)	Swing Grinder 10 nosFFP	0.25
	xxvi)	Welding Machine-FFP	0.20
	xxvii)	Revamping of Cranes-FFP	0.50
	xxviii)	Replacement of Locomotive Shunter-FFP	2.90
	xxix)	Repair of Loco, Rail Tracks, Wagons-FFP	0.50
	xxx)	Repair of Boundry walls of entire FFP-FFP	2.00
	xxxi)	Watch Tower with search light, dragon light, vapour lamps with electric fiting-FFP	0.20
	xxxii)	Facilities Upgradation for recycling of water in Heavy Forge Area-FFP	0.75
	xxxiii)	Renovation CNC HBs installed in 01,02 & 044-HMBP	3.00
	xxxiv)	Remote Control for EOT Cranes (10 Nos)-HMBP	0.15
	xxxv)	Crane Renovation 65 Nos-HMBP	0.75
		Total (A)(iii):	57.70
	A(iv)	New Scheme	
	i)	Installation of Vertical Gear Hobbing machine-HMBP	2.50
	ii)	5T Dual Track Induction Furnace-FFP	3.00
	iii)	Installation of 2 nos. of CNC HB (01, 02 shops)-HMBP	5.00
	iv)	Installation of 2 nos. of Radial drilling Machine dia 80 (010, 043 Shop)-HMBP	2.00
	v)	Universal CNC Milling Machine in 030 Shop-HMBP	2.00
	vi)	Shearing Machine Capacity (32X250) in 041 Shop-HMBP	1.00
	vii)	EOT Crane (50T/10T) in SFW (02 Nos)-HMBP	1.50
	viii)	Briquetting Press New-HMBP	0.25
	ix)	CNC VTB Dia 2500 for SFW-HMBP	5.00

S.No.		Name of the CPSE and the details of schemes	Annual Plan 2013-14
	x)	CNC VTB Table Dia 1600 in 030 shop-HMBP	5.40
	xi)	CNC Horizontal Gear Hobbing M/c in 030 shop-HMBP	2.24
	xii)	Facilities creation for manufacture of LOCOs-HMBP/FFP	5.00
	xiii)	CNC retrofitting on VMC (DPR 213)-HMTP	0.32
	xiv)	Cylinderical Grinding Machine, swing 630 mm x length 5 m-HMTP	2.00
	xv)	Internal Grinding Machine, Swing dia 450mm x 4m length-HMTP	2.00
	xvi)	CNC Vertical Milling Machine, Table size 350 mm x 1200 mm (Qty2 nos.)-HMTP	1.00
	xvii)	Painting Chamber including equipments-HMTP	1.00
	xviii)	CNC Lathe, Swing 500 mm x 2m-HMTP	1.00
	xix)	Portable Drill Machine, Drilling capacity 50 mm (Qty3 nos.)-HMTP	1.00
		Total A(iv)	43.21
		Grand Total of HEC:	146.21
(x)	Instrum	entation Ltd. (IL) - Token Provision	0.01
(xi)	Rajastha	an Electronics& Instruments Ltd. (REIL)	
		Modernisation/Up-gradation of Electronics & IT Business Infrastructure.	3.00
(xii))	Scooters	India Ltd.(SIL)	
	i)	Business Revival Plan proposal (including Renewal & Replacement)	31.90
		Total:-	31.90
(xiii)	Hindusta	an Paper Corporation Ltd. (NPM&CPM)- Token provision	0.01
(xiv)	Hindusta	n Newsprint Limited (HNL)- Token Provsion	0.01
(xv)	Cement	Corporation of India Ltd. (CCI)	

S.No.		Name of the CPSE and the details of schemes	Annual Plan 2013-14
	i)	Bokajan Unit	74.88
	ii)	Banderdeva Unit	0.00
	iii)	Silcher Unit	3.00
	iv)	Tandur-Phas-I	35.41
	v)	Token provision	0.01
		Total:-	113.30
(xvi)	Hindust	tan Salts Ltd.Sambhar Salts Ltd.(HSL/SSL)	
, ,	1	Expansion of Salt Refinery at Gudha from 1 lak TPA to 2 lakh TPA-SSL	0.40
	2	Up-gradation of Salt Washery to Salt Refinery at khasgodha-HSL	0.30
	3	Enhancing Capacity of Salt upgradation Plant to 2 lakh TPA at Sambhar - SSL.	0.15
	4	Collection of High Quality Sub-soil Brine from high Yielding Brine Zones at the periphery of Sambhar Lake by establilsing infrastructure and its transportation through closed PVC Conduit to manufacturing areas at Sambhar, Nawa and other areas and also Rehabilitation and Construction of new Salt Production Area to increase the Production of Common Salt-SSL	0.30
	5	ERP Implmentation	0.10
	6	Modification in existing bromine plant with ISO Tanks which will reduce packaging storage & transportation cost Brome Plant-HSL	0.45
	7	Digging of Bore Well for Sub Soil Brine-SSL	0.10
	8	Construction of Reserch and Development Laboratory/Warehouse at Sitapura, Jaipur (Land already available with company)	0.20
	9	Maintenance of P.Way at Sambhar-SSL	1.00
		Total:-	3.00

S.No		Name of the CPSE and the details of schemes	Annual Plan 2013-14
(xvii)	Engineer	ring Projects (India) Ltd. (EPI)	
	(i)	Capital Expenditure	8.30
(xviii)	Fluid Co	ontrol Research Institute (FCRI)	
	1	Setting up of Tribology Research Laboratory	1.00
	2	Creation of a High pressure vale test facility to perform valve conefficent, pressure recovery	1.00
		factor and cavitation testing in control valve	
	3	Establishment of National Knowledge Resource Centre for Flow Product Industries.	0.30
	4	Automated Compressed Gas Cylinders test facility as per IS: 5844	0.30
	5	Inter Laboratory Comparison of Fluid Flow Facilities.	0.20
		Total:-	2.80
		Total B (2):-	1754.60
3	Informa	tion & Technology	1.50
4	Adversin	g & Publicity	0.50
5	Other Ad	lministrative Expenses	0.50
6	Professti	onal & Special Services	0.50
7	Modernis	sation of Offices	0.50
		Sub-Total (B)	3.50
С	Jagdishpi	ur U.P. Paper Mill Project (UPPM)	0.01
D	Scheme f	For enhancement of competitiveness in Capital Goods Industry.	
	(a)	Setting up of pre-competitive Technology Development Centre	20.00
	(b)	Setting up of 3 Common Facility Centres	20.00
	©	Technology Development Programme	15.00
	(d)	Skill Development	15.00
		Total:-	70.00
E	North Ea	st & Sikkim*	58.50

	Grand Total:	2379.08
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# \* Allocation to NPPC is from the NER earmarking of 10%.

### **OUTCOME BUDGET – 2013-14**

Sl.	Name of	Objective/Outcome	Outlay20	13-14	Quantifiable Deliverables	Processes/Timelines	Remarks/Ri
No.	Scheme/Programme		(Rs. crore	e)			sk Factors
			BS	IEBR			
1.	Promotion of Automotive Sector including National Automotive and R&D Infrastructure Project (NATRiP)	(i) To set up World class infrastructure to test vehicles and components against existing and emerging standards mandated by the Govt. to significantly enhanced vehicular safety, performance and ameliorated its impact on public health.  (ii) Deepening of automotive manufacturing in India, promoting larger value addition and thereby significantly enhancing employment generation in this sector.  (iii) India's emergence as a global outsourcing base for automobiles and auto components in furtherance of Auto Policy.	341.94	12.49	The project includes upgradation of existing facilities at Automotive Research Association of India (ARAI), Pune and at Vehicle Research and Development Establishment (VRDE); and setting up two new testing facilities in Northern and Southern part of the country and of test track as main components. In 2009-10 following activities are included:  (i) Civil work at various locations (ii) Ordering / receipt of equipments for various labs. (iii) Execution as per Detailed Project Implementation Report (DPIR)	ordering of equipment shall be	7 year project will be completed by end of 20122013

Sl.	Name of Scheme/	Objective/Outcome	Outlay2013	-14 (Rs.	Quantifiable Deliverables	Processes/Timelines	Remarks/Ris
No.	Programme		crore)				k Factors
			BS	IEBR			
2.	Restructuring of CPSEs/Autonomous Bodies and Project Based Support and schemes towards promotional measures, modernization of office, IT, NER including modernization of office, Professional & Spl.	The revival / restructuring of CPSEs will result in strong and effective CPSEs	173.50	1781.59	1. Putting up 28 CPSEs of DHI before Board for Reconstruction of Public Sector Enterprises (BRPSE) / Cabinet. 2. Implementation of Egovernance. 3. Development in the North Eastern Region.	28 CPSEs placed before BRPSE. Govt. have approved revival in case of 16 CPSEs. Revival/restructuring plans are under implementation.	The process of revival has been initiated after the approval of the Cabinet.
3.	Services etc.  Setting up of U.P. Paper Mill at Jagdishpur under HPC  Scheme for Enhancement of Capital Goods Sector.	Augmentation of Paper Production Capacity.	70.00	0.00	This would increase the capacity of HPC group of companies and improve its market share.  Development of Capital Goods industry including	Schemes would be provided plan support immediately after necessary approval.  Scheme to be operational for 5	The issue of allotment of land by UPSIDC is pending.
	of Capital Goods Sector.	TOTAL:	585.00	1794.08	Heavy Electrical Engineering, and Heavy Machine Tools Industry.	years.	& Growth of Capital Goods sector.

### FINANCIAL OUTLAYS AND PROJECTED, PHYSICAL IN RESPECT OF CPSES

## **OUTPUTS - OUTCOMES**

## 1. ANDREW YULE & COMPANY LIMITED

SlNo.	Important Projects in h	Sanctioned Cost	Scheduled Date of Completion	Total Cumulative Expenditure (Approx.) till the beginning of the year2013-14	Total Expenditure Planned during 2013- 14	Likely date of completion	Related output and outcome
1	2	3	4	5	6	7	8
1	Plantation and Augmentation of Manufacture and support facilities for Assam Tea Gardens	6.00 for 2012-13 6.00 for 2013-14	Mar-13	5.00	6.00	Mar -14	Enhancement in quality, product development and modernization.
2.	Plantation and Augmentation of Manufacture and support facilities for West Bengal Tea Gardens.	2.00 for 2012-13 2.00 For 2013-14	Mar-13	1.50	2.00	Mar -14	Enhancement in quality, product development and modernization.
3.	Product development and allied facilities at Electrical Division	1.50 for 2012-13 1.50 for 2013-14	Mar-13	0.80	2.00	Mar-14	Quality improvement and product development
4.	Upgradation of facilities at Engineering Division	1.50 for 2012-13 1.50 for 2013-14	Mar -13	0.30	1.00	Mar-14	Quality improvement and product development

SlNo.	Important Projects in hand	Sanctioned Cost	Scheduled Date of Completi on	Total Cumulative Expenditure (Approx.) till the beginning of the year2013-14	Total Expenditur e Planned during 2013-14	Likely date of completion	Related output and outcome
1	2	3	4	5	6	7	8
5.	Transformer Expansion	0.00 for 2012-13 32.00 for 2013-14		0.00	32.00	Mar-15	Enhancement of capacity and rating.
	Total	11.00 for 2012-13 43.00 for 2013-14		7.60	43.00		

Sl.No.	Name of PSE	Gross Bu	dgetary Support	Internal and Extra Resources	a Budgetary
	•	Plan	Non-Plan	2012-13	2013-14

1	ANDREW YULE & CO.LTD	0	0	7.60	43.00

# 2. BHARAT HEAVY ELECTRICALS LIMITED

(₹ In Crore)

S. No.	Important Projects in Hand	Sanc Cost	Scheduled Date of Completion	Total Cumulative Expenditure (Approx.) till beginning of year 2013-14	Total Expenditur e planned during 2013-14	of	Related Output & Outcome
1	2	3	4	5	6	7	8
A	Capital Expenditure in BHEL Manufacturing Units	/Divisio	ons/Regions				
<b>A</b> (i)	Capital Expenditure in Important Projects in Hand						
1	Capacity Augmentation Scheme at HPEP Hyderabad for gas turbine, steam turbine, Turbogenerators, Heat exchangers, pumps, oil rigs and pulverisers.	698	Mar-12	387	94	44144-1/1	Capacity Enhancement
2	Capacity enhancement of AC Locomotives at Jhansi	83	Mar-13	37	37	मार्च-14	Capacity Enhancement
3	Facilities for 270MW Generator Manufacturing at Hyderabad	43	Mar-13	4	34	H171-14	Capability building
4	Transformer Manufacturing & Testing Facilities for NE Agra project at Bhopal	46	Mar-13	19	23	L Chadal-17	Capability building
5	Capacity Augmentation at CFFP for castings and forgings at CFFP Hardwar	110	Mar-10	80	18	। তাপা5-1 <i>3</i>	Capacity Enhancement

6	Capacity Augmentation Scheme at HPBP Trichy for Boilers and Valves	485	Mar-12	356	16	मार्च-14 Capacity Enhancement
7	Capacity Augmentation Scheme at HEEP, Haridwar for Steam Turbine, Turbogenerator and fabrication	1338	Mar-12	999	14	मार्च-14 Capacity Enhancement
	Sub Total				237	

S. No.		Sanc Cost	Schedul ed Date of Complet ion	Total Cumulative Expenditure (Approx.) till beginning of year 2013-14	Total Expendit ure planned during 2013-14	Likely date of Compl etion	Related Output & Outcome
1	2	3	4	5	6	7	8
A (ii)	Total Capital Expenditure for BHEL Manufacturing year 2013-14 is Rs. 688 crores. Balance Rs. 451 crores M & R, T & W (Rs. 231 crs.) of Manufacturing Unit works (Rs. 220 crores) of Power Sector regions (const.	451					
	Total (A)	)			688		
В	Capital Expenditure in BHEL Subsidiaries						
1	Capital Expenditure for Modernisation Scheme of BHPV	231	Mar-13	24	200	मार्च-14	Modernisation
2	Capital Expenditure for Electrical Machines Limited, Kasargod	-	-	-	17		
	Total (B	)			217		
C	Capital Expenditure in BHEL -Joint Ventures						
1	NTPC- BHEL Power Projects ltd.				40		
2	Raichur Power Corp. Ltd.				80		
3	Nuclear JV				30		

Total (C)		150	
Grand Total (A+B+C)		1055	

(₹ In Crore)

S. No.	Name of PSE	Bu	Gross dgetary upport	Internal & Extra Budgetary Support
		Plan	Non-	
		1 Iaii	Plan	
1	BHEL			100 % from Internal
1		_	_	Resources

# 3. BHARAT BHARI UDYOG NIGAM LIMITED (BBUNL)

S.	Important	Sanctioned	Schedule	Schedule Cumulative Expenditure			Total	Likely date	Related output		
No.	Project in hand	Cost	date	of	(apprx.)	till	the	expenditure	of	& outcome	
			completion beginning of the year pla		planned during	completion					
					2013-14			2013-14			
	Nil		Not Applicable								

# 4. THE BRAITHWAITE, BURN & JESSOP CONSTRUCTION COMPANY LIMITED (BBJ)

(₹ In Crore)

S.	Important	Sanctioned	Schedule	<b>Cumulative Expenditure</b>	Total	Likely date	Related output
No	Project in	Cost	date of	(apprx.) till the	expenditure	of	& outcome
	hand		completion	beginning of the year	planned during	completion	
				2013-14	2013-14		
1	2	3	4	5	6	7	8
1.	Implementation	150.00	Expected to	1.4508 #	Nil	NA	Equipment/
	of addition,		be				machineries
	modification &		completed				procured for
	replacement		by March				various project
	(AMR)		2013				site & increase
							earning

<sup>#</sup> excluding Rs. 0.0492 lakhs committed/order placed & expected to be complete by March 2013

# 5. BHARAT PUMPS & COMPRESSORS LIMITED

(₹ In Crore)

S.No	Important	Sanctioned	Schedule	Total cumulative	Total	Likely dated	Retained
	Projects in	cost	dated of	expenditure	expenditure	of	output and
	hand		completion	(Approx.) till the	planned	completion	outcome
				beginning of the	during		

				year 2013-14	2013-14		
1	2	3	4	5	6	7	8
-	NIL	-	-	-	-	-	-

# 6. BRIDGE & ROOF CO. (I) LTD.

(₹ in Crore)

S.	Important	Sanctione	Schedule	Total	Total Expenditure	Likely Date of	Related Output and				
No	Projects in	d Cost	d Date of	Cumulative	Planned during	completion	Outcome				
	hand		Completi	Expenditure	2013-14	_					
			on	(Approx.) till							
				the Beginning							
				of the Year							
				2013-14							
1	2	3	4	5	6	7	8				
1											
	NOT APPLICABLE										

# 7. <u>CEMENT CORPORATION OF INDIA LIMITED</u>

(₹ in Crore)

01		G	6 1 1 1 1	T 10 11	m . 1	T '1 1 1 :	(X III Clote)
Sl.	Important	Sanctioned	Scheduled	Total Cumulative	Total	Likely date	Related output and outcome
No.	Projects in	Cost	dated of	Expenditure	Expenditure	of	
	hand		Completion	(Approx) till the	Planned during	Completion	
				beginning of the	2013-14		
				year 2013-14			
1	2	3	4	5	6	7	8
1	BOKAJAN EXPANSION	182.08	March, 2012	73.18	77.88	March,2014	Optimising and improving operational parameters with product mix having PPC production using dry fly ash with 100% capacity expansion from 1.98 lakh tonne per annum to 3.96 lakh tonne per annum. The capacity expansion includes setting up clinkerisation unit at Bokajan with additional grinding facility at Silchar.
2	TANDUR Phase –I Phase-II	19.11 66.15	March,2012 March,2014	8.61 0.00	10.50 24.91	March,2013 March,2014	Replacement of multi-cyclones by high efficiency ESP, production of PPC, replacement of mechanical packers by electronic packers, high efficiency classifier in VRM and replacement of pre-heater top stage cyclones, installation of new PLC etc.
	TOTAL			81.79	113.29		

# 8. ENGINEERING PROJECTS INDIA LTD. (EPI)

(₹ in Crore)

							( t iii croic)					
Sl.No.	Important	Sanctioned	Scheduled	Total Cumulative	Total	Likely date of	Related					
	Projects	cost	date of	Expenditure (Approx.) till	Expenditure	Completion	Output					
	in hand		completion	the beginning of the year	Planned during	_	and					
				2013-14	2013-14		Outcome					
1	2	3	4	5	6	7	8					
	Not Applicable											

# 9. <u>HMT Ltd & ITS SUBSIDIARIES</u>

(₹ in Crore)

Sl.No.	Name of the PSE	Important	Sanctioned	Scheduled	Total	Total	Likely Date	Related
		Projects in	Cost	Date of	cumulative	Expenditure	of	Output
		hand		completion	Expenditure	Planned during	Completion	and
					(Approx.)	2013-14		Outcome
					till the			
					beginning			
					of the year			
					2013-14			
	1	2	3	4	5	6	7	8
1	HMT Limited							
2	HMT Machine Tools				NIL			
	Limited							
3	HMT Watches							
	Limited							
4	HMT Chinar Watches							
	Limited							
5	HMT Bearings							
	Limited							
6	HMT International							
	Limited							

(₹ in Crore)

Sl. No.	Name of the PSE	Gross Budge	tary Support	Internal	and	Extra	Internal	and	extra
				Budgetary	Budgetary Resources		Budgetary Resources		es
		Plan	Non-Plan						
1	HMT Limited	347.93							
2	HMT Machine Tools Limited	40.01							
3	HMT Watches Limited	203.58							
4	HMT Chinar Watches Limited	0.01							
5	HMT Bearings Limited	26.81							
6	HMT International Limited	Nil							

# 10. HEAVY ENGINEERING CORPORATION LTD. (HEC)

Sl No	Important Projects in Hand	Sanctio ned	Scheduled date of completion	Total Expenditure (approx) till the	Likely Expenditure	•	Related output and outcome				
		Cost		Beginning of the Year 2013-14	planned during 2013-14	completion					
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)				
	(a) Upgradation of Melting and Casting Area (02 Shop of FFP)										
1	Installation of Sand Reclaimation Unit	2.00	फरवरी-2013	0.00	2.00	सितम्बर- 2013	Reduction in Mould				
2	Pneumatic Conveyor for 02 Shop	1.50	जनवरी-2014	0.00	1.50	जनवरी- 2014	Preparation time thereby increased production of				
3	Continuous Sand Mixer	0.50	फरवरी-2014	0.00	0.50	फरवरी-2014	Casting				

Sl No	Important Projects in Hand	Sanctio ned Cost	Scheduled date of completion	Total Expenditure (approx) till the Beginning of the Year 2013-14	Likely Expenditure planned during 2013-14	of completion	Related output and outcome
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
4	Electrical Grab (Rope Drive)	0.50	दिसम्बर-2013	0.00	0.50	दिसम्बर- 2013	
5	Compressor 2652 m cu/ hr	1.00	नवम्बर-2013	0.00	1.00	नवम्बर- 2013	
6	Installation of Casting Simulation software	0.80	मार्च-2012	0.80	0.00	Completed in Feb-13. Pay-ment is yet to be made	
7	Installation of 40/35 T EAF	40.00	मार्च-2014	0.00	40.00	जून-2014	Liquid Metal
8	Renovation of 60T Electric Arc Furnace	35.00	मार्च-2014	0.00	35.00	मार्च-2015	production of 3000T PM from
9	Box Charging for Ferroalloy in EAF	1.30	फरवरी-2014	0.00	1.30	मार्च-2014	present level of average 900T PM
10	Procurement of Cellox Oxygen determination in Liquid Steel	0.35	अक्तूबर-2013	0.00	0.35	अक्तूबर-2013	
11	Analyser for Hydrogen Measurement in Steel Melts-Hydrix	0.60	अक्तूबर-2013	0.00	0.60	अक्तूबर-2013	Quality Steel Production
12	Carbon Injector Machine	0.03	जनवरी-2014	0.00	0.03	जनवरी-2014	
13	Revamping of Cooling Towers	0.28	जनवरी-2014	0.00	0.28	जनवरी-2014	Required to achieve above parameters

14	Repair of Platfrom Structure	3.00	In phases (upto Dec-14)	0.00	1.00	दिसम्बर-2014	
Sl No	Important Projects in Hand	Sanction ed Cost	Scheduled date of completion	Total Expenditure (approx) till the Beginning of the Year 2013-14	Likely Expenditure planned during 2013-14	of	Related output and outcome
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
15	Revamping of 50T and 80T Cranes of 02 Shop	1.00	जनवरी-2014	0.00	1.00	जनवरी-2014	
16	Repair/ revamping of Aux. Hoist of Moulding Crane - 3 nos.	1.00	जनवरी-2014	0.00	1.00	जनवरी-2014	
17	Shunter Pusher	0.12	दिसम्बर-2013	0.00	0.12	दिसम्बर-2013	
18	Fork Lifts	0.15	दिसम्बर-2013	0.00	0.15	दिसम्बर-2013	
19	Repair of Electric Sub station	1.00	दिसम्बर-2013	0.00	1.00	दिसम्बर-2013	
20	Procurement of New Ingot Mould for Continuous Production	8.00	जनवरी-2015	0.00	4.00	जनवरी-2015	Increase in Forge Production
	Sub Total (a) of FFP	98.13		0.80	91.33		
	(b) Upgradation of Melti	ng and Cas	sting Area (01 Shop	of FFP)			
21	6T Dual Track Induction furnace	3.00	फरवरी-2014	0.00	3.00	फरवरी-2014	Increased
22	Balancing facilities in 01 Shop	2.00	दिसम्बर-2013	0.00	2.00	दिसम्बर- 2013	production of small castings
	Sub Total (b) of FFP	5.00		0.00	5.00		
	(c) Upgradation of Forgi	ng Area (0	3 Shop of FFP)				
	Conversion of 2650 T Press to Oil Hydraulic from Water Hydraulic (7.68 is including 2.68 of	5.00	जून-2011	7.68	0.00	Completed in Oct-2012	Increased forge production with reduced machining allowances

	2011-12 which was paid in 2012-13)											
Sl No	*	Sanctione d Cost	Scheduled date of completion			Likely Expenditure planned during 2013-14	completion	Related output and outcome				
(1)	(2)	(3)	(4)		(5)	(6)	(7)	(8)				
24	Installation of Compressors	1.00	फरवरी-2013	3	0.00	1.00	जून-2013					
25	Renovation of Heating & Heat Treatment Furnaces	1.90	जनवरी-2014	4	0.00	1.90	जनवरी-2014					
26	Conversion of Producer Gas Fired Furnace to LPG Fired Furnace	8.00	2 nos. by Mar 3 <sup>rd</sup> by June 20 4 <sup>th</sup> by June 20	14	0.00	4.00	1 <sup>st</sup> by July-13 2 <sup>nd</sup> by Dec- 2013					
27	Installation of 2 nos. Uraca Pump	6.50	मार्च-2013		0.00	6.50	फरवरी-2014					
28	Revamping of 6000 T Water Hydrualic Press with 160 MT manipulator	92.00	मार्च-2014		0.00	92.00	जून-2014					
29	800Kg Tyre mounted hydraulic manipulator for 3 T Hammer	2.00	अक्तूबर-201	3	0.00	2.00	अक्तूबर-2013					
30	Band Saw Machine	0.35	दिसम्बर-201	.3	0.00	0.35	दिसम्बर-2013					
31	Installation of 3 nos. of Heating Furnaces in medium Forge	12.00	अगस्त-2014	4	0.00	6.00	अगस्त-2014					
	Sub Total (c) of FFP	128.75			7.68	113.75						
	(d) Modernisation of M	(d) Modernisation of Machine Shop (FFP)										

32	Reconditioning of Machine Tools with modernisation of Electrical Drive	4.00	In phases (Upto (2015)	Oct-	0.00	1.00	अक्तूबर-2015	Required to meet the targeted production machined castings and forgings
Sl No	Important Projects in Hand	Sancti oned Cost	Scheduled date of completion	(appr Begin	Expenditure rox) till the ning of the r 2013-14	Likely Expenditure planned during 2013-14	completion	Related output and outcome
(1)	(2)	(3)	(4)		(5)	(6)	(7)	(8)
33	Converison of DC Drive to AC VFD System of one no. of EOT Crane	0.26	जनवरी-2013		0.00	0.26	अगस्त-2013	
34	Procurement of Lathe LC 100/8M with accessories	3.50	मार्च-2013		0.00	3.50	मार्च-2014	
35	Inductor for LFIH 720	0.40	मार्च-2013		0.00	0.40	अक्तूबर-2013	
36	Installation of Static Induction Hardening Machine	12.00	मार्च-2014		0.00	12.00	जुलाई-2014	
	Sub Total (d) of FFP	20.16			0.00	17.16		
	(e) Technology Upgradat	ion (FFP	)					
37	Technology upgradation for Melting, Casting and Forging	10.00	मार्च-2014		0.00	10.00	मार्च-2014	Increase in production of Liquid metal, casings, forgings
38	Procurement of Equipment for Quality control	0.40	फरवरी-2014		0.00	0.40	फरवरी-2014	Reduction in rejection and rework. Image building of quality supplier
	Sub Total (e) of FFP	10.40			0.00	10.40		

39	Renovation of Transformers at 132/33 KV Substation	0.65	अगस्त-2012	अगस्त-2012		0.00	Completed in Sep-2012	Uninterrupted power supply and reduction in energy
40	Revamping of APFC Panels	1.00	फरवरी-2014		0.00	1.00	फरवरी-2014	cost
Sl No	Important Projects in Hand	Sancti oned Cost	of completion (appro- Beginn Year		-	ox) till the Expenditure planned		Related output and outcome
(1)	(2)	(3)	(4)		(5)	(6)	(7)	(8)
41	Phase wise reconditioning of all existing transformers (38 Nos.)	2.50	In phases (by Oct-	In phases (by Oct-2014)		1.25	In phases (by Oct-2014)	
	Sub Total (f) of FFP	4.15				2.25		
	(g) Renovation of Fetling	<b>Shop (05</b>	) of FFP					
42	Short Blasting Machine 12&25T	0.20	मार्च-2013		0.00	0.20	फरवरी-2014	
43	Renovation of Heat Treatment Furnace	1.00	मार्च-2014		0.00	1.00	जून-2014	Timely / faster
44	Swing Grinder 10 nos.	0.25	फरवरी-2014		0.00	0.25	फरवरी-2014	cleaning of Castings
45	Welding Machine	0.20	अक्तूबर-2013	}	0.00	0.20	अक्तूबर-2013	Custings
46	Revamping of Cranes	1.00	दिसम्बर-2013	3	0.00	0.50	दिसम्बर-2013	
	Sub Total (g) of FFP	2.65			0.00	2.15		
	(h) Upgradation of Service	e Area, l	ogistic, security sys	tem etc.	(FFP)	·		
47	Renovation of Producer Gas Plant	10.00	In phases (upto De	ec-14)	0.45	8.05	In phases (upto Dec-14)	Uninterrupted gas supply to maintain the forging cycle
48	Modernisation of Shops (Roof Sheets & Drain	10.00	In phases (upto 2 17)	In phases (upto 2016- 17)		2.00	In phases (upto 2016-17)	

	Pipes)						
49	Effluent Water	3.00	मार्च-2013	0.00	3.00	जुन-2013	
	Treatment Plant					X	

Sl No	•	Sanctione d Cost	Scheduled date of completion	Total Expenditure (approx) till the Beginning of the Year 2013-14	Likely Expenditure planned during 2013-14	completion	Related output and outcome
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
50	Repacement of Locomotive Shunter	2.90	फरवरी-2014	0.00	2.90	फरवरी-2014	Smooth inter-shop, interplant and within shop material movement
51	Repair of Crane Tracks	2.00	In phases (upto 2014-15)	0.00	1.00	जनवरी-2015	
52	Repair of Loco, Rail Tracks, Wagons	1.00	In phases (upto Dec-2014)	0.00	0.50	In phases (upto Dec-2014)	
53	Repair of Boundry walls of entire FFP	5.00	In phases (upto Dec-2015)	0.00	2.00	In phases (upto Dec-2015)	
54	Watch Tower with search light, dragon light, vapour lamps with electric fiiting	0.20	मार्च-2014	0.00	0.20	जून-2014	Security of Assets
55	Facilities upgradation for recycling of water in heavy forge area	0.75	फरवरी-2014	0.00	0.75	फरवरी-2014	Saving in Cost of water consumption
56	Upgradation of Pattern	0.10	दिसम्बर-2013	0.00	0.10	दिसम्बर-2013	Timely mould
57	Upgradation of Lift in Pattern Shop	0.07	सितम्बर-2013	0.00	0.07	सितम्बर-2013	preparation
	Sub Total (h) of FFP	35.02		2.45	20.57		
	Total (FFP)	304.26		11.58	262.61		
<b>F</b> 0	Facilities/Technology Upgrada			0.00	2.50		D
58	Technology transfer in selected areas of Steel, Mining etc.	7.00	मार्च-2015	0.00	2.50	मार्च-2015	Business of steel Plant items
59	General repair and overhaul of production equipment	21.00	In phases (upto 2015-16)	0.50	9.00	अक्तूबर-2016	Increased production to 20% annual growth

Sl No	Important Projects in Hand	Sanctione d Cost	Scheduled date of completion	(appı Begin	Expenditure rox) till the ming of the r 2013-14	Likely Expenditure planned during 2013-1	completion	Related output and outcome
(1)	(2)	(3)	(4)		(5)	(6)	(7)	(8)
60	Repair of structure & roof of Plants & Bldgs.	2.50	In phases (upto D 2016)	ec-	0.20		In phases (upto Dec-2016)	
61	Replacements of unserviceable material handling equipment like Fork Lifters, Dumper etc.	0.70	मार्च-2014		0.20	0.50	मार्च-2014	
62	Precision Electronic Instruments (Phase - II)	0.16	दिसम्बर-2012	,	0.16		Completed in Dec2012	
63	Installation of Vertical Gear Hobbing Machine	30.00	अक्तूबर-2014		0.00	2.50	अक्तूबर-2014	
64	Revamping of CNC Plano- Miller	2.50	मार्च-2014		0.00	2.50	मार्च-2014	
65	CNC Flame Cutting Machine (041 Shop)	2.20	मार्च-2013		0.00	2.80	दिसम्बर-2013	
66	Renovation of CNC VTB (Inv no. 1262 of 010 Shop)	8.00	मार्च-2014		0.00	8.00	मार्च-2014	
67	Renovation CNC HBs installed in 01,02 & 044	9.00	1 <sup>st</sup> by Mar-2014. 2 <sup>nd</sup> by Mar-2015	1 & 3 <sup>rd</sup>	0.00		1 <sup>st</sup> by Mar-2014. 2 <sup>nd</sup> & 3 <sup>rd</sup> by Mar-2015	
68	Installation of 2 nos. of CNC HB (01, 02 shops)	40.00	1 <sup>st</sup> by Mar-2014. 2 Oct-2014	nd by	0.00		1 <sup>st</sup> by Mar-2014. 2 <sup>nd</sup> by Oct-2014	
69	Installation of 2 nos. of Radial drilling Machine dia 80 (010, 043 Shop)	2.00	मार्च-2014		0.00	2.00	मार्च-2014	

Sl No	Important Projects in Hand	Sanctione d Cost	of completion (appr Begin		Expenditure rox) till the uning of the r 2013-14	Likely Expenditure planned during 2013-	completion	Related output and outcome
(1)	(2)	(3)	(4)		(5)	(6)	(7)	(8)
70	Welding Rectifier (20 nos)	0.30	In phases (upto Oct	t-2016)	0.06	0.06	In phases (upto Oct-2016)	
71	Remote Control for EOT Cranes (10 Nos)	0.30	अक्तूबर-2013	3	0.15	0.15	अक्तूबर-2013	
72	Universal CNC Milling Machine in 030 Shop	2.00	मार्च-2014		0.00	2.00	मार्च-2014	
73	Shearing Machine Capacity (32 x 250) in 041 Shop	1.00	फरवरी-2014		0.00	1.00	फरवरी-2014	
74	EOT Crane Renovation in 041-044 (10 Nos)	5.00	In phases (upto N 2015)	Mar-	0.20	1.25	In phases (upto Mar-2015)	
75	EOT Crane (50T/10T) in SFW (02 Nos)	3.00	1 <sup>st</sup> by Jan-201 2 <sup>nd</sup> by Dec-20		0.00	1.50	1 <sup>st</sup> by Jan-2014 2 <sup>nd</sup> by Dec-2015	
76	Furnace Trolley and Furnace renovation in 041-042	0.30	फरवरी-2013		0.00	0.30	अक्तूबर-2013	
77	Facility Upgrdation in Design, Engg. & Process Dept	0.70	मार्च-2013		0.00	0.70	अक्तूबर-2013	
78	PCs, Printer for Design, Engg., Process & Welding Dept	1.35	In phases (upto I 2015)	Dec-	0.00	1.02	दिसम्बर-2015	
79	Softwares for Design Dept., HMBP	2.61	मार्च-14		0.43	2.18	मार्च-2014	
80	Crane Renovation	3.00	In phases (upto M 2017)	larch-	0.00	0.75	In phases (upto March-2017)	
81	Briquetting Press New	0.25	सितम्बर-201	3	0.00	0.25	सितम्बर-2013	

Sl No	Hand	Sanctioned Cost	Scheduled date of completion	(approx) till the Beginning of the Year 2013-14	Likely Expenditure planned during 2013-14	completion	Related output and outcome
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
82	CNC VTB Dia 2500 for SFW	20.00	दिसम्बर-2014	0.00	10.00	दिसम्बर-2014	Productivity Improvement thereby Production and Delivery
83	CNC VTB Table Dia 1600 in 030 shop	5.50	मार्च-2014	0.00	5.50	मार्च-2014	
84	CNC Horizontal Gear Hobbing M/c in 030 shop	27.68	मार्च-2015	0.00	2.30	अगस्त-2015	
85	Facilities creation for manufacture of LOCOs	20.00	मार्च-2015	0.00	10.00	मार्च-2015	New Business Development in Transport Sector
	Total (HMBP)	218.05		1.90	92.76		
	Facilities/Technology U	pgradation ir	ı HMTP				
86	Upgradation of CNC system in WD-200 & Machining Centre (HMC)	0.98	मई-2012	0.10	0.88	HMC- Mar- 2013 WD200- Feb2014	Improved productivity & timely delivery
87	Repair of Building and structures	0.60	जून-2012	0.00	0.30	मार्च-2014	Safe working condition
88	DC Conversion in Machine Tools	0.40	फरवरी-2013	0.15	0.15	जून-2014	Increased availability, enhanced output
89	Digital measuring equipments	0.10	जनवरी-2013	0.00	0.05	दिसम्बर-2013	Timely defect detection enabling timely correctives. Image of Quality

								Goods Supplier
Sl No	Important Projects in Hand	Sanctioned Cost	Scheduled date of completion	(appr Begin	Expenditure rox) till the uning of the r 2013-14	Likely Expenditure planned during 2013-14	completion	Related output and outcome
(1)	(2)	(3)	(4)		(5)	(6)	(7)	(8)
90	Heat Treatment Facility upgradation	0.40	जुलाई-2013		0.00	0.40	जुलाई-2013	Quality and productivity improvement
91	Office Equipment	0.05	जून-2012		0.03	0.02	जून-2013	
92	CNC retrofitting on VMC (DPR 213)	0.32	जून-2012		0.00	0.32	नवम्बर-2013	
93	Change of Drive & CNC System of CNC Gear Shaper	0.14	अप्रैल-2012		0.13	0.00	Completed in Dec-2012	Increased availability,
94	Upgradation / Modernisation of various machine tools	0.40	दिसम्बर-2012	,	0.00	0.40	अक्तूबर-2013	enhanced output
95	Cylinderical Grinding Machine, swing 630 mm x length 5 M	4.00	मार्च-2013		0.00	4.00	मार्च-2014	Quality Products.
96	Internal Grinding Machine, Swing dia 450mm x 4 M length	4.00	मार्च-2013		0.00	4.00	मार्च-2014	Image of Quality Goods Supplier
97	CNC Vertical Milling Machine, Table size 350 mm x 1200 mm (Qty - 2 nos.)	2.00	मार्च-2013		0.00	2.00	मार्च-2014	Increased productivity and Production
98	Painting Chamber including equipments	2.00	मार्च-2013		0.00	2.00	मार्च-2014	Troduction

99	DRO fitting on conventional machine tools (9 nos.)	0.09	अप्रैल-2012		0.09	0.00	Completed in Nov-2012	
100	CNC Lathe, Swing 500 mm x 2 M	2.50	मार्च-2013		0.00	2.50	मार्च-2014	
Sl No	Important Projects in Hand	Sanctioned Cost	Scheduled date of completion	(app Begir	Expenditure rox) till the ming of the ar 2013-14	Likely Expenditure planned during 2013-14	completion	Related output and outcome
(1)	(2)	(3)	(4)		(5)	(6)	(7)	(8)
101	Portable Drill Machine, Drilling capacity 50 mm (Qty - 3 nos.)	1.00	मार्च-2013	मार्च-2013		1.00	मार्च-2014	
102	Miscellaneous Items for Continuous Production	0.10	As per requirem	ent	0.00	0.10		
103	Equipment and Software for Design Department	0.10	जून-2012		0.00	0.10	जुलाई-2013	
104	11 KV overhead line (FFP to HMTP)	0.23	फरवरी-2013		0.29	0.00	Completed in Nov-2012	Separate Power supply line for uninterrupted power supply to HMTP
	Total (HMTP)	19.41			0.79	18.22		
	Upgradation of Commu	nication syst	em, Buildings, Offic	ce Equi	pment at Cor	p Office		
105	Upgradation of Communication System, Computerisation and Networking of Activities	9.90	सितम्बर-2015	5	0.70	2.40	सितम्बर-2015	Better control resulting in growth of Production

106	Office Equipment for Project Division	1.00	मार्च-2015	0.02	0.50	मार्च-2015	
107	Renovation of Building and other facilities	0.85	In Phases	0.20	0.20	In phases	
	Total (Corp. Office)	11.75		0.92	3.10		
	Total (HEC)	553.47		15.19	376.69		

### 11. HINDUSTAN PAPER CORPORATION LTD. (HPCL)

S. No	Important Projects in hand	Sanctioned Cost	Scheduled date of Completion	Total Cumulative Expenditure till the beginning of the year 2013-14	Total Expenditure Planned during 2013- 14	Likely Date of Completion	Related Output and Outcome
1	2	3	4	5	6	7	8
1	Conversion of Chlor Alkali Plant from Mercury Cell to Membrane Cell (For HPC)	46.00	The Project got stalled due to paucity of Fund	3.16	3.16	18 months from the date of Commencement	This is pure environmental related project for which CPCB is pressing very hard.
2	Up-gradation of De- inking Plant at <b>HNL</b>	40.00	The Project is yet to be started	Nil	2.50	By September, 2014	It will help generating more pulp required for manufacture of Writing & Printing Paper.

Note: HPC & HNL both have asked for Budgetary Support for Completion of the Project and the same is yet to be received.

S.	Name of the		2	011-12	2013-13 (Upto Dec. 2012)			
No.	Scheme/ Programme	Target Achievement		Reasons for Variations	Target Achiev ement		Reasons for Variations	
1	2	3(i)	<b>3(ii)</b>	3(iii)	4(i) 4(ii)		4(iii)	
1	HPC Units	40.87	0.53	Paucity of Fund due to sub- optimal capacity utilization at CPM due to gregarious flowering of Bamboo and consequent losses.	74.30	0.34	Paucity of Fund due to sub- optimal capacity utilization at CPM due to gregarious flowering of Bamboo and consequent losses.	
2	HNL	8.50	0.21	Owing to high escalation of the project cost, it was decided at the HNL Board to defer implementation of EDP.	10.33	Nil	Owing to high escalation of the project cost, it was decided at the HNL Board to defer implementation of EDP.	

3	Jagdishpur Paper Mills		Nil	Project did not commence due to non availability of required Land from UPSIDC.	35.00	Nil	Project did not commence due to non availability of required Land from UPSIDC
4	NPPC	39.90 @	Nil	The Revival & Up-gradation Plan of NPPC was under active consideration of GoI	331.92 @	Nil	The Revival & Up-gradation Plan of NPPC has been passed through PIB in a meeting held on 05.10.2012

<sup>@ =</sup> Rs. 39.90 &Rs. 331.92 crore has been provided in the Annual Plan 2011-12 for NE Region & Sikkim but no allocation has been made for NPPC separately.

### 12. HINDUSTAN PHOTOFILMS MANUFACTURING LTD. (HPF)

(`In crore)

S.	Important	Sanctioned	Schedule date	Cumulative	Total ex	penditure	Likely	Related
No.	Project in hand	Cost	of completion	<b>Expenditure</b> (apprx.)	planned	during	date of	output &
			_	till the beginning of the	2013-14		completion	outcome
				year 2013-14			_	
1	2	3	4	5	6		7	8
1.				NIL				

### 13. HINDUSTAN SALTS LIMITED (HSL)

Sl.	Important	Projects	Sanct	Scheduled	Total	Total	Likely	Related output and Outcome
No	in hand		ioned	dated of	Cumulative	Expenditure	Date of	
			Cost	Completion	<b>Expenditure</b> till	Planned	Completi	
				_	the beginning of	during	on	
					the year 2013-14	2013-14		

cheme is meant for development w Kyars and Pans in Gudha and	
new Kyars and Pans in Gudha ar	
•	
areas for enhancing the salt	
ction.	
4 F 1 C 4 C D 1 4	
save the Fuel Cost of Production romine at KOD HSL by Rs.	
0.00 PMT by replacing the F.Oil.	
With replacement of Multi Fuel	
r at SSL (GSR) the cost will be	
down by Rs. 250.00.	
With replacement of Multi Fuel	
r at Salt Upgradation Plant the	
will be come down by Rs. 200	
(approx)	
ed output and Outcome	
8	
mplementation of mechanization	
raction and haulage will not only	
ove the productivity as well as the	
y of product also it will reduce	
dependency on manpower	
yment and give immediate is to the company.	
tilize the full capacity of salt	
ection. The company planned to	
l Salt Refinery of 2 lakh MT	
s root V	

			Capacity per annum at Nawa and in view of present market scenario company can also sale the Refined Salt at cheaper rate to northern area of
			country due to less transportation cost.

# 14. HINDUSTAN CABLES LTD.(HCL)

(`In crore)

Sl.No.	Important	Sanctioned	Sanctioned	Total	Total	Likely date of	Related output					
	Project in	cost	date of	Cumulative	Expenditure	completition	and outcome					
	hand		Completion	Expenditure	planned							
				(Approx.) till	during 2013-							
				the beginning	14							
				of the year								
				2013-14								
1	2	3	4	5	6	7	8					
	NIL											

### 15. INSTRUMENTATION LIMITED, KOTA(ILK)

Sl.No.	Important Project in hand	Sanctioned cost	Sanctioned date of Completion	Total Cumulative Expenditure (Approx.) till the beginning of theyear 2013-14	Total Expenditure planned during 2013- 14	Likely date of completition	Related output and outcome					
1	2	3	4	5	6	7	8					
	NIL											

(`in crore)

S.No.	Name of Scheme Programme		Outlay 20012-13	<b>\</b> *		Quantifiable/* Deliverables/	Projected Outcomes	Processes/	Remarks/		
	2 2 og: wante	Objective/ Outcome	Non Plan Budget	Plan Budget	Complementary Extra- Budgetary Resources	Physical Oupputs		Timeless	Risk Factors		
1	2	3		4		5	6	7	8		
			4(i)	4(ii)	4(iii)						
1.	Panel Facility Upgradation	Upgradation	-	4.00	Nil			NA	-		
2.	Telcome-Max Next Generation	Upgradation	-	2.00	Nil			NA	_		
3.	Defence-RPL Dosimeter	Upgradation	-	1.65	Nil	A	В	NA	-		
4.	Railway-LED bases Display	Upgradation	-	1.50	Nil			NA	-		
	System										
	Total			9.15							
	* As No Plan funds alloca	ted in 2012-13,	therefore	, Annual I	Plan Scheme of 2012	2-13 shifted to 2013	3-14.				
	No Plan Fund realeased in	n 2012-13.									
	A. This will help the Company to meet the present market demand and will be able to meet the tender specifications etc										
	B. This will help in enhan	cing the busine	ess of the	Company.							

# 16. NEPA LIMITED

S.No	Important Projects in hand	Sanctioned cost	Scheduled date of completion	Total cumulative expenditure(approx) till the beginning of the year 2013-14	Total expenditure planned during 2013- 14	Likely date of completion	Related output and outcome
1	2	3	4	5	6	7	8
1	PM2 renovation	30.85	In one year	Depending upon the fund received from DHI	98 Crore for all schemes in col 2	Same as Col 4	Note may be followed
2	Installation of DIP2	39.26	In one year			Same as Col 4	do
3	Renovation of CPP3	6.34	In one year			Same as Col 4	do
4	Electrical distribution work for 1, 2 & 3	8.48	In one year in continuation of work 1, 2 & 3			Same as Col 4	do
5	Instrumentation work for 1, 2 & 3	11.63	In one year in continuation of work 1, 2 & 3			Same as Col 4	do
6	Infrastructure & Misc.	1.44			_		

#### Note:

- 1. Capacity & runnability of PM-II will improve
- 2. Brightness of one street will be increased
- 3. Getting stable power supply & reduce shut down period
- 4. Same as 3
- 5. Same as 3

### 17. RICHARDSON & CRUDDAS (1972) LTD

S.No.	Important	Sanctioned	Scheduled	Total Cumulative	Total	Likely Date of	Related
	Projects in	Cost	Date	Expenditure	Expenditure	Completion	Output
	hand		Of	(Approx.) till the	Planned		And
			completion	Beginning of the year	During		Outcome
				2013-14	2013-14		
1	2	3	4	5	6	7	8
	Nil	Nil	Nil	Nil	Nil	Nil	Nil
1	Nil	Nil	Nil	Nil	Nil	Nil	Nil

# 18. RAJASTHAN ELECTRONIC & INSTRUMENTS LTD.

(`In crore)

S.No.	Important	Sanctioned	Scheduled	Total Cumulative	Total	Likely Date of	Related	
	Projects in	Cost	Date	Expenditure	Expenditure	Completion	Output	
	hand		Of	till the Beginning of the	Planned		And	
			completion	year 2013-14			Outcome	
1	2	3	4	5	6	7	8	
	Not Applicable							

Sl.No.	Name of PSE	Gross Budgetary Support		Internal and Extra	Budgetary Resources
		Plan	Non-Plan	2012-13	2013-14
1	Rajasthan Electricals & Instruments Ltd, Jaipur	0	0	0	3.00

S.No.	Name of Scheme/Progra mme	Objective/Outc ome	Outlay 20	013-14		Quantifiable Deliverables/Ph ysical Output	Projected outcomes	Process/ Timelin es	Remarks/ Risk Factors
1	2	3	4(i)	4(ii)	4(iii)	5	6	7	8
			N.Plan	Plan	Compleme				

			Budget	Budget	ntary Extra budgetary Resources				
1	Modernization/ upgradation of Electronics	To improve the efficiencies of the present facility	-	-	3.00	This will improve efficiencies of the present facility	Improve ment in efficiencies of the present facility	1 year	

# 19. SCOOTERS INDIA LTD.(SIL)

(`In crore)

Sl.No.	Important	Sanctioned	Scheduled	Total Cumulative	Total expenditure	Likely	Related Output
	projects in hand	cost *	date of	expenditure (Approx.)	Plan during 2013-	date of	and Outcome
			completion	till the beginning of	14	completi	
				the year 2012-13		on	
1	2	3	4	5	6	7	8
1	Renewal & replacement	70.38	2016-17	Nil	36.90 (including ` 5crore of 2012- 13)	2013-14	Meeting the target of revival plan.

<sup>•</sup> Excluded Rs. 20 crore towards working capital

### 20. TRIVENI STRUCTURALS LTD

(`In crore)

S.No.	Important	Sanctioned	Scheduled	Total Cumulative	Total	Likely Date of	Related
	Projects in	Cost	Date	Expenditure	Expenditure	Completion	Output
	hand		Of	(Approx.) till the	Planned		And
			completion	Beginning of the year	During		Outcome
				2013-14	2013-14		
1	2	3	4	5	6	7	8
	Nil	Nil	Nil	Nil	Nil	Nil	Nil

### 21. TUNGABHADRFA STEEL PRODUCTS LIMITED

(₹ In crore)

Sl	Important	Sanctioned	Scheduled	Total	Total	Likely date of	Related Output	and
No	projects in hand	cost	date of completion	cumulative expenditure	expenditure planned during 2013- 14	completion	Outcome	
1	2	3	4	5	6	7	8	
	Nil							

### 22. TYRE CORPORATION LTD. (TCIL)

(₹ In crore)

Sl.No	Name of	Objective/		Outlay 2	2012-13	Quantitable	Projected	Process	Remarks/Risk
	scheme/pr	outcome				/Deliverables/Physi	outcomes	time lines	Factors
	ogramme					cal outputs as per			
						MOU			
			Non-	Plan	Complementary				
			plan	Budge	Extra Budgetary				
			Budget	t	Resources				
1	2	3	4(i)	4(ii)	4(iii)	5	6	7	8
					NOT APPLICAB	LE FOR TCIL			
					0.00	Actual achieven	nent upto		Financial

December, 2012	performance is
	poor due to non-
➤ 6,924 Nos. Tyres	availability of
i.e.1,018 MT (Incl.	jobbing work.
Compounding)	
Operating profit/(loss)	
(PBDIT) Rs.(9.56) crore	

### 2.2 OVERALL PERFORMANCE OF DEPARTMENT OF PUBLIC ENTERPRISES

Sl. No	Name of Scheme/ Programme	Objective/ Outcome	Objective/ Outcome		Quantifiab le Deliverabl es/Physica 1 Outputs	Projected Outcomes	Processes/ Timelines	Remarks/ Risk factors	
1	2	3	4			5	6	7	8
			4(i)	4(ii)	4(iii)				
			Non Plan	Plan	Complementary Extra-Budgetary Resources				
1	Counselling, Retraining & Redeployment Scheme(CRR)	-		8.50		Counselling & Retraining of 7000 VRS optees.	Redeploym ent of separated employees of CPSEs.	Scheme will be implemented after seeking approval of the Competent authority. Scheme to be implemented by selected nodal agencies through Employees Assistance Centres (EACS) located in various parts of the country. Scheme will be implemented during the Financial Year 2012-13.	social safety net scheme, hence, no risk is

Sl. No	Name of Scheme/ Programme	Objective/ Outcome	Objective/ Outcome		Quantifiable Deliverable s/Physical Outputs	Projected Outcomes	Processes/ Timelines	Remarks/Ris k factors	
1	2 3		4			5	6	7	8
			4(i)	4(ii)	4(iii)				
			Non Plan	Plan	Compleme ntary Extra- Budgetary Resources				
2	Plan Scheme of "Research, Development and Consultancie s on Generic Issues of CPSEs.	To undertake research, conferences, seminars, workshops, development, consultancies, studies, evaluation, promotional activities, dissemination of information, media etc.		1.00		Number of workshops / seminars+G 29	Undertaking studies and holding of seminars/	Approval of the competent authority will be obtained under delegation of financial powers.	No risk is involved being development al activities.
3	Information Technology	To provide funds for Information Technolology including training, acquisition of hardware, software as well as development, maintenance of software and modernisation of office premises.		0.50		No risk is involved being developmen tal activities.			No risk is involved being development al activities.

Sl.	Name of	Objective/	Obje	Objective/		Quantifiable	Projected	Processes/	Remarks/Risk
No	Scheme/	Outcome	Outcome		Deliverable	Outcomes	Timelines	factors	
	Programme					s/Physical			
					Outputs				
1	2	3	4		5	6	7	8	
			4(i)	4(ii)	4(iii)				
4	Scheme of	To impart				Number of	This will benefit	Funds will be	No risk is involved
	Training training/knowledge to					Training	SLPEs in	given as Grant-in-	being
	Programmes the					Programme	improving	aid to States/UTs	developmental
	of Executive Managers/Executives/E					S	Productivity	based on Policy	activities.
	of SLPEs	mployees of SLPEs for					-	guidelines laid	
	improving their skills							down by DPE	
	and for enhancing							-	
	productivity			1					

# CHAPTER-III REFORM MEASURES AND POLICY INITIATIVES

3.0 The major thrust of the Department has been on improving the performance of CPSEs under its control and to initiate measures to promote the Auto and Capital Goods sectors. Some of the initiatives taken in this context are outlined in the succeeding paragraphs.

#### 3.1 PERFORMANCE MONITORING

The Department monitors the performance of Public Sector Enterprises on a regular basis. In order to perform its role effectively, the following major channels for flow of information, communication and interaction are in operation:

- (a) Management Information System;
- (b) The nominees of Government on the Board of Directors of Public Sector Enterprises who function as the eyes and ears of the Department and keep a close and continuous touch with the Public Sector Enterprises;
- (c) Inter- ministerial groups, Joint working groups and task forces for carrying out specific assignments; and
- (d) Periodical meetings in which a comprehensive review of the progress, problems and prospects of public enterprises is carried out with the top management of the respective public sector enterprises.

#### 3.2 MEMORANDUM OF UNDERSTANDING (MOU)

28 Memorandum of Understanding (MOU) were signed by all the CPSEs with the Government of India/ holding company for the year 2012-13 [refer Chapter I (IV)].

MOU documents bring out quantifiable targets in respect of various parameters of performance measures to be taken by the enterprises to achieve these targets and the assistance to be provided by the Government. A High Level Committee under the chairmanship of Cabinet Secretary evaluates the performance of the MOU signing Companies.

#### 3.3 Autonomy to PSEs/ Navratnas and Miniratnas.

a. BHEL is a Navratna CPSE. The Board of the Company has been strengthened by induction of qualified professionals; Navratna CPSEs enjoy Greater autonomy in respect of capital expenditure, formation of strategic alliances and formulation of HRD policies

**b.** There are seven CPSEs under DHI namely; REIL, HNL, EPI, HMT(I), BPCL, B&R and HPC which have been categorized as minimatinas.

#### 3.4 Performance for the year 2011-12 & Outlook for 2012-13

The CPSEs under DHI have achieved a turnover of `56007.62 crore in 2011-12 as against a turnover of `49860.04 crore for 2010-11 with 12.33% growth. The net profit before tax `7430.81 crore as against `6731.0373 crore with positive growth of 10.40%. In the year 2012-13, CPSEs under DHI achieved a turnover of `26390.47 crore and net profit before tax of `2832.15 crore upto the month of October 2012.

#### 3.5 Restructuring of PSEs.

Sick and Loss making CPSEs are being revived/ restructured in the line with the guidelines/instructions issued by Minister of Finance from time to time, and on the basis of specific recommendations given by the Board for Reconstruction of Public Sector Enterprises (BRPSE).

#### 3.5.1 Board for Reconstruction of Public Sector Enterprises (BRPSE).

- 3.5.1.1 With a view to have a strong and effective public sector by strengthening, modernizing, reviving and restructuring the CPSEs, a Board for Reconstruction of Public Sector Enterprises (BRPSE) has been constituted to address these tasks and advice the Government on strategic measures. 28 sick/loss making CPSEs under DHI were identified for revival/restructuring/closure and all the proposals have been submitted to BRPSE got seeking its recommendations.
- 3.5.1.2 RPSE recommendations have been received in all the 28 cases and the Government has taken a decision for revival/restructuring in respect of following 17 CPSEs with the total package of `8293.48 crore
  - 1. Andrew Yule & Co. Ltd.
  - 2. Bridge & Roof Co Ltd.
  - 3. Hindustan Salts Ltd.

- 4. BBJ Construction Co. Ltd.
- 5. Praga Tools Ltd. (merged with HMT (MT) Ltd.)
- 6. HMT (Bearings) Ltd.
- 7. Heavy Engineering Corp. Ltd.
- 8. Braithwaite & Co Ltd. (Transferred to M/o Railway vide order dated 06.08.2010)
- 9. Cement Corporation of India Ltd.
- 10. HMT (MT) Ltd.
- 11. Bharat Pumps & Compressors Ltd.
- 12. Bharat Heavy Plate & Vessels Ltd. (Taken over by BHEL with effect from 10-05-2008)
- 13. Tyre Corporation of India Ltd.
- 14. Instrumentation Ltd., Kota
- 15. Bharat Wagon & Engineering Co. Ltd. (Transferred to M/o Railways on 13.08.08).
- 16. Burn Standard Co. Ltd. \*
  - \*In pursuance of CCEA decision administrative order for transfer of wagon manufacturing units of BSCL to Ministry of Railway and Salem refractory unit of BSCL to Ministry of Steel (SAIL) have been issued.
- 17. Nepa Ltd.\*
  - \* Cabinet approved the proposal for revival of Nepa Ltd. on 24-08-2012. Accordingly orders for revival of the company have been issued. Draft rehabilitation closure (DRC) is under consideration of BIFR.
- 3.5.1.3 Administrative Control of BCL has been transferred to Ministry of Railways on 06.08.2010. Administrative Control of BSCL has been transferred to Ministry of Railways on 15.09.2010 and refractory unit of BSCL at Salem to SAIL under Ministry of Steel on 16.12.2011
- 3.5.1.4 Government has also taken a decision to file an Miscellaneous Application (MA) in BIFR to allow closure of Tungabhadra Steel Products Ltd.(TSPL). A revised proposal for revival of Scooters India Ltd. on its own is at present under process. Bharat Ophthalmic Glass Ltd. & Bharat Yantra Nigam Ltd. (holding company) have been closed. In respect of Richardson & Cruddas Ltd., a reference has been made to BIFR for permitting DHI to call for EOIs from CPSEs,for JV/takeover of the company. This Department has also filed an appeal in AAIFR with the same request.

3.5.1.5 Recommendations of BRPSE for revival, or otherwise, in the remaining cases i.e. HMT Ltd., HMT(W) LTd.,HMT(CW)Ltd.,Triveni Structurals Ltd., Hindustan Cable Ltd. and Hindustan Photo Films Mfg.Ltd. are under process.

#### 3.6 National Automotive Testing and R&D Infrastructure Project (NATRiP)

- 3.6.1 The National Automotive Testing R & D Infrastructure Project (NATRiP), approved by the Government in 2005, envisages setting up of world-class automotive testing and homologation facilities in India with a total investment of `1,718 crore. The revised cost of the project, to be completed by December 2012 is `2288.06 crore. The project envisages setting up the following broad facilities:-
  - (a) A full-fledged testing and homologation centre within the northern hub of automotive industry at Manesar in the state of Haryana;
  - (b) A full-fledged testing and homologation centre within the southern hub of automotive industry at Oragadam, near Chennai, the state Capital of Tamil Nadu;
  - (c) Comprehensive upgradation of existing testing and homologation facilities in the western hub at Automotive Research Association of India (ARAI), Pune and at Vehicle Research and Development Establishment (VRDE), at Ahmednagar in the state of Maharashtra;
  - (d) A world-class Proving Ground on more than 4,000 acres of land at Pithampur, near Indore in the state of Madhya Pradesh;
  - (e) A Centre for Testing of Tractors and Off-Road Vehicles in the Northern region of the country, with national facility for accident data analysis and specialized driving training at Rae Bareilly, about 60 miles from Lucknow the state capital of Uttar Pradesh; and
  - (f) A Specialized Hill Area Driving Training Centre and an In-Use Vehicle Management Centre in the North Eastern region at Silchar in the state of Assam.
- 3.6.2 Apart from this, NATRIP will also establish Nine Centres of Excellences at above mentioned centres to further R&D in Automotive Sector a sum of `1504.73 crore by way of Grant, has been so far released to NATRIP.

#### 3.7 Scheme for "Global Competitiveness of the capital Goods Sector"

DHI handles 19 sub sectors of Capital Goods Sector, major among them being electrical equipment, machine tools, textile machines, process plants, boilers & turbines, paper & textile printing machinery, electrical furnace, cement machinery transformers and oil field. A scheme for enhancing competitiveness in the Indian capital goods sector, with an initial government budgetary support of `510.81 crore as part of the Department's long standing commitment of developing the industrial base of the country, has been formulated

which will soon be put up for approval of the competent authority. The scheme proposes to set up modern common facility centres and sector specific industrial cluster parks and skill and technology support to industries.

#### 3.8 Gender empowerment

- a. DHI and PSEs under the administrative control constantly endeavour to ensure that there is no discrimination against women on any account. All members of the staff are made conscious of the principles of gender mainstreaming and gender justice.
- b. In order to create awareness regarding human rights especially of female employees, Department of Heavy Industry, in accordance with the directions issued by the Government for the preservation and enforcement of rights to gender equality and justice to working women employees has appointed a complaint Committee headed by a woman officer is in place in this Department for redressal of complaints related to sexual harassment of women. Department actively encourages women employees to freely participate in all activities like meetings, seminars, competitions and training etc. This helps in ensuring their integration into the mainstream work force.

#### 3.9 Skill Development

#### **Automotive Sector**

For skill development in the automotive sector, an Automotive Skill Development Council(ASDC) has been constituted and registered under societies Registration Act XXI of 1860 on 18.03.2011. The main aim and objective of the Council is to generate quality manpower and develop skilled professional in the area of automotive and allied industry by developing world class education curriculum and providing training and accreditation services for automotive professionals. The initial funding of `75 lakh for the pilot stage during the first year has been provided by the National Skill Development Council (NSDC). The Pilot phase is over and action is under way to take up the main phase early.

#### I. Heavy Engineering and Machine Tools Industry

DHI is working with NSDC and Industry Associations to set up Skill Development Councils for Standardization of National Vocational Qualifications (Skills) and accreditation of Training Institutions for Capital Goods Sector. The Council has been approved a NSDC grant of `4.3 crore for its activities. The work is likely to start within this financial year. Further, Skill Development forms an integral part of the Plan Scheme on Enhancement of Competitiveness in the Capital Goods Sector proposed by D/o Heavy Industry for implementation during 12<sup>th</sup> Five Year Plan (2012-17) with budgetary support of `10 crore.

The Scheme will be implemented in consonance with/keeping in view the recommendations of the Working Group on Capital Group on Capital Goods and engineering Sector.

#### II. CPSEs under Department of Heavy Industry

Under skill development programs, CPSES under the Department of Heavy Industry have the target of training of 1.70 lakh persons for the year 2011-12.

#### 3.10 Setting up of National Automotive Board (NAB)

This Department has initiated the proposal for setting up of one single umbrella organization in automotive sector i.e. the NAB, an autonomous body under DHI, which would be essential for ensuring optimal returns of investments made in NATRIP, achieving the targets envisaged in the Automotive Mission Plan(AMP) 2006-16, spurring collaborative R&D in the country, ensuring effective roll out of some of the key planned initiatives which will help India realize the full potential of its Automotive Sector. This will be the nodal professional agency with technically specialized manpower to help steer, coordinate and synergize all the efforts of the Government and also collaborate with all the stakeholders especially with regard to the important ongoing and new initiatives in the area of electric mobility, intelligent transport systems, automotive testing, collaborative R&D and for implementation of various important recommendations of AMP. Cabinet in its meeting held on 18.10.2012 approved the proposal for setting up NAB.

### 3.11 National Mission for Electric Mobility:

On the recommendations of the Prime Minister's Group on Technology – Manufacturing of Electric Vehicle in India, it was decided in NMCC meeting that a Group should be formed under the DHI to finalize the **Vision Document on EV.** Accordingly, a Core Group was constituted by this Department on 24.11.2009 with members from all the stakeholders, which was based on discussions, prepared an elaborate policy document. Subsequent to this, The National Electric Mobility Mission Plan (NEMMP) 2020 was approved by the National Council for Electric Mobility(NCEM) under the Chairmanship of Minister (HI&PE) in its meeting held on 29.08.2012 in New Delhi, wherein the NECM has approved the NEMMP 2020. The NEMMP 2020 provides a roadmap for facilitating the manufacture and use of electric and hybrid vehicles through a series of interventions in order to support R&D in technology including battery technology, create demand for such vehicles, and to enhance manufacturing of such vehicles significantly by the year 2020. The ultimate objective of NEMMP 2020 is to enhance the energy security of the country and reduce the impact of transportation on environment through electric and hybrid mobility.

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#### **CHAPTER-IV**

#### REVIEW OF PAST PERFORMANCE OF PUBLIC SECTOR ENTERPRISES

### 1. ANDREW YULE & COMPANY LIMITED

Si.		20	011-12		2012-13 [Upto December,2012]			
No.	No. Particulars							
		Target	Achieve	Reason for	Target	Achieveme	Reason for variation	
			ment	variation		nt		
[1]	[2]	[3][i]	[3][ii]	[3][iii]	[4][i]	[4][ii]	[4][iii]	
	Income from						Due to lower production in Electrical	
[1]	Operations [Net]	282.73	290.69		241.67	227.46	and Engineering Divisions	
[2]	Gross Margin	35.27	32.76		32.97	28.01	-do-	
[3]	Net Profit before	10.00	12.00		16.60	12.09	-do-	
	Tax							
[4]	Profit after Tax	10.00	11.85		16.60	12.09	-do-	

## 2. BHARAT HEAVY ELECTRICALS LIMITED (BHEL)

(`In crore)

Sl.	Particulars		2011-12				
No.							
		Target	Achievement	Reason for	Target	Achievement	Reason for Variaton
				Variation			
1	2	3(i)	3(ii)	3(iii)	4(i)	4(ii)	4(iii)
1	Income from	43500	49510		29886	30290	No Shortfall
	Operation (Net)						
	(Turnover						
2	Gross margin	9828	11154	No shortfall	5936	5567	Reduction in Value addition as
3	Net Profit Beofre	9027	10302		5234	4818	Inventory (FG/WIP) could not be built
	Tax						up as compared to target due to non-
4	Proft\it after tax	6156	7040		3523	3377	receipt of fresh orders as targeted, hold
							on existing orders besides increase in
							provision for LD as per company policy

## 3. BHARAT BHARI UDYOG NIGAM LTD (BBUNL)

S.	Partilculars		2011-12		2012-13 (Upto December 2012)				
No.		Target	Achievement	Reason for Variation	Target	Achievement	Reason for Variation		
1	2	3(i)	<b>3</b> (ii)	3(iii)	<b>4</b> (i)	<b>4(ii)</b>	<b>4(iii)</b>		
1.	Incomen from Operations (net)	20.11	15.66	Achieved 78%	16.19	11.06	A.1.'1 (00/ -f.M-II1		
2.	Gross Margin	0.20	0.19	of MoU sales	0.17	0.17	Achieved 68% of MoU sales		
3.	Net profit before Tax	0.17	0.11	target	0.08	0.07	target		
4.	Profit after Tax	0.12	0.11		0.05	0.07			

# 4. THE BRAITHWAITE, BURN & JESSOP CONSTRUCTION COMPANY LIMITED (BBJ)

S. No.	Partilculars		2011-12		2012-13 (Upto December 2012)			
		Target	Achievement	Reason for Variation	Target	Achievement	Reason for Variation	
1	2	<b>3</b> (i)	<b>3(ii)</b>	3(iii)	<b>4(i)</b>	<b>4(ii)</b>	<b>4(iii)</b>	
1.	Incomen from Operations (net)	168.00	196.68	Exceeded	147.00	181.09	Ewandad	
2.	Gross Margin	7.51	8.26	the MoU	9.51	9.73	Exceeded MoU Targets	
3.	Net profit before Tax	3.83	5.96	Targets	5.28	6.83	wide rangers	
4.	Profit after Tax	3.07	4.77		3.54	4.58		

# 5 BHARAT PUMPS & COMPRESSORS LIMITED

							` '	
Sl.	Particulars			2011-12	2012-13(upto Dec 2012)			
No.			T	I	_	1		
		Target	Achiev	Reason for variation	Target	Achiev	Reason for variation	
			ement			ement		
1.	2	3(i)	3(ii)	3(iii)	4(i)	4(ii)	4(iii)	
1	Income	300.00	152.15	Delay in upcoming project and	170.20	95.45	Delay in upcoming project and finalization	
	from			finalization of major orders, delay			of major orders, delay in receipt of major	
	operation			in receipt of major			casting/fogings, Unexpected slowdown in	
	(Net)			casting/fogings, Unexpected			demand, Resentment among company's	
	(INCL)						,	
				slowdown in demand, Resentment			executive employee due to disparity in	
				among company's executive			wage revision	
				employee due to disparity in wage				
				revision				
2.	Gross	47.00	7.93		9.37	-10.97		
	Margin							
3.	Net	26.77	1.57		-1.16	-17.78		
	Profit							
	Before							
	Tax							
4.	Profit	17.67	0.91		-1.16	-17.78		
	after tax							

# 6. BRIDGE & ROOF LTD.

S.	Particulars		2	2011-12	2012-13(Upto Dec. 2012)			
No.								
		Target	Achieve	Reason for variation	Target	Achievem	Reason for variation	
			ment			ent		
1	2	3(i)	3(ii)	3(iii)	4(i)	4(ii)	4(iii)	
1	Income	1400.00	1265.91	Economic slowdown and	1025.0	893.55	Economic slowdown and entry of	
	from			entry of large number of	0		large number of construction	
	Operations			construction companies			companies both bid and small	
	(Net)			both big and small leading			leading to a highly competitive	
2	Gross	108.00	93.53	to a highly competitive	71.34	49.03	market resulting in lower margin	
	Margin			market resulting in lower				
3	Net Profit	72.00	68.29	margin.	40.00	31.90		
	Before							
	Tax							
4	Profit	48.08	45.80		27.02	21.55		
	After Tax							

### 7. <u>CEMENT CORPORATION OF INDIA LTD.</u>

(`in Crore)

	D .: 1		2011		2012 12 (	( III e1010)	
	Particulars		2011	12		2012-13 (	Upto Dec. 2012)
Sl.		Target	Achievement	Reason for variation	Target	Achieve	Reason for variation
No		_				ment	
1	2	3(i)	3(ii)	3(iii)	4(i)	4(ii)	4(iii)
1	Income from operation (net)	372	371	Gross margin and Net Profit declined due to lower realization as compaired to increase in cost of production as sluggish in cement demand implementation of IDA pay scale to Wage Board Employees and increase in input cost mainly coal and power.	300	218	Physical & financial performance is lower due to adverse marketing conditions i.e. lower demand resultant under utilization of capacity price pressure and planed major shutdown undertaken at Tandur Unit
2	Gross Margin	67	29		43	-3	
3	Net profit Before Tax	48	19		29	-9	
4	Profit After Tax	48	19		29	9	

Sl.No	Particulars		2011	-12		20	012-13 (Upto Dec.'12)
		Target	Achieve ment	Reason for Variation	Target	Achieve ment	Reason for Variation
1	2	3(i)	3(ii)	3(iii)	4(i)	4(ii)	4(iii)
1.	Income from operations (net)	1,500.00	901.27	Due to delay in approval of designs/drawings by Clients, non-availability of work fronts at various sites.	930.00	460.92	Due to delay in approval of designs/drawings by Clients/Consultants MECON in respect of Bhilai Project, non-availability of work fronts at various sites and also due to non-availability of funds with some of the clients.
2.	Gross Margin	44.00	43.57	Nominal decrease	23.20	13.20	The decrease is due to corresponding decrease in the income from operations
3.	Net Profit Before Tax	39.50	36.37	The decrease is due to decrease in the income from operations	20.90	9.70	The decrease is due to corresponding decrease in the income from operations
4.	Profit After Tax	31.63	24.47	The decrease is due to corresponding decrease in the income from operations	14.12	6.55	The decrease is due to corresponding decrease in the income from operations

# 9. <u>HMT LTD & SUBSIDIARIES</u>

(`In crore)

SL. No	Particulars		20	11-12	2012-13(Upto Dec. 2012)			
NO		Target	Achiev	Reasons for	Target	Achievement	Reasons for	
•			ement	variation		variation		
1	2	3(i)	3(ii)	3(iii)	4(i)	4(ii)	4(iii)	
1	Income from operations	240.10	159.56	Working capital	238.99	133.40	Delay in receipt of	
	(Net)			constraint for first			critical components	
2	Gross Margin	-19.09	-23.59	nine months, Delay	5.08	-28.16		
3	Net Profit Before Tax	-9.67*	-82.20	in receipt of critical	-53.49	-82.72		
4	Profit After Tax	-9.67*	-82.20	components	-53.49	-82.72		

<sup>\*</sup>Excl Int on GoI Loan

#### **HMT Machine Tools Ltd.**

SL.	Particulars		2011-	12	2012-13(Upto Dec. 2012)			
No.		Target Achievement		Reasons for	Target	Achievement	Reasons for variation	
				variation				
1	2	3(i)	3(ii)	3(iii)	4(i)	4(ii)	4(iii)	
1	Income from operations	340.00	218.51	Working Capital	254.36	134.08	Working Capital constraint,	
	(Net)			constraint, skill gaps			skill gaps due to separation	
2	Gross Margin	26.37	-22.96	due to separation &	19.05	-25.83	& Attrition	
3	Net Profit Before Tax	2.00	-46.14	Attrition	3.57	-42.86		
4	Profit After Tax	2.00	-46.14		3.57	-42.86		

### **HMT Watches Ltd.**

(`In crore)

SL.	Particulars		201	11-12	2012-13(Upto Dec. 2012)			
No ·		Target	Achieve ment	Reasons for variation	Target	Achievemen	nt Reasons for variation	
1	2	3(i)	3(ii)	3(iii)	4(i)	4(ii)	4(iii)	
1	<u> </u>	3(1)	3(11)	3(111)	4(1)	4(11)	4(111)	
1	Income from operations	18.00	12.28	Working Capital	13.32	9.80	Working Capital constraints,	
	(Net)			constraints, inadequate			inadequate distribution	
2	Gross Margin	-44.64	-44.97	distribution channels	-43.71	-35.35	channels and sales promotion.	
3	Net Profit Before Tax	-242.84	-222.04	and sales promotion	-190.58	-170.63		
4	Profit After Tax	-242.84	-222.04		-190.58	-170.63		

### **HMT Chinar Watches Ltd.**

SL.	Particulars		2011-	12		2012-13(U	(Upto Dec. 2012)	
No ·		Target	Achieve ment	Reasons for variation	Target	Achievement	Reasons for variation	
1	2	3(i)	3(ii)	3(iii)	4(i)	4(ii)	4(iii)	
1	Income from operations (Net)	1.00	0.07		0.35	0.16		
2	Gross Margin	-4.09	-3.85		-2.61	-2.96		
3	Net Profit Before Tax	-38.26	-44.04		-33.47	-56.38		
4	Profit After Tax	-38.26	-44.04		-33.47	-56.38		

## HMT (International) Ltd.

(`In crore)

SL.	Particulars		2011-	12	2 2012-13(Upto Dec. 2012)		
No		Target	Achieve	Reasons for	Target	Achievemen	Reasons for variation
			ment	variation		t	
1	2	3(i)	3(ii)	3(iii)	4(i)	4(ii)	4(iii)
1	Income from operations	40.00	32.40	Delay in receipt	28.78	25.61	
	(Net)			of orders, Longer			
2	Gross Margin	6.70	4.78	delivery periods.	4.93	6.62	
3	Net Profit Before Tax	6.48	1.73		4.73	6.42	
4	Profit After Tax	5.18	1.35		4.73	6.42	

#### **HMT Bearings Ltd**.

(`In Crore )

SL.	Particulars		201	1-12	2012-13(Upto Dec. 2012)			
No		Target	Achieve	Reasons for	Target	Achievement	Reasons for	
•			ment	variation		variation		
1	2	3(i)	3(ii)	3(iii)	4(i)	4(ii)	4(iii)	
1	Income from operations (Net)	13.23	14.43	Working Capital	11.49	7.67	Working Capital	
2	Gross Margin	0.53	2.02	constraint	0.63	4.43	constraint	
3	Net Profit Before Tax	-11.60	-10.12		-9.88	-4.16		
4	Profit After Tax	-11.60	-10.12		-9.88	-4.16		

# 10. HEAVY ENGINEERING CORPORATION LTD. (HEC)

(`In Crore )

Sl. No	Particulars		201	1-12		2012-13(u	pto Dec)
		Target	Achieve	Reason for variation	Target	Achieve	Reason for
							variation
1	2	3(i)	3(ii)	3(iii)	4(i)	4(ii)	4(iii)
1(a)	Income from Operation (net)	950.32	692.38	Low availability of equipment & facilities due to aging and delay in upgradation program.	683.38	362.04	Low availability of equipment & facilities due to aging and delay in program
1(b)	Gross Sales	1000.00	725.23		717.28	385.70	
2	Gross Margin	62.00	18.34	Reduction in Sales resulted in reduced profitability.	34.77	-21.53	Reduction in Sales and increase in fixed cost resulted in loss.
3	Net Profit before Tax	52.10	8.58		20.53	-33.11	
4	Profit After Tax	52.10	8.58		20.53	-33.11	

### 11. <u>HINDUSTAN PAPER CORPORATION LTD. (HPCL)</u>

RS.	Name of the			2011-12		201	3-13 (Upto Dec. 2012)	
No.	Scheme/ Programme	Targe t Achiev ement Reasons for Variations		Target Achievem ent		Reasons for Variations		
1	2	3(i)	3(ii)	3(iii)	<b>4</b> (i)	<b>4(ii)</b>	4(iii)	
1	HPC Units	40.87	0.53	Paucity of Fund due to sub- optimal capacity utilization at CPM due to gregarious flowering of Bamboo and consequent losses.	74.30 0.34		Paucity of Fund due to sub-optimal capacity utilization at CPM due to gregarious flowering of Bamboo and consequent losses.	
2	HNL	8.50	0.21	Owing to high escalation of the project cost, it was decided at the HNL Board to defer implementation of EDP.	10.33	Nil	Owing to high escalation of the project cost, it was decided at the HNL Board to defer implementation of EDP.	
3	Jagdishpur Paper Mills		Nil	Project did not commence due to non availability of required Land from UPSIDC.	35.00	Nil	Project did not commence due to non availability of required Land from UPSIDC	
4	NPPC	39.90 @	Nil	The Revival & Up-gradation Plan of NPPC was under active consideration of GoI	331.92 @	Nil	The Revival & Up-gradation Plan of NPPC has been passed through PIB in a meeting held on 05.10.2012	

<sup>@ =</sup> Rs. 39.90 &Rs. 331.92 crore has been provided in the Annual Plan 2011-12 for NE Region & Sikkim but no allocation has been made for NPPC separately.

# 12. HINDUSTAN PHOTOFILMS MANUFACTURING LTD. (HPF)

(Rs. In crore)

S. No.	Partilculars		2011-	12	2012-13 (Upto December 2012)			
		Target	Achievement	Reason for Variation	Target	Achievement	Reason for Variation	
1	2	3(i)	3(ii)	3(iii)	<b>4</b> (i)	4(ii)	4(iii)	
1.	Income from Operations (net)	81.50	12.56	Non approval of the Revival proposal of HPF	48.30	3.10	Non approval of the Revival proposal of HPF	
2.	Gross Margin	1.17	(-) 19.28	Erosion of Working Capital	(-)13.32	(-)14.52	Erosion of Working Capital	
3.	Net profit before Tax	(-)1294.19	(-)1352.39	Production operations affected due to lack of	(-)1177.10	(-)1178.25	Production operations affected due to lack of	
4.	Profit after Tax			funds			funds	
				Increase in Raw Material Costs			Increase in Raw Material Costs	

# 13. <u>HINDUSTAN SALTS LIMITED</u>

Sl. No.	Particulars	2012			2012-13 (Upto Dec. 2012)				
		Target	rget Achieve Reason for Variation ment		Target (2012-13)	Achievement (Actual upto Dec- 13)	Reason for Variation		
1	2	3(i)	<b>3</b> (ii)	<b>3(iii</b> )	<b>4(i)</b>	<b>4(ii)</b>	4(iii)		
1	Income from	17.05	9.17	Due to Less Production, lack of	15.79	6.92	Due to Production, lack		
	Operations (Net)			technically and professionally			technically professional		
				qualified staff and non-			qualified staff non-availability		
				availability of fund			fund.		
2	Gross Margin	2.95	2.66	-do-	3.35	0,95	-do-		
3	Net Profit	0.32	0.22	-do-	0.70	-1.39	-do-		
	Before Tax								
4	Profit After Tax	0.32	0.22	-do-	0.70	-1/39	-do-		

# 14. HINDUSTAN CABLES LTD. (HCL)

Sl. No.	Particular		2011-12	2012-13 (UPTO Dec. 2012)				
		Target	Achievement	ement Reason for		Achievement	Reason for	
				variation			variation	
1	2	3(i)	3(ii)	3(iii)	4(i)	4(ii)	4(iii)	
1	Income from	0	0	No Income from	0	0.41	No income from	
	operations (Net)			operation with high			operation with	
2	Gross Margin	-103.65	-154.44	financial cost	-89.48	-126.30	high financial	
3	Net Profit Before Tax	-564.65	-648.27		-335.23	-497.27	cost	
4	Profit After Tax	-564.65	-648.27		-335.23	-497.27		

## 15. <u>INSTRUMENTATION LIMITED, KOTA (ILK)</u>

#### STATEMENT SHOWING TURNOVER PERFORMANCE

							( Rs. in Lak	rhs)
		A	CTUAL	S	Estimated	BE	RBE	BE
Sl.	PARTICULARS							
			2010-	2011-		2012-	2012-	
No.		2009-2010	2011	2012	31.12.2012	2013	2013	2013-2014
1	Manufactured items	12,681.37	11,809.39	11,611.51	8,688.03	15,000.00	13,000.00	16,000.00
2	Completing items	10,166.51	9,271.09	5,156.52	372.97	10,000.00	5,500.00	6,500.00
3	Erection & Commissionin	ıg						
	& other items	9,926.00	3,903.00	2,476.75	2,557.00	5,000.00	3,500.00	5,000.00
	( including jobs & services)							
	Total	32,773.88	24,983.48	19,244.78	11,618.00	30,000.00	22,000.00	<u>27,500.0</u> 0
	Note :- Nature of Compan	y's activities a	are such that	segregation	of the produc	ct wise sale i	in value	

## 16. NEPA LIMITED

(To be furnished by Administrative Divisions and to be vetted by IFW)

((Rs. In Crore)

S.No	Particulars		2011-12		2012-13(up to Dec-2012)		
		Target (MoU)	Achieveme nt	Reasons for variation	Target (MoU)	Achieveme nt	Reasons for variation
1	2	3(i)	3(ii)	3(iii)	4(i)	4(ii)	4(iii)
1	Income from operation(Net)	108.00	151.63	Note may be followed	97.07	97.68	Due to hike in coal cost & poor quality of coal
2	Gross Margin	(-)19.18	(-)15.97	do	(-)12.72	(-)17.81	do
3	Net Profit Before Tax	(-)73.86	(-)72.90	do	(-)58.22	(-)63.31	do
4	Profit After Tax	(-)73.86	(-)72.90	do	(-)58.22	(-)63.31	do

#### Note:

Due to adequate demand for our product we produced 59205MT instead of targeted production of 45000 MT. hence slight improvement occur.

## 17. RICHARDSON & CRUDDAS (1972) LTD

Rupees in crore

S.	Particulars		2011-12		2012-13(Upto Dec.2012)		
N		Target	Achieveme	Reason for	Target	Achieveme	Reason for
ο.			nt	Variation		nt	Variation
1	2	3(i)	3(ii)	3(iii)	4(i)	4(ii)	4(iii)
1.	Income from	116.00	83.21	Slowdown in	96.00	50.92	Slowdown in Economy
	Operations(Net)			Economy low order			low order from L&T
2.	Gross Margin	14.00	15.74	from L&T and	12.00	10.18	and BHEL is major
3.	Net Profit Before Tax	(18.00)	(16.26)	BHEL is major	(12.04)	(17.39)	customer
4.	Profit After Tax	(18.00)	(16.26)	customer	(12.04)	(17.39)	

#### 18. RAJASTHAN ELECTRONIC & INSTRUMENTS LTD.(REIL)

Sl. No	Particulars		2011-12			2-13(Upto Dec.	2012)
		Target	Achievement	Reason of	Target	Achieve	Reason for
				variation		ment	variation
1	2	3(i)	3(ii)	3(iii)	4(i)	4(ii)	4(iii)
1	Income	130.00	229.82	Execution	195	207.5	Execution of
	from			of Solar			Solar Order
	Operations			Order from			from
	(Net)			Government			Government
				of Rajasthan			of Rajasthan
2	Gross	10.79	29.25	More	15	14.85	More
	Margin			turnover			turnover
3	Net Profit	5.71	27.45	More	10.5	13.03	More
	Before Tax			turnover			turnover
4	Profit After	3.81	18.62	More	7	8.80	More
	Tax			turnover			turnover

(`In crore)

Sl.	Name of		2011-12		2012-13(Upto Dec. 2012)				
No	Scheme/Programme								
		Target	Achieve	Reason of	Target	Achievem	Reason for variation		
			ment	variation		ent			
1	2	3(i)	3(ii)	3(iii)	4(i)	4(ii)	4(iii)		
1	Modernization of Electronics	1.00	1.08						
	and IT Business Infrastructure								
2	Modernization of Electronics				2.5	0.52	Remaining shall be incurred in last		
	and IT Business Infrastructure						quarter of 2012-12 as installation of		
							Machines are in progress		

# 19. SCOOTERS INDIA LTD. (SIL)

Sl.No	Particulars	2011-12 2012-13 (Upto Dec. 2012)				2)	
		Target Achieve ment		Reason for Variation	Tar get	Achievem ent	Reason for Variation
1	2	3(i)	<b>3(ii)</b>	3(iii)	4(i)	<b>4(ii)</b>	4(iii)
1	Income from Operations (Net)	206.78	207.98	Sale increased from 16500 (Target) to 17584 (Actual)	158.46	138.96	Sale decreased from 13350 (Target) to 11446 (Actual)
2	Gross margin	(1.95)	(0.02)	Sale increase from 16500 (Target) to 17584 (Actual)	4.41	(3.08)	Sale decreased from 13350 (Target) to 11446 (Actual
3	Net Profit before Tax	(17.94)	19.93)	Exceptional items of Rs. 3.16 crore	(11.81)	(17.98)	Sale decreased from 13350 (Target) to 11446 (Actual
4	Profit After Tax	(17.94)	19.93)	Exceptional items of Rs. 3.16 crore	(11.81)	(17.98)	Sale decreased from 13350 (Target) to 11446 (Actual

## 20. TRIVENI STRUCTURALS LTD (TSL)

(`in crore)

S.No.	Particulars	2011-12				2012-13(Upto Dec.2012)		
		Target	Achievement	Reason for	Target	Achievement	Reason for	
				Variation			Variation	
1	2	3(i)	3(ii)	3(iii)	4(i)	4(ii)	4(iii)	
1.	Income from	-4.15	-3.96	Internal	-2.92	-3.01	Internal resources	
	Operations(Net)			resources			problem	
2.	Gross Margin	-4.45	-4.28	shortage	-3.14	-3.23		
3.	Net Profit Before Tax	-57.95	-52.34		-39.14	-41.32		
4.	Profit After Tax	-57.95	-52.34		-39.14	-41.32		

# 21. TUNGABHADRFA STEEL PRODUCTS LIMITED

(₹ In crore)

Sl	Particulars		2011-12		2012	2-13 (Upto Decem	nber 2012
No		Target	Achievem	Reasons for	Target	Achieveme	Reasons for
			ent	variation		nt	variation
1	2	3(i)	3(ii)	3(iii)	4(1)	4(ii)	4(iii)
1	Income from	3.30	2.79	poor order	4.00	1.10	poor order inflow,
	Operation (Net)			inflow, under			under capacity
2	Gross Margin	-0.87	-0.90	capacity utilizations,	0.00	-2.30	utilization, inadequate cash
3	Net Profit before Tax	-29.37	-28.75	inadequate cash inflow	-28.55	-22.65	inflow and delay in receivable
4	Profit after Tax	-29.37	-28.75	and delay in receivable	-28.55	-22.65	

### 22. TYRE CORPORATION OF INDIA LIMITED

(`In crore)

Sl.		Particulars	2011-12	2011-12	2012-13 (Provisional)		2013-14(Target)
No			MOU	Actual			_
			Target				
					MOU target	Actual (upto Dec.2012)	
A		Production					
		In Physical Terms					
	(i)	Tyres Nos./lakh	3.60	0.29	Exempted for signing	0.07	No target has been
	(ii)	Interms of M.T.(Incl. Mastication of Rubber)	16,418	1.686	MOU target since the unit is under	1018	fixed assuming unit will be disinvested
		In Financial terms			disinvestment/outright		within the current
	(i)	Sale value of Production including conversion charges for jobbing work	41.74	9.35	sale.	3.52	financial year
В		Operating Profit before Depreciation & interest (PBDIT)	(1.46)	(15.03)		(9.56)	
С		Cash Profit before Int. On GOI Loan and Provisions	(1.53)	(15.81)		(9.62)	
D		Net Profit/(Loss)	(7.34)	(20.86)		(10.07)	

Note: Cash losses upto October, 2012 has been met from available Payment of salary /wages are outstanding from November, 2012.

#### **OUTCOME BUDGET – 2011-12**

Sl.	Name of	Objective/Outcome	Outlay20	11-12	Quantifiable	Processes/Ti	Remarks/Ris
No.	Scheme/Program		(Rs.crore	e)	Deliverables	melines	k Factors
	me		BS	IEBR			
1.	Research & Development in Automotive Industry - Implementation of National Automotive and R&D Infrastructure Project (NATRIP)	<ul> <li>(i) To set up World class infrastructure to test vehicles and components against existing and emerging standards mandated by the Govt. to significantly enhanced vehicular safety, performance and ameliorated its impact on public health.</li> <li>(ii) Deepening of automotive manufacturing in India, promoting larger value addition and thereby significantly enhancing employment generation in this sector.</li> <li>(iii) India's emergence as a global outsourcing base for automobiles and auto components in furtherance of Auto Policy.</li> </ul>	355.40	9.00	The project includes upgradation of existing facilities at Automotive Research Association of India (ARAI), Pune and at Vehicle Research and Development Establishment (VRDE); and setting up two new testing facilities in Northern and Southern part of the country and of test track as main components. In 2009-10 following activities are included:  i. Civil work at various locations ii. Ordering / receipt of equipments for various labs. iii. Execution as per Detailed Project Implementation Report (DPIR)	identified for taking up Civil work and ordering of equipment shall be taken	7 year project will be completed by end of 20122013

2.	Revival / Restructuring of PSEs including plan support for NPPC and North East (Rs.39.90 cr.) schemes	The revival / restructuring of PSEs will result in strong and effective PSEs	39.90	1716.79	Putting up 27 PSEs of DHI before Board for Reconstruction of Public Sector Enterprises (BRPSE) / Cabinet. Revival of NPPC.	placed before BRPSE. Govt. have approved revival in case of 15 PSEs. Revival/restruc turing plans are under implementatio n. In addition 2 PSEs have been decided to be closed and in case of 2 PSEs JV formation has been approved .	The process of revival has been initiated after the approval of the Cabinet.
3.	Investment in Public Sector Enterprises (Jagdishpur UP Paper Mill)	Expansion of capacity	0.00	0.00	This would increase the capacity of HPC group of companies and improve its market share.	Schemes would be provided plan support immediately after necessary approval.	
4	Addition, modification and replacement schemes in PSEs	Provisions are made available for unforeseeable AMR schemes	0.00	0.00	Plan provisions of unforeseen nature to avoid disruption in production		
5	Professional Services, IT up-	Professional Services, IT Upgradation in DHI	3.70	0.00			Requirement based

	gradation etc.						
6	Grants to Coal	Coal Gasification	0.00	0.01	BHEL would develop	3 years from	
	Gasification	Demonstration Project			coal gasification	the date of	
	Project of BHEL	-			technology by taking up	approval.	
	•				182 MW project of		
					APGENCO as a		
					commercial project. The		
					gasification technology		
					promises substantial		
					environmental and		
					efficiency benefits.		
7	Modernization		0.00	0.00	Expected to assist Capital	Scheme to be	For
	fund for Capital				goods industry to	operational for	development
	Goods including				modernize itself.	5 years.	& Growth of
	Promotional						Capital Goods
	measures.						sector.
		TOTAL:	399.00	1725.79			

#### **OUTCOME BUDGET – 2012-13**

Sl.	Name of	Objective/Outcome	Outlay2012-1	3 (Rs.	Quantifiable	Processes/Timeli	Remarks/Risk
No	Scheme/Programme		crore)		Deliverables	nes	Factors
•			BS	IEBR			
1.	Promotion of	(iv) To set up World class	488.48	9.49	The project includes up-	Activities as	7 year proj
	Automotive Sector	infrastructure to test			gradation of existing	identified for	will be comple
	including National	vehicles and components			facilities at Automotive	taking up Civil	by end of 201
	Automotive and R&D	against existing and			Research Association of	work and ordering	.2013
	Infrastructure Project	emerging standards			India (ARAI), Pune and	of equipment	
	(NATRiP)	mandated by the Govt. to			at Vehicle Research and	shall be taken up	
		significantly enhanced			Development	during the course	
		vehicular safety,			Establishment (VRDE);	of the year.	
		performance and			and setting up two new		
		ameliorated its impact on			testing facilities in		
		public health.			Northern and Southern		
					part of the country and of		
		(v) Deepening of automotive			test track as main		
		manufacturing in India,			components. In 2009-10		
		promoting larger value			following activities are		
		addition and thereby			included:		
		significantly enhancing					
		employment generation			(iv) Civil work at		
		in this sector.			various locations		
					(v) Ordering / receipt		
		(vi) India's emergence as a			of equipments for		
		global outsourcing base			various labs.		
		for automobiles and auto			(vi) Execution as per		
		components in			Detailed Project		
		furtherance of Auto			Implementation		
		Policy.			Report (DPIR)		
2.	Restructuring of	The revival / restructuring of		2072.29	1. Putting up 28 CPSEs	28 CPSEs placed	
	CPSEs/Autonomous	CPSEs will result in strong			of DHI before Board for	before BRPSE.	of revival has

	Bodies and Project Based Support and schemes towards promotional measures, modernization of office, IT, NER including Addition, Modification, Replacement etc.	and effective CPSEs			Reconstruction of Public Sector Enterprises (BRPSE) / Cabinet. 2. Implementation of Egovernance. 3. Development in the North Eastern Region.	approved revival in case of 16 CPSEs. Revival/restructur ing plans are under implementation.	been initiated after the approval of the Cabinet.
3.	Setting up of U.P. Paper Mill at Jagdishpur under HPC	Augmentation of Paper Production Capacity.	.01	0.00	This would increase the capacity of HPC group of companies and improve its market share.	be provided plan support	The issue of allotment of land by UPSIDC is pending.
5	Professional Services,	Professional Services, DHI	1.00	0.00			Requirement based
6	Scheme for Enhancement of Capital Goods Sector.		2.50	0.00	Development of Capital Goods industry including Heavy Electrical Engineering, and Heavy Machine Tools Industry.		For development & Growth of Capital Goods sector.
		TOTAL:	553.00	2081.78			

Physical performance during 2011-12 and 2012-13 under plan schemes is shown as under:

### Counselling, Retraining & Redeployment (CRR) Scheme

Year	Physical Target	No. of persons trained	No. of persons redeployed
2011-12	9000	9400	5323
2012-13	8000	4051*	2108*

<sup>\*</sup> Till 31.12.2012

### Scheme of Research, Development & Consultancies (RDC)

Year	Activities Covered
2011-12	. Workshops on PMS
	. Workshop on SLPEs.
	. Meeting of Standing Committee of State Secretaries of SLPEs.
2012-13	. Workshop on PMS
	. Workshop on Pension Scheme for retired employees of
	CPSEs.
	. Meeting of the Standing Committee of Secretaries of Bureau of Public Entrprises of SLPEs.
	. Workshop on SLPEs in North East States including Sikkim.
	. Workshop on Revised Data Sheet Format for PE Survey 2011-12.
	. Seminar on Training Need Assessment in SLPEs
	. Workshop on CSR and Sustainable Development.

Year	Activities Covered				
	. Study by International Management Institute, Delhi on Analysis on key issues- R&D,				
	CSR, Corporate Governance, and Sustainable development, Increase in profit of profit				
	Making CPSEs and Reduction in loss of loss making CPSEs.				
	. Study on External Evaluation of the MoU System by Lal Bahadur Shastri Institute of Management				
	. Workshop to discuss draft revised guidelines on CSR and Sustainability.				

# Scheme of Skill Development / Training of Executives / Employees of State Level Public Enterprises

2012-13	. Five Training Programmes for Executives & Employees of SLPEs held at Bhopal, New Delhi,
	Shimla, Bangalore and Hyderabad.

#### **CHAPTER-V**

# FINANCIAL REVIEW DEPARTMENT OF HEAVY INDUSTRY

5.1 The Department of Heavy Industry administers 32 operating Public Sector Enterprises (PSEs). The year wise Budget Estimate (BE), Revised Estimate (RE) and actual expenditure since 2008-09 are given in the table below:

(₹ In crore)

Year		Budget Estin	nate		Revised Esti	mate	Expend	liture as on 31 <sup>s</sup>	31 <sup>st</sup> March	
	Plan	N-Plan	Total	Plan	N-Plan	Total	Plan	(#)N-Plan	Total	
2008-09	350.00	457.20	807.20	300.00	457.20	757.20	191.76	2147.59	2339.35	
2009-10	350.00	462.00	812.00	211.00	462.00	673.00	209.66	870.43	1080.09	
2010-11	370.00	511.71	881.71	311.00	749.70	1060.70	272.76	1836.67	2109.43	
2011-12	399.00	456.65	855.65	396.80	450.97	847.77	357.04	315.86	672.90	
2012-13	553.00	456.67	1009.67	406.66	377.61	784.27	*342.97	*214.24	*557.22	

<sup>\*</sup>Expenditure up to 31.12.2012.

<sup>(#)</sup> This included book adjustment and Actual recoveries.

5.2 The details of BE (2012-13), RE (2012-13) and expenditure up to 31.12.2012 separately for Revenue Section and Capital Section are given below:-

(₹ In crore)

	BE 2	2012-13	RE 2	012-13	31.12.	
REVENUE SECTION	Plan	N-Plan	Plan	N-Plan	Plan	N-Plan
Secretariat Economic Service	5.50	15.66	3.50	15.60	1.03	11.46
INDUSTRIES						
Interest sub. on bank fin of PSEs	0.00	14.00	0.00	0.00	0.00	0.00
Research and Development of Automotive Industry - Creation of Capital Assets to DC&AII	0.00	25.00	0.00	10.00	0.00	0.00
Research and Development of Automotive Industry - Grant-in –aid to DC&AII	0.00	0.00	0.00	10.00	0.00	0.00
Payment of pension & liabilities to the employees of HSL	0.00	2.00	0.00	2.00	0.00	1.00
National Automotive Testing and R&D Infrastructure Project	488.48	0.00	341.94	0.00	341.94	0.00
Modernization of Capital Goods (Grant-in-aid)	2.50	0.00	0.00	0.00	0.00	0.00
Grant for creation of Capital Assets to FCRI	0.01	0.01	0.00	0.00	0.00	0.00
Other Expenditure	0.00	0.00	0.01	0.01	0.00	0.00
Revenue (Total)	496.49	41.01	345.45	37.61	342.97	12.46

						( 111 01010)		
CAPITAL SECTION	BE 2	2012-13	RE	2012-13	Expenditure as on 31.12.2012			
	Plan	N-Plan	Plan	N-Plan	Plan	N-Plan		
Scheme for NER & Sikkim –Investment in Hindustan Paper Corporation Ltd.	55.30	0.00	0.00	0.00	0.00	0.0		
Budgetary Support to CPSEs								
Investment in CPSEs								
Investment in Cement Corporation of India Ltd.(CCI)	0.01	0.00	0.01	0.00	0.00	0.0		
Investment in Instrumentation Ltd., Kota (ILK)	0.51	0.00	0.51	0.00	0.00	0.0		
Investment in Hindustan Paper Corporation Ltd.(HPCL)	0.01	0.00	0.01	0.00	0.00	0.0		
Investment in NEPA Ltd.	0.00	0.00	60.00	0.00	0.00	0.0		
Implementation of Revival Scheme of PSEs (Lumpsum provision)	0.00	150.00	0.00	41.46	0.00	0.0		
Implementation of VSS/VRS and Payment of Statutory Dues (Lumpsum Provision)	0.00	250.00	0.00	110.01	0.00	0.0		
Loans to Scooters India Ltd. (SIL)	0.01	0.00	0.01	1.89	0.00	1.8		
Loans to Hindustan Cables Ltd.(HCL)	0.01	0.00	0.01	57.58	0.00	57.5		
Loans to Loans to Instrumentation Ltd. (ILK)	0.50	0.00	0.50	0.00	0.00	0.0		
Loans to Heavy Engineering Ltd.(HEC)	0.01	0.00	0.01	0.00	0.00	0.0		
Loans to HMT Ltd.	0.05	0.00	0.05	120.65	0.00	120.6		

	BE 2	012-13	RE 2	2012-13	Expenditure as on 31.12.2012		
CAPITAL SECTION	Plan	N-Plan	Plan	N-Plan	Plan	N-Plan	
Loans to Bharat Yantra Nigam Ltd.(BYNL)	0.01	0.00	0.01	0.00	0.00	0.00	
Loans to Bharat Bhari Udyog Nigam Ltd. (BBUNL)	0.02	0.00	0.02	0.00	0.00	0.00	
Loans to Triveni Structurals Ltd. (TSL)	0.01	0.00	0.01	1.84	0.00	1.84	
Loans to Tungbhadra Steel Project Ltd (TSPL)	0.01	0.00	0.01	1.28	0.00	1.28	
Loans to Hindustan Paper Corporation Ltd. (NPPC)	0.01	0.00	0.01	4.14	0.00	4.14	
Loans to NEPA Ltd.	0.01	0.00	0.01	14.41	0.00	14.41	
Loans to Hindustan Salts Ltd.(HSL)	0.02	0.00	0.02	0.00	0.00	0.00	
Loans to Tyre Corp. of India Ltd.(TCIL)	0.01	0.00	0.01	0.00	0.00	0.00	
Total Capital	56.51	400.00	61.21	340.00	0.00	201.79	
Total Revenue +Capital	553.00	456.67	406.66	377.61	342.97	214.25	

Expenditure upto 31.12.12 for the lump sum provision for salary/wages for revival of PSUs (Rs. 150.00 crore) and Lumpsum provisions for VSS/VRS and payment of statutory dues to PSEs (Rs. 250 crore are as under:-

(₹ In crore)

Name of PSEs	Salary/Wages/Revival of PSUs (`150.00)	VRS/Statutory Dues of PSUs (₹ 250.00 )
	•	
HINDUSTAN CABLES LTD.	40.20	17.38
HMT Ltd.	49.53	71.12
SCOOTERS INDIA LTD.	1.65	0.24
TRIVENI STRUCTURALS LTD.	1.37	0.47
THUNGBHADRA STEEL PRODUCTS LTD	1.08	0.20
HINDUSTAN PAPER CORPORATION	3.42	0.72
LTD. (NPPC)		
NEPA LTD.	11.29	3.12
TOTAL	108.54	93.25

#### **Utilization of Funds during 2011-12**

During the year 2011-12, the total Plan fund expenditure was ₹ 357.04 crore. The major expenditure of ₹ 355.38 crore. was towards Grants for Creation of Capital Assets to Implementation of National Automotive Testing and R&D Infrastructure Project (NATRIP) and 1.66 crore under the secretariat Expenditure in respect of Department of Heavy Industry.

During the year 2011-12, the total Non Plan expenditure was ₹ 315.86 crore. The major Expenditure was (i) Under Research & Development an amount of Rs. 18.30 crore was released, (ii) Grant-in aid to HSL (₹ 3.12 crore) for payment of pension liabilities, Grant-in-aid to (` 0.07 crore) NIDC for their administrative expenses and salary of the liquidator, Grant-in-aid ((` 0.19 crore) to BYNL and (iii) for restructuring of PSEs as

per Govt. policy HMT Ltd. (₹145.69 cr) for revival package as per direction of CCEA, Hindustan Cables Ltd. (₹95.38 cr), Scooters India Ltd (₹8.08 cr), Triveni Structural Ltd. (₹3.15 crore), Tungbhadra Steel Products Ltd (₹2.49 crore) NEPA Ltd (₹27.96 crore.) and (₹8.81 crore) towards loans to Hindustan Paper Corporation (NPPC) Ltd.

#### **5.5** Utilization Certificates:

As far as outstanding Utilization Certificate in respect of funds released to the CPSEs is concerned, 9 UCs for ₹ 16.92 crore are pending as on 31.12.2012.

(₹ In crore)

Year of sanction of Grant	D	ue	<b>Utilization Cert</b>	ificate received	<b>Utilization Certifi</b>	icate Outstanding
	No.	Amount	No.	Amount	No.	Amount
2000-01	1	1.83	1	1.83	0	0
2001-02	0	0	0	0	0	0
2002-03	2	31	2	31	0	0
2003-04	6	2.57	5	2.37	1	0.20
2004-05	11	40.78	10	37.78	1	3.00
2005-06	29	233.66	25	226.06	4	7.60
2006-07	44	2366.75	44	2366.75	0	0
2007-08	8	19.92	8	19.92	0	0
2008-09	23	158.00	23	158.00	0	0
2009-10	23	179.80	23	179.80	0	0
2010-11	13	310.22	10	304.10	3	6.12
Total	160	3313.85	151	3296.93	9	16.92

Note: 5 Nos. of UCs received amounting to Rs. 377.73 crore in respect of National Automatic Testing and R&D Infrastructure Project (NATRIP) are provisional.

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#### DEPARTMENT OF PUBLIC ENTERPRISES

Major Head wise financial performance during last three years under plan schemes is shown as under:

Year	Major Head	B.E.	R.E.	Funds utilised
2010-11	3451-Sectt. Economic Services (MH)			
	Information Technology	0.60	0.70	0.66
	2552 -North East Areas (MH)	1.05	1.05	0.95#
	2852- Industries (MH)		•	
	1. Counselling, Retraining & Redeployment (CRR)	7.85	7.58*	7.42
	2852 - CRR	7.85	7.58*	7.42
	2. Research, Development & Consultancies	1.00	1.00	0.82
	Total	10.50	10.33	9.85
2011-12	3451-Sectt. Economic Services (MH)			
	Information Technology	0.60	0.60	0.57
	2552 -North East Areas (MH)	1.10	1.10	0.43
	2852 - Industries (MH)			
	1. Counselling, Retraining & Redeployment (CRR)	7.80	7.80	7.74
	2. Research, Development & Consultancies	1.50	0.66	0.23
	Total	11.00	10.16	8.97
2012-13	3451-Sectt. Economic Services (MH)			
	Information Technology	0.60	0.60	0.27
	2552- North East Areas (MH)	1.30	1.30	0.13

Year	Major Head	B.E.	R.E.	Funds utilised
	2852- Industries (MH)			
	1. Counselling, Retraining & Redeployment (CRR)	8.60	8.60	3.50
	2. Research, Development & Consultancies	1.50	1.50	0.17
	3. Skill Development,/ Training Programme			
	of Executives/ Employees of SLPEs	1.00	1.00	0.02
	Total	13.00	13.00	4.09

<sup>\*</sup> Rs. 0.10 crore re-appropriated to I.T. and Rs. 0.17 crore re-appropriated to (FTE) Non-plan.

#### Status of Utilisation Certificates and unspent balances.

Utlisation Certificates up to 2011-12 have been furnished by the implementing nodal agencies under CRR Scheme. No unspent balance is outstanding under CRR.

<sup>#</sup> Fund of Rs. 0.34 lakh released towards end of 2009-10 was utilised in 2010-11.

#### **CHAPTER VI**

# REWIEW OF PERFORMANCE OF STATUTORY AND AUTONOMOUS BODIES UNDER THE ADMINISTRATIVE CONTROL OF THE MINISTRY/ DEPARTMENT

#### 6.1.1 The Automotive Research Association of India

The Automotive Research Association of India (ARAI), Pune is a Research organization established in 1966 by the Indian Vehicle and Automotive Ancilliary Manufacturers and the Govt. of India under the administrative control of Department of Heavy Industry and recognized by Department of Scientific and Industrial Research for providing R&D, Testing, Certification and homologation services to automotive and allied industries. It is a registered society under the Societies Registration Act XXI of 1860 and major automobile and ancilliary manufacturers are its members.

#### **6.1.2 Major activities in 2012-13**

The major R&D projects undertaken by ARAI during 2012-13 are as under:-

- (a) Project on "Effect of deformation temperature on the microstructure and properties of hot forging materials".
- (b) Project on "Pre-competitive Consortium R&D project on Light Weight City Bus".
- (c) R&D Project on Hybrid Electric Vehicle System.
- **6.1.3.** Cess Funds released by DHI during the FY 2009-10, 2010-11 and 2011-12: Cess funds released by DHI during the FY 2009-10, 2010-11 and 2011-12 are as given below:-

Sl No	Name of the project	Name of Implementat	Approved cost				Status
		ion agency		2009- 10	201 0- 11	201 1-12	
1.	Development of Accelerated Test programme for life prediction of Auto electronic components	ARAI (50:50)	1.85	0.46	-	0.46	Completed
2.	Measurement of wheel forces of 4-wheel automotive vehicles and study of their correlation with customer usage pattern	ARAI (50:50)	7.00	0.75		2.75	Completed
3.	Effect of deformation temperature on the microstructure and properties of hot forging materials	ARAI-FID	4.00	100.00		2.00	Ongoing
4	Pre-competitive Consortium R&D project on "Light Weight City Bus"	ARAI	4.84			2.00	Ongoing
5	R&D Project on Hybrid Electric Vehicle System	ARAI	11.56 + Euro214 000			0.75	Ongoing
6	Study of Vehicle Systems Duty Cycle/ Operation Pattern under Indian Road Conditions	ARAI	6.50	-	-	-	Ongoing with ARAI share only
	TOTAL						

**6.1.4 FINANCIAL YEAR 2012-13**:- Ongoing projects being proposed to be continued in FY 2013-14 has been taken up to the Cess Committee for implementation. Cess Committee has approved the continuation of the projects which earlier approved and decided to support financially on three projects in FY 2012-13.

#### 6.2 FLUID CONTROL RESEARCH INSTITUTE (FCRI)

6.2.1 Fluid Control Research Institute (FCRI) is an autonomous institute established by the Govt of India during 1984 with technical and economical assistance of United Nations Development Programme (UNDP).

The Institute was set up with the broad objectives of Development of Fluid Control Systems, Fluid Control Elements Research, and Development of Human Resources and Training in the field of flow engineering. In order to achieve the above mentioned objectives, the Institute is equipped with laboratories for Water Flow, Air Flow, Oil Flow, Physical Standards, Noise and Vibration, Material Testing, Instrumentation, etc.

FCRI an ISO 9001:2008 certified organisation has also obtained Accreditation from various National and International Agencies like NABL, NMi (Netherlands), Bureau of Indian Standards, Department of Science & Technology, Department of Scientific & Industrial Research, Department of Weights & Measures (Ministry of Civil Supplies), Chief Controller of Explosives, Underwriters Laboratory (USA), etc.

FCRI during the past years has emerged as a Centre of Excellence not only in India but for the whole of Asia. The Institute, one of its kind in South Asia and is on par with similar establishments in the developed countries as proved by the Intercomparison studies conducted by FCRI with world's leading laboratories. As a premier facility in flow measurement related services and solutions, FCRI has the high-tech infrastructure facilities for industrial precision grade fluid flow measurement and control, testing & calibration of flow products, assessment of quality and reliability of flow measurement system. The Flow Centre at FCRI host traceable International standards for flow measurement, which are the most comprehensive set of flow facilities in the world and provide unique resources for industry in India. The Institute also acts as a national certifying authority for testing and calibration of all kinds of flow product devices,

related measuring instruments and for flow measuring systems/electronics and instrumentation. It facilitates acquiring quality conformance as per the norms of ISO 9000/ISO 17025 series and for execution of sponsored R&D projects.

Through in-house R&D efforts, FCRI has successfully developed and transferred technical know how for a variety of products. More than 1000 organisations from different industries, spread all over India have benefited from FCRI's consultancy services which include design evaluation, quality improvement, establishment of appropriate flow measurement and control technology.

#### FORMAT OF TABLES IN CHAPTER II OF OUTCOME BUDGET 2013-14

(Rs. in crores)

Sl.No	Name of Scheme/programme	Objective/ Outcome	Annual Plan (2013-14) (Proposed	Quantifiable Deliverables	Process/ Timeline s	Remark s
1	2	3	4	5	6	7
1	Setting up of Tribology Research Laboratory	To establish a Tribology Laboratory	1.55	A facility is meant for providing services to the industries like manufacturers of lubricants and greases such as refineries, automobile manufacturers and all engineering/ancillary industries	3 years	
2	Creation of a High pressure valve test facility to perform valve coefficient, pressure recovery factor (F <sub>L</sub> ) and cavitation testing in	To establish a test facility with National / International traceability to establish:  • Pressure recovery factor of control valves  • Valve coefficient at higher operating and	2.00	High pressure valve test facility to perform valve coefficient, pressure recovery factor (F <sub>L</sub> ) and cavitation testing in control valves	2 years	

	control valves	Cavitation performance of valves.				
3	Establishment of National Knowledge Resource Centre for Flow Product Industries	To establish/set up an Online Digital Information system/Infrastructure at FCRI on membership basis with active collaboration of manufacturing Industries	*0.30	Digital information system with web server, web hosting/ networking and digital information sources/ products/ services	4 years	
4	Automated Compressed Gas Cylinders test facility as per IS: 5844	To design, fabricate, install and commission a suitable hydrostatic stretch testing of compressed gas cylinders and related products from Indian Industry	*0.30	A facility for testing Compressed Gas Cylinders as per IS: 5844	$1^{1}/_{2}$ years	
5	Inter Laboratory Comparison of Fluid Flow facilities	To conduct international intercomparison with similar international facilities to prove FCRI's capability of claimed uncertainty levels	*0.20	Better credibility of FCRI	5 years	
			4.35			

<sup>\*</sup> An amount of Rs.0.80 crore is to be met from internal resources

### (Rs. in crores)

S.No	Name of the	Objective/ Outcome		Outlay 2	2012-13	Quantifiable	Projected	Processe	Remarks/
	scheme/ programme		Non Plan Budget	Plan Budge t	Complementar y Extra Budgetary Resources	Deliverables/ Physical outputs	Outcomes	s/ Timeline ss	Risk Factors
1	2	3	<b>4(i)</b>	<b>4(ii)</b>	<b>4</b> (iii)	5	6	7	8
1	Setting up of Tribology Research Laboratory	To establish a Tribology Laboratory		1.10		A facility is meant for providing services to the industries like manufacturers of lubricants and greases such as refineries, automobile manufacturers and all engineering/ancillary industries	Services to manufacturers of lubricants and allied industries	3 years	Funds not received
2	Setting up of Automobile Radiator Test Facility as per IS13687	Establishment of Quality, Reliability, thermal performance evaluation test facility for radiators		1.25		A certifying centre for radiators, associated with automobiles, all automobile manufacturers	All automobile manufacturers are expected to utilise the facility	1 year	-do-
3	Setting up of Reverberation Chamber with instrumentation for Sound Power Level	To setup a Reverberation Chamber with required instrumentation for Sound power level		1.20		National facility for various industries to undertake testing of their components and sub assemblies for various applications	Beneficial to manufacturers of Rail/Loco, Compressor, communication and Medical	1 <sup>1</sup> / <sub>2</sub> years	-do-

	Measurement as per ISO3741	measurement as per ISO 3741 and for transmission loss determination of panels to cater to automotive industries and its ancillaries				equipments		
4	Establishment of National Knowledge Resource Centre for Flow Product Industries	To establish/set up an Online Digital Information system/Infrastructure at FCRI on membership basis with active collaboration of manufacturing Industries		 0.30	Digital information system with web server, web hosting/ networking and digital information sources/ products/ services	Better transfer of knowledge between FCRI and user industries	4 years	Work in progress
5	Inter Laboratory Comparison of Fluid Flow facilities	To conduct international intercomparison with similar international facilities to prove FCRI's capability of claimed uncertainty levels	;	 0.20	Better credibility of FCRI	Better credibility of FCRI	5 years	Work in progress

#### **CHAPTER IV**

#### **REVIEW OF PAST PERFORMANCE 2011-12**

(Rs. in crores)

S.No	Name of the	Objective/		Outlay 2	2011-12	Quantifiable	Projected	Processe	Remarks/ Risk
	scheme/ programme	Outcome	Non Plan Budge	Plan Budg et	Complementa ry Extra Budgetary	Deliverables/ Physical outputs	Outcomes	s/ Timelin ess	Factors
			t		Resources				
1	2	3	<b>4</b> (i)	<b>4</b> (ii)	<b>4(iii)</b>	5	6	7	8
	SCHEMES AIMED AT MAXIMIZING BENEFITS FROM THE EXISTING FACILITIES								
1	Augmentation of Basic Calibration Facilities at Physical Standards Lab	Enhancement of Micro-volume, Force and Torque calibration facilities			0.25	Following additions to the existing facility: i) Microbalance ii) Photospectometer iii) E1Class weights iv) Precision Temperature Sensors v) Universal Testing Machines vi) Proving Rings, etc.	Meeting the increase in demand from Indian Industry	2 years	Project completed
2	Augmentation of Existing Computing and LAN infrastructure Facilities	To provide, enhance and streamline the utilisation of computing resources			0.25	Full featured Client- Server system and establishment of work flow automation	Better service to customers by providing faster and better customer service	2 years	Project completed
3	CNC Machining Centre	To improve the capability of Workshop			0.50	CNC Universal machining Center	Improvement of precision and accuracy of the	1 year	Project not taken up

			machining jobs	
			and capability to	
			undertake	
			complicated	
			machining jobs	

Outcome Budget 2013-14

Fluid Control Research Institute

Apart from the above projects, an amount of Rs.2.80 crores were projected in Annual Plan 2011-12 to be met out of plan budgetary support, but funds were not released

# FINANCIAL REVIEW REVIEW OF EXPENDITURE (PLAN)

(Rs. in lakhs)

Scheme	B.E. 2012-13	R.E. 2012-13	Remarks
Setting up of Tribology Research Laboratory	110	110	
Setting up of Radiator Test Facility as per IS13687	125	125	Funds not
Setting up of Reverberation Chamber with instrumentation for			received
Sound Power Level Measurement as per ISO3741	120	120	
Establishment of National Knowledge Resource Centre for Flow			
Product Industries	<u>30</u>	<u>30</u>	
Inter Laboratory Comparison	20	20	

Outcome Budget 2013-14

## 6.3 NATIONAL AUTOMOTIVE TESTING AND R&D INFRASTRUCTURE PROJECT (NATRIP)

#### TABLE INDICATING THE PHYSICAL OUTCOMES (COMPLETED & PROJECTED)

I.	
Name of Centre	Silchar
	Investment: Rs. 74.58 Cr;
	Site –I Dholchora
Land Procurement	65 acres of land procured
	Site-II Jaffirbund
	20 acres of land procured for I & M centre and Mechanics Training Institute.
	Site –I Dholchora
	Completed – Hill Track, facility Building, Driving Simulator
Civil Works	
	Site-II Jaffirbund
	Boundary wall – Completed
	Earth Work – Completed
	I & M Building – Completed
	• Training Tracks – Completed
	• Remaining buildings- HQ & Canteen- Dec, 2011
Installation of Equipments	I&M Station, Driving Simulator, Mechanics Training Institute –completed –Oct,
	2010
	Mobile safety lanes (2 no.) have reached Silchar, will be commissioned within 15 <sup>th</sup> Dec'12.

	Current Status: Installation & commissioned on 18 <sup>th</sup> Jan 2013
	Light & Heavy duty vehicle Safety Lanes for fitness certification has been
	Installed & Commissioned.
Special Achievements	• The Dholchora facility inaugurated on 16 <sup>th</sup> Jan, 2010
	• The 1st Defensive Driver Training course is completed in association with SIAM
	• Training of MVI, Assam State on Modern Transport Technologies: two courses conducted
	• We have already started imparting training to MVI's of Assam State on <b>Modern</b>
	<b>Transport Technologies</b> . Out of 51 MVI's of Assam, 19 have undergone training & remaining 32 MVI's will also go for training shortly.
	MOU with TATA Motors is on the card and will be finalized by Nov'12 for
	technical collaboration.
	Current Status: MOU with TATA Motors finalized on 6 <sup>th</sup> Nov, 2012 towards Driving Training Institute.
	Diesel Generators are being installed to have uninterrupted power supply.
	• Fire Fighting and Fire Alarm utilities are installed within the Jaffirbond campus.
	• Plantation done of about 150 nos. saplings along the boundary wall.
	• The Inspection & maintenance (I&M) has been declared as "Authorized Testing Station".as per provision of Central Motor Vehicle Rule 62, 1989.
II.	Station .as per provision of central wiotor venicle Rule 02, 1787.
Name of Centre	Global Automotive Research Centre (GARC), CHENNAI
Name of Centre	Investment: Rs. 618.83 Cr;
	antendent and violot or
Land Procurement	Payment, Acquisition and transfer of land to DHI
	Boundary wall Rs. 5.25 cr completed in August, 2008.
	• Tracks Tender awarded in April, 2010.

Civil Works	• Five non-technical buildings and three MACD Test Cell in the power-train labs - completed.
	• The External noise test Track, Steering Test Pad construction work will be completed
	by March 2013
	Current Status – waiting for GC Minutes
	• Photometric lab completed – July,2012
Installation of Equipments	• Two four wheeler and one two & three wheeler Mileage Accumulation Chassis
	Dynamometers are already commissioned.
	• Fatigue Lab commissioned.
<b>Special Achievements</b>	• Commissioning of MACD Labs—Sept, 2010.
	• Electro-dynamic shaker lab has been commissioned and the lab is used by the industry
III.	
Name of Centre	International Centre for Automotive Technology (iCAT) Manesar
	Investment: Rs. 556.96 Cr;
<b>Land Procurement</b>	• Physical possession for the additional land of 46 acres from HSIIDC was done in
	March, 2009.
	Manesar Site I
Civil Works	• Civil works for the Fatigue & Certification Labs in the existing land is in progress.  Current Status – Expected Completion - March, 2013
	• General Storage & Client Workshop and 3 Powertrain labs for mileage accumulation – completed
	Manesar Site II
	• Manesar-2 -boundary wall -Rs. 1.60 crore -completed.
	• Tender for EMC & Passive Safety Building at Manesar awarded in July, 2010
	• Test track tender awarded in April, 2011
	• Client workshop & General Storage Building awarded – July,2010
Installation of Equipments	• Tender awarded for Power train- Chassis Dyno, Engine Dyno, Emission Analyzer & Climatic Chamber; EMC, Passive Safety, NVH & Fatigue Lab
Special Achievements	• Two PWT l MACD labs have been completed and made operational in Sept, 2011.
	• The Rapid Prototyping facility is fully functional since Jan 2012 and the FAT2 package

	consisting of ED Shaker and the Climatic Chamber is operating since July 2012.
IV.	
Name of Centre	National Centre for Vehicle Research & Safety (NCVRS), Rae Bareilly. Investment: Rs. 99.08 Cr;
Land Procurement	• The acquisition of land for setting up this centre is under process and expected to be completed by December-12.
	Current Status: 10% advance towards land cost paid to UPSIDC, Faizabad (U.P.) in Dec-,2012.
	• Alternatively, an Accident Data Analysis Centre (ADAC) has been already put up by NATRiP at the premises of Indian Telephone Industries Limited, Rae Bareilly, on lease basis and the centre has been commissioned in February 2011 equipped with Mobile Accident Data Collection La.
	• Land yet to be made available. A time of 24 months would be required to complete the facilities from the time land is available.
Civil Works	Not started yet due to non-availability of land
Installation of Equipments	Not started yet due to non-availability of land
Special Achievements	Recently collaboration with IIT-Delhi for a MOU for implementation of setting up an indepth serious accident data collection system and analysis on highways in form of a pilot project on Amritsar-Pathankot stretch of NH-15 or areas near Raibareli as per the suitability /accessed during the study is going on.
V.	
Name of Centre	National Automotive Test Tracks (NATRAX), INDORE Investment: Rs. 621.28 Cr;
Land Procurement	Acquired the Land and transferred to DHI
	• The GoMP has transferred the Land of 4140 acres at Pithampur to Department of Heavy Industry.
	• Rehabilitation plans worked out with state Govt for the people getting displaced from the remaining part of the land.

Civil Works	Boundary wall -Completed.
	• Track tender awarded in April, 2010
	Current Status – Waiting for GC Minutes.
	Buildings tenders awarded
	• The earth work for construction of major test tracks is under progress since Oct 2010
	with 95 % excavation work already completed and in some stretches on few tracks reached upto GSB/WMM/DBM layers
	Current Status – Waiting for GC Minutes
	Technical Buildings namely Client Workshops, General Storage & Maintenance
	Workshops, Power Train and Vehicle Dynamics Lab are likely to be substantially completed by Mar 2013
Installation of Equipments	Power train & vehicle dynamics equipment tenders awarded.
	• Fatigue tender- award Feb 2011.
VI.	
Name of Centre	VRDE, Ahmednagar Investment: Rs. 46.67 Cr;
Land Procurement	Nil – no additional land is required at VRDE
Civil Works	• The new EMC lab funded under NATRIP for Rs. 31.75 has been completed, inaugurated and operationalized.
	• On going civil work on the brake test pad funded under NATRiP of Rs. 10.54 crore for completion by April, 2012.
VII.	
Name of Centre	ARAI, Pune
	Investment: Rs. 270.66 Cr;
T 10	The permission for use of forest land has been obtained. The building permission has
Land Procurement	been filed by ARAI to Pune Municipal Corporation (PMC). Clearance of Maharashtra
	Govt. was obtained on 27th August 2010. After Gazette notification several objection have been raised and still to be resolved.
	The possession of this land was taken over by ARAI in July 2011.

Civil Works	<ul> <li>Civil work (Rs. 55 cr) tendering- Oct, 2011</li> <li>Canteen and STP &amp; ETP, was tendered in April 12</li> <li>Civil contract was awarded and work at this site has been started from first week of August 2012. Estimated time for execution of civil work is 15 months.</li> </ul>
Installation of Equipments	<ul> <li>Equipment of Rs. 21.88 cr installed</li> <li>Passive Safety Lab – Awarded Sept, 08</li> <li>P. Train -1 - Chassis Dyno Awarded – Dec, 09</li> <li>P. Train -2 – Engine Dyno Awarded May, 09</li> <li>P. Train -3 - Analyzer – Award July, 09</li> <li>P. Train -4 – Acoustic, Shed, Climatic Chamber, CAHU Awarded May,2012</li> <li>Fatigue Lab (FAT1 &amp; FAT2) – Awarded</li> <li>NVH Lab – Awarded June, 11</li> <li>Engine performance and emission test facilities with equipment costing Rs. 19.28 crore planned at ARAI's existing laboratories have been installed and successfully commissioned</li> <li>Electro-dynamic shaker along with environmental chamber costing Rs. 3.16 crore.</li> </ul>
Special Achievements	<ul> <li>Commissioning of PWT-ETC1 &amp; ETC2 Labs—July, 2011.</li> <li>The FAT2 package consisting of ED Shaker and the Climatic Chamber is operating since Jan 2013.</li> </ul>